SECTION VII
APPENDICES

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Long Range Financial Planning
Village Workshop Meeting
September 1, 2009

Summary & Conclusions

Long Range Financial Planning Calendar	
Date	*Event/Activity*
May 19	General Fund Revenues, Expenses, Reserves and Projections
June 2	• Tax Levy • Infrastructure and Facilities • Debt Capacity
July 7	Village Services Discussion, Solutions and Strategies
July 21	Solutions and Strategies
Aug. 4	Solutions and Strategies, Strategic Plan, TCD 3
Aug. 18	Strategic Plan, TCD 3, Conclusions

Long Range Financial Planning

- Multiple Opportunities for Input & Discussion
- Allow for a Dialogue Among Community, Council & Staff
- Create Awareness of Issues and Potential Solutions
- Consensus for Solutions and Strategies
- Create a 3 to 5 Year Plan

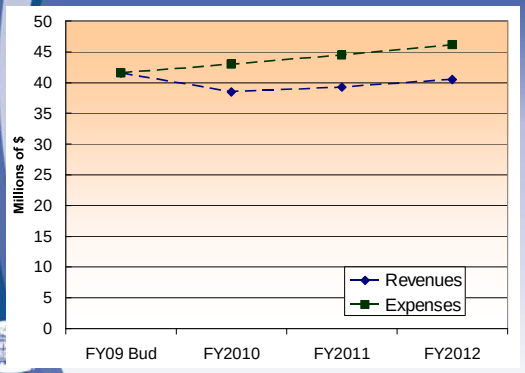
Long Range Financial Planning

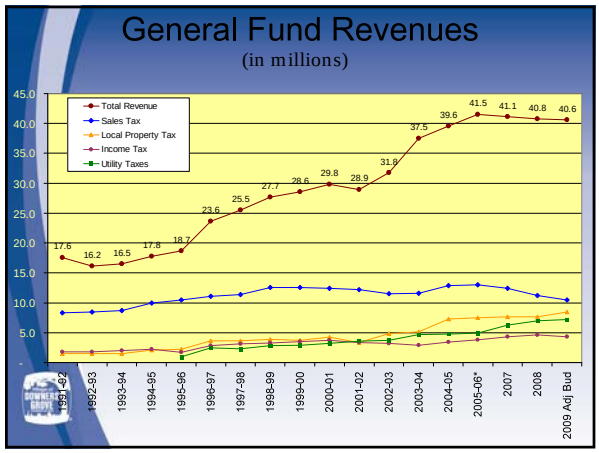
- Difficult and Complicated Decisions
- Manageable
  - Issues Presented and Discussed Early in Process
  - Staff Prepared Potential Solutions and Strategies
  - Solutions and Strategies Discussed Later in Process

Summary & Conclusions

- Issue Identification
- Potential Solutions
- Recommended Strategies
- Recommended 3-Year Plan
- 2010 Action Items
- Next Steps

Issue Identification



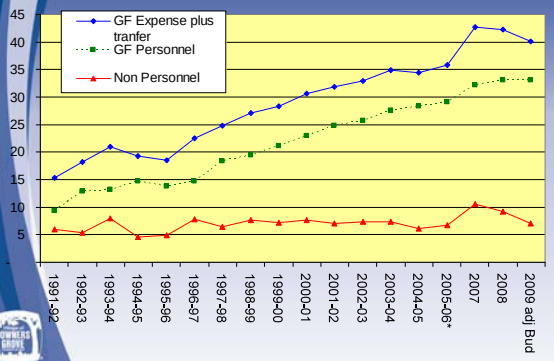


Revenue Historical Trends

General Fund Major Revenue Category Comparison FY 1996/97 and FY 2009

	1996/97 Actual		2009 Adj. Bud.	
Major Revenue	**Revenue**	**% total**	**Revenue**	**% total**
All Other	4,543,226	19%	10,006,946	25%
Total Revenue	**23,645,890**	**100%**	**40,579,645**	**100%**

General Fund Expenses (in millions)



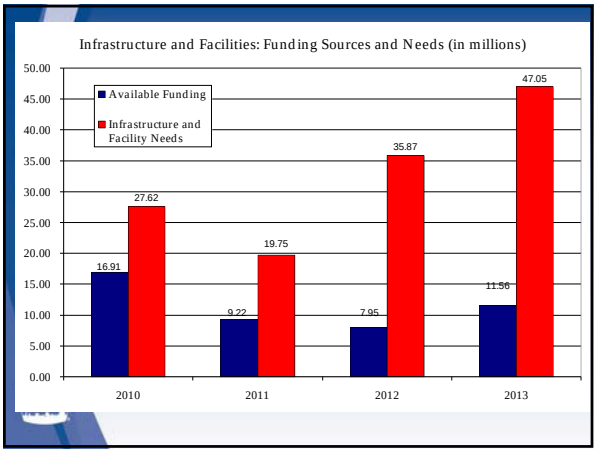
General Fund Staffing Comparison

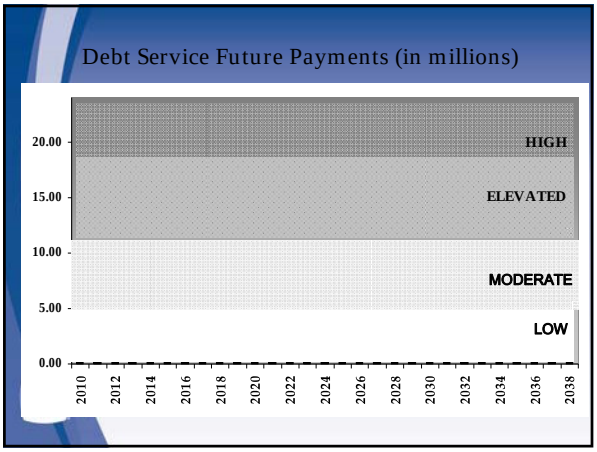
FY 1996/ 97 and FY 2009

	1996/97 Actual	2009 Adj. Bud.
Total FTE	**364**	**358**
GF Personnel Expenses	**14,690,574**	**$29,655,357**
% of Total Expenses	65%	74%

Projections: Key Findings

- Existing Revenues Growing at Slower Rate than Existing Expenses
- Projected Deficit in Future Years
- Suggests Need to Make Changes to Our Business Model





Debt Capacity

- Current debt obligations
  - Moderate level of debt in short-term
  - Low level of debt in future years
- Debt Capacity Available in Future Years
- Need to Pledge Revenue Sources

Potential Solutions

Long Range Financial Planning

- Village Services Exercise
- Solutions and Strategies

Core Services

- Emergency services (Fire, Medical, Police, etc.)
- Solid waste collection
- Infrastructure construction and maintenance for the stormwater, street and water systems
- Village facility maintenance
- Drug enforcement
- Village Board and Commission
- Life safety related code enforcement and plan review
- Economic development

Primary Services

- Sidewalk construction and maintenance
- Parking lot maintenance
- Development, building, zoning and property maintenance code enforcement and plan review
- Permit and License Administration
- Public tree maintenance and planting
- Yardwaste collection
- Customer communication and customer service responses
- Downtown initiatives
- Environmental sustainability efforts (green initiatives)
- Police and Fire public education
- Community presence of Village operating departments
- Staff training
- Traffic Enforcement

Secondary Services

- Bikeway construction and maintenance
- Grove Commuter Shuttle
- Taxi subsidy program
- Social services
- Traffic calming
- Leaf collection
- Village funding programs (Sr. Citizen Council, Community Grants)
- DARE program
- Community events
- Downtown beautification
- Recycling extravaganza
- Historic preservation

General Fund Strategies Exercise

Results Discussion

General Fund Strategies Summary

- All indicated support for using a *mix* of expense reduction & revenue enhancement efforts
- A majority prefer a *balance* of expense reduction and revenue enhancement efforts.
- A majority indicated support for *reductions, or eliminations* to services, events & programs.

Recommended Strategies

General Fund Recommended Strategies

- Consistent with
  - Services Exercise Results
  - Solutions & Strategies Exercise Results
- Directly Related to Financial Issues Previously Presented
- All Strategies from Exercise were Supported

General Fund Recommended Strategies

- Implement Operating Efficiencies
- Enhance the Revenue Base
- Reduce/ Eliminate Services, Events & Programs
- Increase/ Enhance Property Tax Revenue
- Increase/ Enhance Other Revenue Sources
- Reduce Personnel Expenses
- Strategically Use Reserves

General Fund Recommended Strategies

- Expense Reductions
- Property Tax Levy Increase
- Other Revenue Increases
- Use of Reserves

General Fund Recommended Strategies

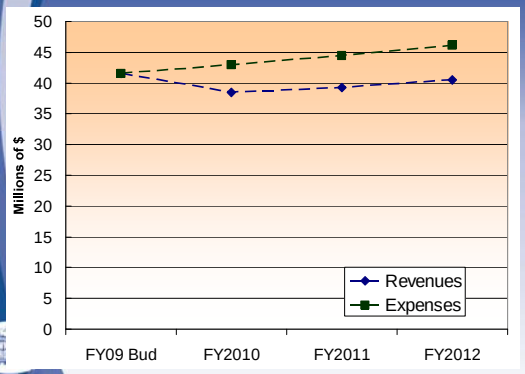
- 2010
  - Reduce Expenses by $2.0 Million
  - Increase the Property Tax Levy for General Fund Operations by $500,000
  - Increase Other Revenue Sources by $1,000,000 (6 months)
  - Use $1.0 Million of Reserves

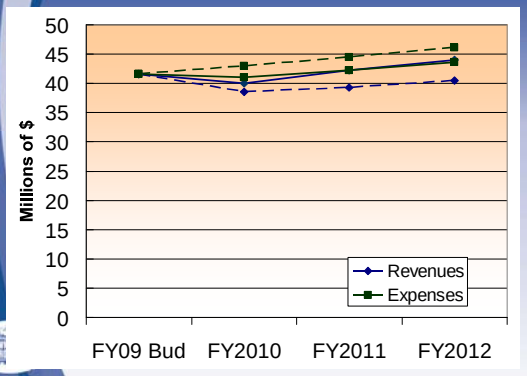
General Fund Recommended Strategies

- 2011
  - Contain Expenses
  - Increase the Property Tax Levy for General Fund Operations by $500,000
  - Capture Full Year of Other Revenue Increases (Additional $1 Million)
  - Maintain Reserves

General Fund Recommended Strategies

- 2012
  - Contain Expenses
  - Increase the Property Tax Levy for General Fund Operations by $500,000
  - Begin Replenishing Reserves





Impact of Property Tax Levy

- Each $500,000 Increase in the Levy is About $20 per Year Increase in Property Tax (EAV of $100,000)

Taxing District	Rate 2008	Tax 2008
** COUNTY **		
COUNTY OF DU PAGE	.0934	91.70
PENSION FUND	.0203	19.93
COUNTY HEALTH DEPT	.0317	31.12
PENSION FUND	.0103	10.11
FOREST PRESERVE DIST	.1130	110.94
PENSION FUND	.0076	7.46
DU PAGE AIRPORT AUTH	.0160	15.70
** LOCAL **		
DU PAGE WATER COMM	NO LEVY	
DOWNERS GROVE TWP	.0243	23.85
PENSION FUND	.0011	1.07
DOWNERS GR TWP RD	.0367	36.03
PENSION FUND	.0012	1.17
VLG DWNRS GR LIBR	.1773	174.07
DOWNERS GROVE PARK	.2537	249.08
PENSION FUND	.0244	23.95
DOWNERS GR SAN DIST	.0301	29.55
** EDUCATION **		
PENSION FUND		0.13
TOTALS	4.4619	4,380.70

TIF Frozen Value	
Fair Cash Value	311,100
Land Value	62,230
+ Building Value	41,450
= Assessed Value	103,680
x State Multiplier	1.0000
= E	103,680
– F	
– S	
– D	
– F	
– Housing Abatement	

Village of Downers Grove

.2158	211.87
.1127	110.64
.1138	111.72
.4423	**434.23**

4,380.70 = 98,180 x 4.4619 / 100
(Tax) (Value) (Rate)

* S OF A FACTOR 1.059

Enhanced and Alternative Revenues Options

Available Revenues	Revenue Enhancement	Projected Revenue
Home Rule Sales Tax	0.75% to 1.00%	$ 1,990,000
Natural Gas Use Tax	$0.015 to $0.30 per therm	$ 490,000
Electricity Tax	3.5% to 5.0%	$ 826,000
Hotel Tax	4.5% to 5.0%	$ 85,000
Food and Bev Tax	0% to 1.00%	$ 1,000,000
Liquor Tax	0% to 1.00%	$ 300,000
Vehicle Stickers	$0 to $30	$ 1,094,000
TOTAL		**$ 5,785,000**

Infrastructure & Facilities Recommended Strategies

- Prioritize Infrastructure & Facility Needs
- Issue Debt (Pay As You Use)
  - Regular Intervals, 3 Years
  - Maintain Moderate Debt Level
- Pledge Revenue Sources
  - Existing Revenue Sources
  - Alternative Revenue Sources (Stormwater Utility)
- Implement Beginning in 2012

2010 Action Agenda

- Partnership with Darien-Woodridge
- Prepare for Stormwater Utility Creation
- Analyze & Consider Annexations within Planning Boundary
- Implement Economic Development Plan
- Update Fees for Services
- Update Reserve Policy
- Improve Risk Management

Next Steps

Next Steps

- Council Consideration of Long Range Financial Plan
- FY10 Proposed Budget
- Consideration & Adoption of Long Range Financial Plan, FY10 Budget & Strategic Plan

Long Range Financial Planning
Village Workshop Meeting
September 1, 2009

Summary & Conclusions

FLEET SERVICES REPORT

Village of Downers Grove
801 Burlington Avenue
Downers Grove, Illinois 60515

AUGUST 2009

Team Lead:

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Finance Director

Team Members:

Stan Balicki
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Management Intern

EXECUTIVE SUMMARY

A comprehensive analysis of the Village's fleet operations was identified in the Strategic Plan as a Top Priority for 2009. There are currently 194 vehicles and vehicle-related equipment, and the value of the fleet is estimated at $10 million. A functional and well-maintained fleet is critical in the provision of safe, efficient and reliable core services. Replacing vehicles according to the vehicle replacement schedule results in reduced maintenance costs and allows staff to continue to provide high quality services to the public. Given the significant cost, staff has been actively researching and pursuing opportunities to minimize the cost of purchasing and maintaining Village vehicles, while ensuring that service levels continue to meet or exceed expectations.

In an effort to accomplish this goal, staff has completed the Fleet Services Report for 2009. The Fleet Services Report details the initiatives undertaken by staff in an effort to reduce the overall costs associated with the Village fleet. To date, staff estimates that efficiencies implemented in the Village fleet have resulted in savings of approximately 20%. Some of the major fleet efficiencies implemented by staff in 2009 include the following items:

- *Staffing Reductions* - The Fleet Maintenance Division has been performing all usual duties with one less mechanic since the first quarter of 2009, due to an employee resignation. Staff has successfully maintained the same level of service due to efficiencies gained from the enhanced use of the Computerized Fleet Analysis system. This has resulted in a savings of $72,000.
- *Enhanced Utilization of the Computerized Fleet Analysis Software (CFA)* - Procedures were implemented to the Computerized Fleet Analysis (CFA) software which will allow staff to more accurately track fuel usage, as well as schedule maintenance and document vehicle repairs. This has resulted in a savings in maintenance supplies and equipment purchases of approximately $50,000.
- *Reduced Fuel Consumption* – Staff has implemented several initiatives in an effort to reduce fuel consumption and lower costs. These efficiencies, coupled with a reduction in the cost of fuel in 2009, have resulted in an approximate savings of $150,000. Some of the fuel savings initiatives include:
    - Anti-Idling Policy
    - Fire Department Jump Company
    - Switch to Nitrogen Tire Inflation
- *Reduction in Fleet Size* - The FY09 budget calls for a reduction in the Village fleet by eleven vehicles. Additionally, the vehicle inventory analysis has resulted in a further reduction of four vehicles to date. The fifteen vehicle reduction in the Village fleet is estimated to produce a cost savings of approximately $200,000

The Village will continue to identify and implement enhancements to fleet operations on an ongoing basis. These changes will serve to distinguish the Village as a leader in the environmentally and financially sustainable operation of its fleet. This represents one example of the broader effort to change the business model for Village operations.

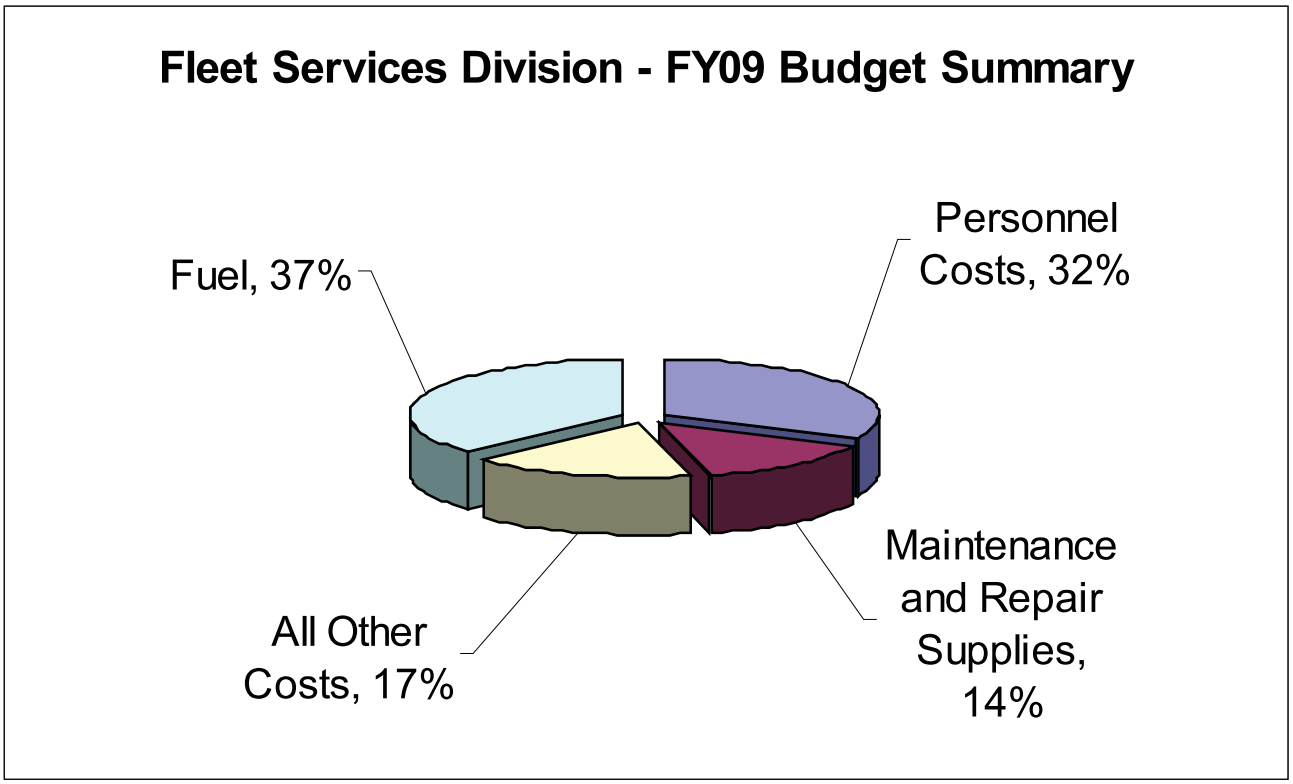
FLEET SERVICES DIVISION

Fleet Services is a division of Public Works dedicated to keeping all of the Village's vehicles in proper working order for the safety of our employees and the general public.

A fully budgeted staff consists of 6.6 Full Time Equivalent (FTE) employees which include five mechanics, a Parts Technician, Shop Assistant and a Fleet Services Manager who oversees all aspects of the Fleet Services Division.

*** The value of the Village's fleet is approximately $10 million dollars.**

The Fleet Services Division annual budget is allocated as follows:



With few exceptions, most repairs and maintenance are performed by the Village's Fleet Mechanics, who must be technically skilled to work on a wide variety of vehicles ranging from light duty (administrative and patrol cars) to those of a specialized nature such as snow plows, fire engines, ambulances and buses. On occasion, some repairs are outsourced to a third party vendor. Fleet Mechanics' primary responsibilities include:

- Preventive maintenance such as oil changes, tire rotation, safety inspections, fluid level checks, etc.
- Repairs to vehicles and miscellaneous equipment in the fleet.
- Responding to calls in the field for equipment repair.
- Installation of vehicle enhancements.

The Fleet Services Manager coordinates the analysis and upkeep of the vehicle replacement schedule and parts inventory. Data is maintained using Computerized Fleet Analysis (CFA) software, which has been in use by staff since the early 1990s. CFA has the ability to monitor the vehicle maintenance schedule, repair history and track parts inventory. Recent software upgrades will allow for the future tracking of vehicle mileage and fuel consumption.

Historically, the Village has entered into Intergovernmental Agreements (IGAs) with local entities for the use of our fueling station at Public Works. The following entities pay the Village's rate of fuel, plus an additional administrative fee per gallon for the service:

- Village of Lisle
- Village of Westmont
- Downers Grove Sanitary District
- Downers Grove Grade School District 58
- DuPage County
- Forest Preserve District of DuPage County
- SEASPAR (added in January 2009)

FLEET ANALYSIS

A comprehensive analysis of the Village's fleet was identified in the Strategic Plan as a Top Priority for 2009. At the request of the Village Council, staff conducted a review of the Village's fleet in order to analyze operational efficiencies and areas of potential cost savings.

In June of 2008, staff was in the process of cataloging the Village's vehicle inventory, an undertaking that was completed in February 2009. In summary, there are a total of 198 vehicles/pieces of equipment in the Village Fleet. The following chart shows vehicle allocation by department/area, as well as the type of fuel used.

PROGRAM	Count	Unleaded	Bio-Diesel	CNG	Propane	Hybrid	E-85	Solar	NA*
Building Administration	2	1	1						
PUBLIC WORKS:									
Engineering	7	2		5					
Street Construction	2	1		1					
Supplies and Inventory	2		1	1					
Public Service Response Team	2		2						
Forestry/Snow Removal	20	3	14			1			2
Pavement/Snow Removal	22	1	14		2		2		3
Drainage	17		16						1
Traffic	11		3	1		1		6	
Water	8	2	4	1			1		
POLICE:									
Administration	3	1					2		
Traffic Enforcement	30	26				3		1	
Investigations	11	8					3		
Emergency Response	1		1						
Community Support	1	1							
Parking Enforcement	2			2					
FIRE:									
Administration	6	5				1			
Suppression	12	1	9				1		
Training	3						1		2
Prevention	3	2							1
Hazardous Material	2		1						1
Public Education	2						1		1
EMS	6	1	5						
Cable TV	1		1						
Transportation	7	1	6						
Community Development	6			6					
Fleet Maintenance	5	2	1		1		1		
TOTAL FLEET	194	58	79	17	3	6	12	7	12

* The NA column represents non-motorized equipment in the inventory that does not use any fuel, such as trailers.

Alternative Fuel Vehicles

The Village started its acquisition of alternative fuel vehicles (AFVs) in 2001 when it purchased seven Compressed Natural Gas (CNG) vehicles for the Public Works Department. Compared to conventional fuels, alternative fuels burn cleaner, reducing the emissions of harmful air contaminants such as carbon monoxide, carbon dioxide and hydrocarbons. Most recently, the Village purchased six CNG Honda Civic GX models in 2008 which are currently in use by the Community Development staff.

In addition to CNG, the Village's alternative fuels include biodiesel and E85.

Biodiesel is produced from domestic renewable resources such as plant oils, animal fats, used cooking oil and even new sources such as algae. Though biodiesel itself contains no petroleum, the grade of this fuel purchased by the Village is blended with petroleum diesel. Biodiesel blends can be used in most types of compression-ignition (diesel) engines with little or no modifications. Biodiesel is simple to use, biodegradable, nontoxic, and essentially free of sulfur and aromatics.

E85 is the term used to describe motor fuel blends that consist of 85% ethanol and 15% gasoline. Besides its superior performance characteristics, ethanol burns cleaner than gasoline and it is a completely renewable, domestic, environmentally-friendly fuel that enhances the nation's economy and energy independence. Ethanol also degrades quickly in water and, therefore, poses much less risk to the environment versus an oil or gasoline spill.

Over half of the Village's fleet utilizes alternative fuels. The benefits of using AFVs are not only to the environment but also to the bottom line. AFVs typically save money in the form of lower fuel and maintenance costs and longer vehicle life, thereby extending the vehicle's replacement schedule. In addition, diversifying the types of fuels used by the fleet reduces our reliance on foreign oil and on any single type of fuel.

Downers Grove participates in the voluntary program Illinois Green Fleets through the State of Illinois. Organizations gain recognition for having clean, alternative fuel vehicles in their fleet. The Village has received rebates through the Illinois EPA's Alternative Fuel Vehicle Rebate Program since 2001. As an example, in 2008 the Village received a rebate of $24,000 for the purchase of the six Honda Civics referenced above.

*** Fuel is the single biggest maintenance expense in the Fleet Maintenance Fund.**

Fuel Purchasing Reductions

Staff has reviewed fuel purchases for January through early June of 2009 and compared this data with purchases made for the same period in 2008, as outlined below:

	January - June Purchases		
Fuel Type	2008	2009	% Difference
Unleaded	50,796	48,019	-5.47%
Bio-Diesel	49,744	34,416	-30.81%
E-85 *	4,033	8,502	110.81%
Total Fuel Purchased in Gallons	104,573	90,937	-13.04%

* Please note that only one E-85 purchase was made during the first six months of 2008, versus two that were made during the same time frame in 2009.

Because the Village has storage capability at the Public Works fueling station, fuel can be purchased in advance of immediate need. As such, unleaded fuel is purchased twice a month, bio-diesel once a month and E-85 is purchased twice a year.

Overall, fuel consumption has been reduced through operating efficiencies detailed in the next section, as well as efficiencies realized from the use of AFV's.

ACTIONS IMPLEMENTED IN 2009

Fleet Reduction

The FY09 budget calls for a reduction in the Village fleet by 11 vehicles, valued at $111,000. The vehicle inventory analysis has resulted in a reduction of four additional vehicles to date, valued at $90,000 in the areas of Public Works, Community Development and the Police Department.

Maintenance Software Upgrade

Procedures were implemented to the Computerized Fleet Analysis (CFA) software which will allow staff to more accurately track fuel usage, as well as schedule maintenance and document vehicle repairs. While CFA has been a tool used by the Fleet Maintenance staff, a more comprehensive use of the system began in January 2009 after a software upgrade was installed. Staff received a refresher course about the overall functions of the CFA system, as well as the new features installed that the Village will be monitoring.

Switch to Nitrogen Tire Inflation

Staff is in the process of converting to the use of nitrogen to inflate the tires of all Village vehicles and equipment. Vehicles will be converted as they are brought to Fleet Services for regular maintenance. The advantages of nitrogen for tire inflation include improvements in a vehicle's handling, fuel efficiency and tire life through better tire pressure retention, improved fuel economy and cooler running tire temperatures.

Compared to inflating tires with oxygen, nitrogen permeates more slowly and maintains proper tire pressure longer. Properly inflated tires increase a vehicle's gas mileage by 3.3%, which translates into fewer toxins being emitted into the environment, as well as fuel savings of approximately $15-18,000 per year.

Reduction in Staff

The Fleet Maintenance Division has been performing all usual duties with one less mechanic since the first quarter of 2009, due to an employee resignation. This has resulted in a savings of $72,000. Per current Village policy, the position has not been filled. Staff has successfully maintained the same level of service due to efficiencies gained from the enhanced use of the Computerized Fleet Analysis system, as described above.

Anti-Idling Policy

In the summer of 2008, the Village Manager issued a directive to staff regarding engine idling of Village vehicles. The Manager's overall goal to eliminate unnecessary idling of vehicles results in reduced wear on engines, reduced fuel consumption, and fewer pollutants emitted into the atmosphere. Vehicle operators were directed to be cognizant of the environmental hazards and increased costs linked with excessive idling of vehicles and to turn off their engines whenever practical. In response to this directive, the Police Department drafted a written formal Anti-Idling Policy.

"Jump Company"

The Fire Department adopted a "Jump Company" operation to be used for certain types of calls. Under this policy, one less vehicle is dispatched, resulting in overall fuel savings.

FUTURE OPPORTUNITIES

As we continue to look for other operational and cost efficiencies, there are several areas of opportunity for the Village to explore.

Sources of Savings

Fleet Purchasing and Leasing Evaluation
Staff is currently in discussions as to whether or not it would be in the Village's interest to lease a portion of the fleet. Further evaluation is needed to determine if there would be any true savings realized over the life of the vehicle. With each large or combined fleet purchase, we will continue to evaluate possible options.

Village Motor Pool
With enhanced data from the upgrade of the Computerized Fleet Analysis (CFA) software, including better tracking of vehicle mileage, staff will look into creating an interdepartmental motor pool. In theory, a standard mileage threshold would be determined for all Village vehicles. Vehicles coming in under that figure for the year would warrant a review as to whether the vehicle was still needed by that department. The creation of a Village motor pool would meet the occasional needs of those departments that may lose a vehicle.

Village-wide Anti-Idling Policy
On the heels of the Police Department policy, staff is in the process of creating a written formal Anti-Idling Policy for all Village vehicles.

Grants
Staff has submitted an application for $11,200 in funds related to the National Clean Diesel Program. Potential grant funding would be utilized for installing idling units on the Village's diesel powered vehicles so that it would be unnecessary to idle the engines to keep the cabs warm in cold weather.

Staff is also considering partnering with the City of Chicago in an effort to obtain grant funds from the Department of Energy.

CNG Usage for Large Vehicles
Staff will be investigating whether some of the Village's larger vehicles may be replaced by models powered by compressed natural gas (CNG). The first test case will be considered in 2010.

Fueling Station Upgrades
Staff will investigate upgrading the fueling station hardware and software components in an effort to more accurately track fuel usage.

Develop Performance Measures
The Computerized Fleet Analysis (CFA) software can be used to help us develop a set of performance measures to make decisions about future vehicle purchases and aid in accurate vehicle replacement schedule.

Explore Options to Reduce Accidents
Staff will review alternatives to reduce accidents with Village vehicles. Options to consider include the creation of an Accident Review Panel to review all accidents involving Village vehicles, and the installation of two-way video cameras in Village vehicles.

Generate Service-Level Agreements
A service-level agreement defines the responsibilities of both fleet services and the individual department as to what work will be performed on the vehicle and the expected length of time it will be out of service.

A policy such as this holds Fleet Services accountable and has the effect of improving operational efficiencies, as well as encouraging better internal customer service.

Establish Vehicle Standards
An opportunity exists to impose standards for light-duty vehicles and accessories on all departments. The Village should look at developing a set of standards that outlines the type of vehicle needed, down to make and model, for a department's specific use. Adoption of a vehicle standards policy would limit future new vehicles and replacements to the standardized choices.

Evaluate Cost Allocation Model
A review of current practices may yield operational efficiencies not yet realized by more accurately allocating costs to Village departments.

Monitor Technology
Staff will keep abreast of new advances in alternative fuels to ensure we remain competitive and receive the best value for our money.

Possible Revenue Sources

Fleet Service and Repair Intergovernmental Agreements
In May of 2009, staff repaired a vehicle for the Sanitary District. This repair served as the impetus for the Village to explore the possibility of Intergovernmental Agreements (IGAs) for fleet maintenance, service and repair as a possible revenue generator. More research and direction is needed to determine if it would be worth our while to engage in this type of activity.

Retail Sale of CNG
Village Staff is proposing that the Village enter into an agreement with a Downers Grove business for the retail sale of CNG.

Budget Process

The budget process begins with an analysis of the first two quarters of the fiscal year and an updated projection of revenues and expenditures for the entire fiscal year. Staff prepares and distributes preliminary revenue estimates, along with departmental expenditure targets for the upcoming fiscal year based on the revenue projections. This information is communicated at a Budget Kickoff meeting. In July, departments prepare proposed operating budgets and funding requests for the upcoming fiscal year. Then, the Finance Director conducts budget meetings with each department to review personnel requests, proposed operating budgets and capital outlay requests. A draft budget is prepared and the Village Manager meets with staff to review the document and to consider any potential budget reductions, if necessary.

The Village Council typically conducts multiple budget workshops throughout October and November, including a Saturday budget workshop. The October workshop allows the Village Council to review the proposed budget and to give direction to Staff. Copies of the proposed budget are made available for the public prior to this meeting online and at Village Hall. A public hearing is conducted and the budget, along with its enabling Ordinance, is presented to the Village Council for adoption in late November. Based on the adopted budget, a property tax levy is proposed by Staff for adoption by the Village Council no later than the first meeting in December. Amendments to the adopted budget that increase the total expenditures of any department or fund require Village Council approval by the adoption of a budget amendment Ordinance.

	Mar	June	July	Aug	Sept	Oct	Nov	Dec
1st Quarter Budget Review								
Mid-Year Financial Review								
Revenue Projections, Departmental Expenditure								
Targets Established, and Budget Kickoff Meeting								
Finance Review of Departmental Budgets Requests								
Departmental Budget Meetings								
Village Manager Budget Review								
Recommended Budget Released to Village Council								
Saturday Council Budget Workshop								
Second and Third Council Budget Workshops								
Budget Public Hearing and Budget Adoption								
Tax Levy Public Hearing and Tax Levy Adoption								

Due to the challenges that the 2010 budget presented, the Village Council conducted seven Long Range Financial Plan meetings prior to and throughout budget preparation. As outlined below, these workshops included a review of the Village's financial position, revenue and expense estimates, a discussion of community priorities, strategies for financial and strategic planning, for the upcoming year and proposed changes in taxes and fees, including a proposed property tax levy and an increase in alternative revenues. These meeting provided additional opportunities for public input.

Long Range Financial Planning Meeting Calendar	
May 19	General Fund Revenues, Expenses, Reserves and Projections
June 2	Tax Levy, Infrastructure and Facilities, Debt Capacity
July 7	Village Services Discussion, Solutions and Strategies
July 21	Solutions and Strategies
Aug. 4	Solutions and Strategies, Strategic Plan, TCD 3
Aug. 18	Strategic Plan, TCD 3, Conclusions
Sept. 1	Long Range Financial Plan Summary

DOWNERS GROVE AT-A-GLANCE

Founded:	1832 by Pierce Downer
Location:	22 miles west of Chicago
Incorporation:	1873
Population:	49,573
County:	DuPage
Township(s):	Downers Grove, York, Lisle, Milton
Form of Government:	Manager
Elected:	Mayor and 6 Commissioners
Appointed:	Village Manager
Home Rule Authority:	Yes
Sales Tax Rate:	8.00%
Village Property Tax Rate:	0.4423
Village Bond Rating:	AA+ with a stable outlook
Village Website:	www.downers.us
Library:	Downers Grove Public Library
	www.downersgrovelibrary.org
Hospital:	Advocate Good Samaritan
	www.advocatehealth.com/gsam

Resident Demographics

Median Age:	39
Total Households:	18,968
Household Median Income:	$65,539
Family Median Income:	$80,604

Housing

Total Housing Units:	19,540
Occupied Units:	19,304
Owner Occupied:	14,869
Renter Occupied:	4,435
2006 Average Sale Price	
(for all types of housing):	$364,670
Total Senior Housing Units:	1,052

Public Schools

District 58 serves students in grades K-8 living in Downers Grove and portions of Oak Brook, Westmont, and Woodridge.
11 elementary schools, 2 middle schools

Enrollment:	5,000
Website:	www.dg58.org

District 99 has two high schools serving students in Downers Grove, Woodridge, and parts of Bolingbrook, Darien, Lisle, Oak Brook, Westmont, and unincorporated portions of DuPage County.

Enrollment:	5,300
Average ACT Composite score:	22.7
Website:	www.csd99.org

Parks and Recreation

Downers Grove Park District
Website: www.dgparks.org
49 parks, 600 acres

The Recreation and Fitness Center offers services and programs to promote healthy lifestyles and enhance body and mind. Amenities include open gyms, multipurpose rooms for classes, free weights and cardio equipment, and an indoor track.

The Lyman Woods Interpretive Center acts as a gateway to 150 acres of natural area. After a visit to the Center, explore the beauty of Lyman Woods, home to an oak/ hickory forest, frogs, deer, insects, and other natural wonders.

Utilities

Electricity:	ComEd www.exeloncorp.com
Natural Gas:	Nicor www.nicor.com
Local Phone Service:	AT&T www.att.com, Comcast www.comcast.com
Water Source:	DuPage Water Commission www.dpwc.org (Lake Michigan)
	And some private wells (unincorporated areas)
Refuse/ Recycling:	Arc Disposal www.arcdisposal.com
Cable:	Comcast www.comcast.com
Sanitary Sewers:	Downers Grove Sanitary District www.dgsd.org

Transportation

Airports:	O'Hare International - 22 miles
	Midway International - 18 miles
	DuPage Airport - 25 miles
Driving:	Downers Grove is located close to several interstates, offering convenient access to Chicago and other popular destinations: I-88, I-355, (5 interchanges), I-294, I-55, I-290, and Illinois Routes 34, 56, 53, and 83.
Parking Deck:	A 792-space parking deck located at 945 Curtiss offers parking For shoppers and commuters in the heart of downtown, easing On-street parking congestion.
Public Rail:	METRA rail service connects Downers Grove to Chicago and The far western suburbs with three stations located at Belmont Road, Main Street, and Fairview Avenue. Www.metrarail.com
Bus Service:	PACE Suburban Bus Service www.pacebus.com The Grove Commuter Shuttle, operated by the Village, Provides service to the Main Street Train Station during the Morning and evening rush hours.

Business

Downers Grove has 12 business districts with distinct characteristics, including two industrial parks. One is sure to be the perfect fit for your next business move or the right shopping destination for your needs. Visit the Planning and Community Development website for complete information about each district.

Competitive Initiatives:	Yes
Industrial Revenue Bonds:	Yes
Tax Increment Financing Districts:	2
Special Service Areas:	2
Major Employers:	Good Samaritan Hospital (2,525), GCA Services (1,500), University Subscription Services (1,000) Sara Lee (800) Midwestern University (1,000), First Health (700), Acxiom Corporation (800), Aramark Services Master (800), Donnelley & Sons Company (527), FTD Incorporated (500),

Community Events

Annual events in Downers Grove:

February:	Ice Sculpture Festival and Carving Competition
July:	July 4 Parade and Fireworks/ Bike and Buggy Parade
August:	USPRO Cycling Championships
September:	Fine Arts Festival
November:	Hospitality Day and Tree Lighting

SUPPLEMENTAL PROGRAM INFORMATION

This appendix includes program narrative and expense summaries for those General Fund departments that contain more than one program. As an example, the Public Works Department is made up of 11 separate programs or cost centers. Information regarding every General Fund program has traditionally been included in a single section of the Village's budget document. In this document, however, the section regarding the General Fund has been organized by Department and not by program in order to make the budget more understandable by the average reader. So as not to eliminate this program information, it was determined that it would appear in the appendix for departments with multiple programs. The list below indicates which programs appear in this appendix. At the end of the list appear those departments/ programs which are one in the same. Narrative and expense summaries for these single program departments can be found in Section III, beginning on page C-4.

Finance Department Programs
243—Central Services
261—Financial Services

Public Works Department Programs
311—Public Works Administration
312—Construction Engineering
313—Design Engineering
315—Department of Public Works - Training
320—Supplies & Inventory Center
333—Public Services Response Team
335—Forestry & Grounds
342—Pavement
343—Drainage
344—Traffic
349—Snow & Ice Removal

Police Department Programs
611—Police Services Management Program
624—Patrol/ Traffic Enforcement
625—Investigations
628—Emergency Response
632—Police Training
633—Police Community Support
634—Crossing Guards
635—Police Auxiliaries
636—Police General Support
637—Police Records
638—DARE & School Counseling
639—Community Policing
681—Village Operations Center
682—Emergency Services

Fire Department Programs
711—Fire Services Management
722—Fire Suppression & Rescue
731—Facilities Maintenance
732—Fire Training
741—Fire Prevention
742—HAZMAT
743—Fire Education
751—Emergency Medical Services

Communications Department Programs
840—Public Information
841—Cable Television Division

Community Events Department Programs
863—Heritage Festival
864—Community Events

Single Program Departments (begin on p. C-4)
111—Legislative Support (Clerk's Office)
121—General Management (Manager's Office)
131—Legal Services (Legal Department)
142—Building Services (Building Services Division)
151—Human Resources
171—Information Services
411—Community Development
821—Counseling & Social Services

Other General Fund Programs (see p. CX-20)
The following General Fund programs are not associated with the operational expenses of any single department and, as such, are categorized separately. Narrative and expense summary information for these programs is available in Section II.

197—Productivity Investment
421—Economic Development
495—Downtown SSA #2
496—Intergovernmental Support
823—Alcohol & Tobacco Awareness
833—Transportation Assistance Program
867—Community Grants
998—Transfers

Finance Department Programs

243 Central Services

Description of Responsibilities & Services:

This program provides funding management and procurement for centralized office supplies and services such as telephone contracts and maintenance, internet service, photocopy equipment and supplies, postal machines and services, fax machines, office coffee services and other mutually shared expenses that support interoffice functions.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	-	-	-	-	-	-	-	-	-
52-Supplies	11,311	10,123	11,648	7,500	9,500	9,500	9,500	9,500	9,500
53-Professional & Tech Services	180,426	167,136	153,910	124,810	74,410	74,410	74,410	74,410	74,410
54-Other Contractual Services	26,236	47,583	35,542	34,849	33,726	33,726	33,726	33,726	33,726
56-Claims, Grants, & Debt	4,800	4,800	4,800	3,579	-	-	-	-	-
57-Controlled Assets	26,674	-	-	-	-	-	-	-	-
58-Capital Assets	-	-	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**249,448**	**229,642**	**205,900**	**170,738**	**117,636**	**117,636**	**117,636**	**117,636**	**117,636**

261 Financial Services

Description of Responsibilities & Services:

This program is responsible for management, accounting and financial processing within the Finance Department. Staff works with other departments to ensure the financial stability of the municipal organization and coordinates the use of the Village-wide financial software package. This program also provides investment and treasurer services, assists with grant administration, purchasing procedures, accounts payable, accounts receivable, utility billing, cash receipts, collections, pensions, and payroll.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	681,041	732,316	751,385	690,715	716,575	739,823	767,153	794,062	822,131
52-Supplies	18,348	2,257	6,323	1,150	3,363	3,863	3,863	3,863	3,863
53-Professional & Tech Services	107,618	80,129	82,373	79,190	80,606	86,203	88,498	90,273	92,723
54-Other Contractual Services	24,796	27,109	29,938	29,000	31,000	32,525	33,626	35,308	37,073
56-Claims, Grants, & Debt	8,998	9,858	9,820	8,599	8,999	9,033	9,308	9,598	9,882
57-Controlled Assets	-	-	3,000	-	3,000	-	-	-	-
58-Capital Assets	-	-	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**840,802**	**851,670**	**882,839**	**808,654**	**843,543**	**871,447**	**902,448**	**933,104**	**965,672**

Public Works Department Programs

311 Public Works Administration

Description of Responsibilities & Services:

This program provides leadership and direction for the Public Works Department. Responsibilities include budget administration, program implementation and oversight, staff development, Community Investment Plan (CIP) development and implementation, and staffing for certain boards and commissions.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	412,657	396,319	352,017	339,932	371,758	382,296	393,263	404,684	422,114
52-Supplies	6,013	26,490	25,280	4,750	5,300	16,785	7,800	7,800	7,800
53-Professional & Tech Services	11,273	11,771	17,653	19,872	9,453	9,504	9,504	20,544	20,544
54-Other Contractual Services	29,785	32,401	35,410	34,200	42,910	38,300	39,320	39,320	39,320
56-Claims, Grants, & Debt	18,288	17,988	9,879	9,879	3,555	3,943	3,979	4,022	4,055
57-Controlled Assets	-	1,190	-	-	-	-	-	-	-
58-Capital Assets	-	-	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**478,016**	**486,159**	**440,239**	**408,633**	**432,976**	**450,828**	**453,866**	**476,369**	**493,832**

312 Construction Engineering

Description of Responsibilities & Services:

This program provides professional engineering support for all Village operations. It also administers the Community Investment Plan (CIP) and closely supports the activities of the Design Engineering and Transportation Divisions. It coordinates inspection for all construction activity that occurs in the Village's right-of-ways, and performs all utility locating services required by the State under our JULIE agreement.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	670,334	360,867	334,182	276,401	473,315	494,483	514,802	539,647	562,834
52-Supplies	755	2,383	800	800	800	860	880	800	800
53-Professional & Tech Services	118,897	32,460	47,419	34,000	46,919	48,010	48,020	48,030	48,030
54-Other Contractual Services	-	-	-	-	-	-	-	-	-
56-Claims, Grants, & Debt	131,718	78,792	24,925	37,525	24,031	106,729	106,663	27,577	27,967
57-Controlled Assets	-	-	250	-	250	250	250	-	-
58-Capital Assets	-	-	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**921,704**	**474,503**	**407,575**	**348,726**	**545,316**	**650,332**	**670,616**	**616,054**	**639,631**

313 Design Engineering

Description of Responsibilities & Services:

This program administers the Village's Stormwater Control Ordinance (along with the Community Development department), provides primary support for the Stormwater & Flood Plain Oversight Committee, and manages compliance with federal and state stormwater quality programs. This division provides technical support to the Transportation & Parking Commission, including traffic studies, field surveys, and traffic calming measures and supports the design of capital projects as indicated in the Community Investment Program.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	378,910	399,716	359,188	253,452	223,705	232,904	241,601	250,843	260,679
52-Supplies	9,564	8,734	12,000	9,285	12,000	13,600	13,600	13,600	13,600
53-Professional & Tech Services	4,852	17,614	8,551	8,772	8,301	7,885	7,885	7,885	7,885
54-Other Contractual Services	1,582	1,633	1,760	1,814	1,760	1,760	1,760	1,760	1,760
56-Claims, Grants, & Debt	21,084	17,436	10,129	10,129	12,570	13,635	13,599	14,018	14,194
57-Controlled Assets	1,558	-	-	-	-	-	-	-	-
58-Capital Assets	-	-	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**417,550**	**445,133**	**391,628**	**283,452**	**258,336**	**269,784**	**278,445**	**288,106**	**298,118**

315 Public Works-Training

Description of Responsibilities & Services:

This program provides for the training expenses for all staff in the department whose personnel expenses are budgeted in the General Fund. All of the related training expenses are included in this program. Training seminars for project inspection, contract and construction administration, sidewalk program management, traffic and workplace safety, snow program administration, supervisor training and other courses of a similar nature are attended by appropriate staff as the courses are offered throughout the year. The cost of membership dues in professional organizations and activities for National Public Works Week activities are also included in this program.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	-	-	-	-	-	-	-	-	-
52-Supplies	254	1,949	500	300	500	500	500	500	500
53-Professional & Tech Services	34,896	36,321	24,400	13,500	22,296	30,900	30,900	30,900	30,900
54-Other Contractual Services	-	-	-	-	-	-	-	-	-
56-Claims, Grants, & Debt	-	-	-	-	-	-	-	-	-
57-Controlled Assets	-	-	-	-	-	-	-	-	-
58-Capital Assets	-	-	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**35,150**	**38,270**	**24,900**	**13,800**	**22,796**	**31,400**	**31,400**	**31,400**	**31,400**

320 Supplies and Inventory Center

Description of Responsibilities & Services:

This program provides for the purchase and maintenance of all tools and small equipment used by the Public Works Department. Additional responsibilities include ordering commonly used supplies such as uniforms, construction materials and fuel. Staff associated with this program also provide assistance as needed for tasks including block parties, Adopt-A-Highway, special events and snow removal.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	145,121	157,243	155,939	152,226	157,451	162,854	168,504	175,805	182,524
52-Supplies	54,942	63,308	57,370	52,518	53,570	56,070	53,570	56,070	53,570
53-Professional & Tech Services	2,520	2,170	2,308	1,200	2,308	2,308	2,308	2,308	2,308
54-Other Contractual Services	5,942	6,240	4,500	4,285	3,500	3,500	3,500	3,500	3,500
56-Claims, Grants, & Debt	13,476	9,504	7,983	7,983	9,474	9,856	9,728	10,135	10,270
57-Controlled Assets	9,287	1,440	1,696	1,000	2,000	6,500	1,800	2,000	1,800
58-Capital Assets	-	-	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**231,288**	**239,903**	**229,796**	**219,211**	**228,302**	**241,088**	**239,410**	**249,818**	**253,972**

333 Public Service Response Team (PSRT)

Description of Responsibilities & Services:

This program provides response to a variety of community-related public service needs, including animal control services and street light maintenance. In addition, PSRT provides limited Public Works services after normal business hours and performs security checks of public facilities. PSRT also provides support for special events and weekend activities in the downtown area, and delivers certain board and commission packets. PSRT operates 20 hours/ day, Monday through Friday, and 8.5 hours/ day on weekends.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	193,225	194,114	176,573	183,654	166,817	175,336	179,752	187,194	193,033
52-Supplies	21,210	32,765	28,650	27,000	27,300	27,300	27,300	27,300	27,300
53-Professional & Tech Services	9,986	13,187	17,598	10,900	12,025	12,025	12,025	12,025	12,025
54-Other Contractual Services	215,860	220,242	256,500	219,100	308,500	358,500	358,500	358,500	358,500
56-Claims, Grants, & Debt	70,524	66,864	73,841	73,841	66,083	73,390	74,419	77,116	78,937
57-Controlled Assets	-	-	-	-	-	-	-	-	-
58-Capital Assets	-	-	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**510,805**	**527,171**	**553,163**	**514,495**	**580,725**	**646,551**	**651,996**	**662,135**	**669,794**

335 Forestry & Grounds

Description of Responsibilities & Services:

This program provides professional management and maintenance of over 23,000 public parkway trees and municipal landscaping located on the public right-of-way within the Village, as well as streetscape maintenance for the Central Business District (CBD). Services provided in the CBD include maintaining landscape beds, the water fountain, trash pick-up and flower basket planting and watering. Installation of seasonal decorations, support for special events and snow removal are also key roles for this division.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	422,253	448,719	456,497	459,578	408,653	427,238	442,857	463,174	478,039
52-Supplies	51,920	58,087	57,757	57,757	57,757	57,757	57,757	57,757	57,757
53-Professional & Tech Services	5,556	4,858	5,610	4,836	5,055	5,780	5,780	5,780	5,780
54-Other Contractual Services	433,880	557,614	640,300	522,000	571,200	572,500	572,500	572,500	572,500
56-Claims, Grants, & Debt	244,524	244,716	226,976	226,976	225,059	261,078	263,345	271,467	276,169
57-Controlled Assets	3,570	1,190	1,000	1,458	1,000	3,500	3,500	3,500	-
58-Capital Assets	-	-	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**1,161,703**	**1,315,185**	**1,388,140**	**1,272,605**	**1,268,724**	**1,327,853**	**1,345,739**	**1,374,177**	**1,390,245**

342 Pavement

Description of Responsibilities & Services:

The Public Works Pavement Division is responsible for street sweeping and the maintenance of Village pavement surfaces including asphalt, concrete and brick to ensure safe travel, either on foot, bicycle or motorized vehicle. The repair of street cracks and potholes is provided by the Pavement program, as well as planned, routine street maintenance. Field assistance for the Engineering Division, support for special events and snow removal are also key roles for this division. This program also provides the personnel support for the Village right-of-way projects that are funded through the MFT (Motor Fuel Tax) Fund and the Capital Projects Fund.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	392,124	410,972	399,454	407,436	419,216	434,203	449,964	470,726	489,790
52-Supplies	45,233	46,732	59,500	50,000	56,500	56,500	56,500	56,500	56,500
53-Professional & Tech Services	4,621	4,674	2,307	2,500	3,700	3,700	3,700	3,700	3,700
54-Other Contractual Services	136,859	106,183	181,500	118,011	135,500	128,500	128,500	128,500	128,500
56-Claims, Grants, & Debt	376,692	340,212	318,257	284,957	262,757	303,948	307,452	317,129	323,213
57-Controlled Assets	-	-	-	-	-	-	-	-	-
58-Capital Assets	-	-	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**955,530**	**908,774**	**961,018**	**862,904**	**877,672**	**926,851**	**946,117**	**976,555**	**1,001,703**

343 Drainage

Description of Responsibilities & Services:

This program provides repair and cleaning of the Village's stormwater system including pipes, structures, roadside ditches and creek ways. System maintenance is provided to convey stormwater away from homes and other private structures and amenities. Drainage operations also include emergency flood response, such as clearing blocked inlets and creeks. Additional support activities during the year include coordination with engineering projects, participation in snow removal and special events. The division also responds to and assists with residential drainage concerns.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	234,339	352,970	316,513	329,679	323,239	335,026	347,446	363,058	377,842
52-Supplies	33,358	24,169	30,100	30,000	30,050	30,050	30,050	30,050	30,050
53-Professional & Tech Services	2,706	4,268	17,619	2,500	9,400	9,400	9,400	9,400	9,400
54-Other Contractual Services	47,559	26,871	-	-	-	-	-	-	-
56-Claims, Grants, & Debt	271,116	371,916	412,629	412,629	374,658	432,163	436,118	449,950	458,098
57-Controlled Assets	-	10,160	-	-	-	-	-	-	-
58-Capital Assets	28,872	-	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**617,950**	**790,353**	**776,861**	**774,808**	**737,347**	**806,638**	**823,015**	**852,458**	**875,389**

344 - Traffic

Description of Responsibilities & Services:

This program is responsible for the oversight and coordination of vehicular and pedestrian movements within the Village. It recommends and implements changes to improve efficiency and safety of motorists, cyclists, pedestrians and bus riders. Also included in this program is the management/maintenance of the parking meters and parking deck pay stations and the sign shop. Coordination with outside agencies is also a large part of the daily function. The Transportation and Parking Commission is principally supported by analyses from the traffic program.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	287,217	313,116	293,764	284,265	107,845	112,093	116,666	124,561	131,013
52-Supplies	93,318	73,878	75,500	43,250	63,300	67,300	72,300	72,300	72,300
53-Professional & Tech Services	5,786	3,513	8,794	7,261	3,600	3,600	3,600	3,600	3,600
54-Other Contractual Services	63,849	68,446	77,000	73,000	5,000	5,000	5,000	5,000	5,000
56-Claims, Grants, & Debt	56,592	56,916	79,427	79,427	61,601	64,841	66,039	68,861	70,936
57-Controlled Assets	-	5,296	-	-	-	-	-	-	-
58-Capital Assets	-	-	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**506,762**	**521,165**	**534,486**	**487,203**	**241,347**	**252,834**	**263,605**	**274,322**	**282,849**

349 Snow & Ice Removal

Description of Responsibilities & Services:

This program provides the funding associated with the equipment, supplies and overtime for staff associated with snow removal and ice control on Village roadways, parking lots and CBD sidewalks. Supplies include all necessary deicing materials. The program includes overtime cost for all non-exempt personnel as well as supervisory staff that are assigned to oversee the snow removal operations.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	153,041	259,706	91,276	128,340	142,746	141,273	139,746	140,251	139,404
52-Supplies	262,619	409,121	328,225	367,300	332,725	355,225	355,225	355,225	355,225
53-Professional & Tech Services	791	4,083	9,140	8,000	9,140	9,140	9,140	9,140	9,140
54-Other Contractual Services	19,100	25,543	22,600	22,600	24,840	26,840	26,840	26,840	26,840
56-Claims, Grants, & Debt	12,384	1,164	4,181	4,181	-	-	-	-	-
57-Controlled Assets	-	-	-	6,299	-	-	-	-	-
58-Capital Assets	33,654	25,502	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**481,589**	**725,120**	**455,422**	**536,720**	**509,451**	**532,478**	**530,951**	**531,456**	**530,609**

Police Department Programs

611 Police Services Management Program

Description of Responsibilities & Services:

This program provides leadership and direction for the Police Department. Responsibilities include budget administration, program implementation and oversight, staff development, and recognition. In addition to the personnel costs associated with the management of the department, the program also includes all expenses charged to the department by the Village's self-funded risk management/insurance fund.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	478,322	525,561	508,336	513,392	543,994	564,156	580,859	600,733	624,327
52-Supplies	4,140	5,693	5,790	3,430	4,573	4,573	4,573	4,573	4,573
53-Professional & Tech Services	31,235	25,087	27,400	24,158	23,182	27,500	24,000	24,000	27,500
54-Other Contractual Services	-	-	-	-	-	-	-	-	-
56-Claims, Grants, & Debt	713,148	740,160	712,485	707,079	776,753	783,187	821,453	862,179	904,614
57-Controlled Assets	537	-	500	500	500	500	500	500	500
58-Capital Assets	-	-	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**1,227,382**	**1,296,501**	**1,254,511**	**1,248,559**	**1,349,003**	**1,379,916**	**1,431,384**	**1,491,985**	**1,561,514**

624 Patrol/Traffic Enforcement

Description of Responsibilities & Services:

This program is responsible for promoting and enforcing public compliance with ordinances, criminal laws and traffic laws. It supports a majority of officers employed by the Village and includes expenses for uniforms, K-9 supplies, vehicle maintenance, and equipment replacement.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	6,371,744	6,938,332	7,003,377	7,073,946	7,617,168	7,906,971	8,131,359	8,374,128	8,688,876
52-Supplies	67,179	56,546	78,245	75,745	79,135	79,135	79,135	79,135	79,135
53-Professional & Tech Services	15,307	9,894	13,950	9,650	10,800	10,800	10,800	10,800	10,800
54-Other Contractual Services	8,685	9,475	11,750	8,204	10,600	10,600	10,600	10,600	10,600
56-Claims, Grants, & Debt	627,132	686,659	564,752	503,627	481,761	575,819	578,268	595,920	604,893
57-Controlled Assets	21,343	17,380	15,400	15,400	11,100	11,100	11,100	11,100	11,100
58-Capital Assets	-	-	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**7,111,391**	**7,718,286**	**7,687,474**	**7,686,572**	**8,210,564**	**8,594,426**	**8,821,262**	**9,081,683**	**9,405,404**

625 Investigations

Description of Responsibilities & Services:

This program provides for the investigation of crimes reported to the Police Department. Program expenses are used to pay for maintenance of the detectives vehicles, clothing allowance, purchase of various types of surveillance equipment, and memberships to various professional organizations. These organizations provide up to date training and allow investigators to network with other detectives from the northern Illinois area.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	1,211,939	1,272,563	1,277,436	1,268,672	1,375,851	1,426,158	1,467,178	1,510,143	1,566,854
52-Supplies	10,339	12,501	13,175	11,428	13,785	13,785	13,785	13,785	13,785
53-Professional & Tech Services	14,605	7,459	8,150	8,490	9,240	9,950	9,300	9,300	9,300
54-Other Contractual Services	4,557	1,250	5,450	4,000	6,550	6,550	6,550	6,550	6,550
56-Claims, Grants, & Debt	59,400	63,072	71,508	70,726	42,123	47,934	48,006	49,520	50,236
57-Controlled Assets	1,992	2,109	2,000	1,000	2,000	2,000	2,000	2,000	2,000
58-Capital Assets	-	25,994	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**1,302,833**	**1,384,947**	**1,377,719**	**1,364,316**	**1,449,549**	**1,506,377**	**1,546,818**	**1,591,298**	**1,648,726**

628 Emergency Response

Description of Responsibilities & Services:

This program provides for the Village's supports costs for a professionally trained emergency response (FIAT SWAT) team to handle critical incidents involving violent and armed criminal offenders as well as to assist in the execution of high-risk search warrants. Six officers from the department (with personnel expenses funded in other programs) are assigned to a part-time, multi-jurisdictional Special Weapons and Tactics Team that serves sixteen municipalities in DuPage County. This program provides for the purchase of uniforms, ammunition, specialized training and pager service for the officers assigned to this regional emergency response team.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	-	-	-	-	-	-	-	-	-
52-Supplies	2,149	4,300	4,600	1,891	5,600	6,600	5,600	5,600	5,600
53-Professional & Tech Services	2,980	3,119	3,310	1,590	2,912	3,310	3,310	3,310	3,310
54-Other Contractual Services	-	-	-	-	-	-	-	-	-
56-Claims, Grants, & Debt	648	1,308	1,683	1,683	840	1,056	1,076	1,100	1,119
57-Controlled Assets	16,838	-	-	-	-	-	-	-	-
58-Capital Assets	-	-	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**22,615**	**8,727**	**9,593**	**5,164**	**9,352**	**10,966**	**9,986**	**10,010**	**10,029**

632 Police Training

Description of Responsibilities & Services:

This program provides the training expenses for employees of the department. In order to reduce liability risks, the Village must continue to train our employees and keep up to date on current trends and training needs. Officers will continue to attend refresher and updated training classes in all aspects of law enforcement. This program also allows us to develop our own instructors for various disciplines (i.e. defensive tactics, firearms training, first aid/ CPR and evidence collection) from within the department.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	122,504	120,474	124,306	124,993	134,406	139,520	143,716	148,112	153,884
52-Supplies	2,218	2,614	2,800	1,711	2,861	2,861	2,861	2,861	2,861
53-Professional & Tech Services	55,799	35,884	44,350	24,479	41,188	46,765	46,765	46,765	46,765
54-Other Contractual Services	95	-	400	385	385	385	385	385	385
56-Claims, Grants, & Debt	300	300	300	224	850	850	850	850	850
57-Controlled Assets	600	792	-	-	-	-	-	-	-
58-Capital Assets	-	-	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**181,516**	**160,064**	**172,156**	**151,792**	**179,690**	**190,381**	**194,577**	**198,973**	**204,745**

633 Police Community Support

Description of Responsibilities & Services:

This program provides crime prevention and safety education programs to all age groups in our community with special emphasis on children. The two-member unit presents programs such as Stranger Danger, bike safety, Operation Lifesaver, adult personal safety, retail theft prevention, armed robbery prevention, and home/ business security checks.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	175,656	180,489	181,460	171,615	185,516	191,795	198,335	205,151	212,257
52-Supplies	7,553	8,310	8,050	5,950	8,000	8,000	8,000	8,000	8,000
53-Professional & Tech Services	3,767	4,355	5,050	3,880	4,466	4,550	4,550	4,550	4,550
54-Other Contractual Services	1,833	-	500	-	500	500	500	500	500
56-Claims, Grants, & Debt	7,896	7,404	3,133	2,980	2,564	6,991	6,955	7,195	3,166
57-Controlled Assets	-	-	500	-	500	500	500	500	500
58-Capital Assets	-	-	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**196,705**	**200,558**	**198,693**	**184,425**	**201,546**	**212,336**	**218,840**	**225,896**	**228,973**

634 Crossing Guards

Description of Responsibilities & Services:

This program provides crossing guards to assist young school children to safely cross various intersections while walking to school. Ninety seven percent of the budget accounts for the salaries of our seventeen (plus two substitute) crossing guards. The remainder of the budget is used to provide raingear and other equipment for the crossing guards.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	82,521	84,253	96,810	86,113	86,708	90,114	93,656	90,858	93,584
52-Supplies	962	47	1,200	1,200	1,200	1,200	1,200	1,200	1,200
53-Professional & Tech Services	224	260	600	360	264	300	300	300	300
54-Other Contractual Services	-	-	-	-	-	-	-	-	-
56-Claims, Grants, & Debt	-	-	-	-	-	-	-	-	-
57-Controlled Assets	-	-	-	-	-	-	-	-	-
58-Capital Assets	-	-	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**83,707**	**84,560**	**98,610**	**87,673**	**88,172**	**91,614**	**95,156**	**92,358**	**95,084**

635 Police Auxiliaries

Description of Responsibilities & Services:

This program provides for a unit within the police department that is staffed by volunteers. This unit assists with parking enforcement, traffic control, and handling of minor reports. The auxiliary officers perform duties similar to that of the community service officers. The unit also offers supplemental public safety staffing resources at community events. The funds budgeted in this program pay for the uniforms for auxiliary officers and for a recognition dinner.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	-	-	-	-	-	-	-	-	-
52-Supplies	2,556	203	2,000	500	2,000	2,000	2,000	2,000	2,000
53-Professional & Tech Services	352	787	800	688	800	800	800	800	800
54-Other Contractual Services	-	-	-	-	-	-	-	-	-
56-Claims, Grants, & Debt	-	-	-	-	-	-	-	-	-
57-Controlled Assets	-	-	-	-	-	-	-	-	-
58-Capital Assets	-	-	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**2,909**	**990**	**2,800**	**1,188**	**2,800**	**2,800**	**2,800**	**2,800**	**2,800**

636 Police General Support

Description of Responsibilities & Services:

This program provides for centralized purchasing of supplies, equipment and services necessary for the efficient operation of the Police Department, including maintenance of the shooting range and copy machines.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	-	-	-	-	-	-	-	-	-
52-Supplies	36,641	43,139	43,200	26,800	40,000	40,000	40,000	40,000	40,000
53-Professional & Tech Services	76,493	106,184	87,275	74,096	74,340	80,400	79,400	79,400	79,400
54-Other Contractual Services	133,011	131,951	151,650	140,350	156,300	156,300	156,300	156,300	156,300
56-Claims, Grants, & Debt	62,700	62,700	62,700	46,757	44,500	44,500	44,500	44,500	44,500
57-Controlled Assets	15,815	19,651	5,000	44,292	5,000	5,000	5,000	5,000	5,000
58-Capital Assets	11,373	16,500	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**336,033**	**380,126**	**349,825**	**332,295**	**320,140**	**326,200**	**325,200**	**325,200**	**325,200**

637 Police Records

Description of Responsibilities & Services:

This program is responsible for efficiently processing all departmental reports in accordance with local, state and federal guidelines. This program provides all non-emergency service and assistance to citizens who call or walk into the Department. In addition, it processes and performs accounting and collection functions for parking ticket payments and implements and administers all records related computer systems and databases and disseminates all police reports, information and statistics as requested by state, federal, FOIA, and by subpoena.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	520,900	540,155	533,957	476,571	512,657	533,104	554,757	577,719	602,100
52-Supplies	9,896	7,572	13,775	7,200	12,875	12,875	12,875	12,875	12,875
53-Professional & Tech Services	5,079	8,047	10,525	4,110	9,984	10,525	10,525	10,525	10,525
54-Other Contractual Services	13,003	16,887	21,290	18,790	21,290	21,290	21,290	21,290	21,290
56-Claims, Grants, & Debt	2,400	2,400	2,400	1,790	2,250	2,250	2,250	2,250	2,250
57-Controlled Assets	3,000	-	6,000	2,000	5,000	5,000	5,000	5,000	5,000
58-Capital Assets	-	-	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**554,278**	**575,061**	**587,947**	**510,461**	**564,056**	**585,044**	**606,697**	**629,659**	**654,040**

638 D.A.R.E. & School Counseling

Description of Responsibilities & Services:

This program provides for personnel and supports costs associated with school resource officers assigned to the high schools as well as the officers traditionally assigned to the D.A.R.E. program. This program enables the police department to work with District 99, District 58, and several parochial schools. The high school officers work on promoting a positive relationship between the police department and the students. The officers assigned to the high schools investigate virtually all criminal incidents that take place at the schools or involve students. The adopted FY10 budget calls for modifications related to the elimination of two Police Officers including the suspension of the Village's involvement in the DARE program.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	446,731	459,570	484,215	361,922	304,734	319,811	331,586	343,938	360,943
52-Supplies	8,473	9,680	10,320	8,631	10,564	10,564	10,564	10,564	10,564
53-Professional & Tech Services	108	214	600	-	2,727	3,100	3,100	3,100	3,100
54-Other Contractual Services	352	-	-	-	-	-	-	-	-
56-Claims, Grants, & Debt	1,596	8,652	6,859	6,706	500	802	808	814	820
57-Controlled Assets	-	-	-	-	-	-	-	-	-
58-Capital Assets	-	-	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**457,261**	**478,116**	**501,994**	**377,259**	**318,525**	**334,277**	**346,057**	**358,416**	**375,426**

639 Community Policing

Description of Responsibilities & Services:

This program allows assigned officers to address community wide problems such as domestic violence and quality of life issues in a more effective manner through community policing. The officers in this program work closely with the community to identify and solve problems together.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	390,018	308,260	360,095	326,987	396,597	410,662	422,178	434,228	450,055
52-Supplies	4,510	2,938	6,140	2,781	6,123	5,973	6,123	5,973	6,123
53-Professional & Tech Services	3,910	3,129	3,850	115	2,587	3,650	3,650	3,650	3,650
54-Other Contractual Services	1,617	1,294	1,500	1,000	1,350	1,350	1,350	1,350	1,350
56-Claims, Grants, & Debt	600	600	600	447	500	500	500	500	500
57-Controlled Assets	-	-	-	-	-	-	-	-	-
58-Capital Assets	-	-	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**400,655**	**316,221**	**372,185**	**331,330**	**407,157**	**422,135**	**433,801**	**445,701**	**461,678**

681 Village Operations Center

Description of Responsibilities & Services:

This program is responsible for handling information and coordinating field operations for the Police, Fire and Public Works groups, in response to service requests and demands, both emergency and non-emergency, from any source, according to established policies and procedures. This program is also responsible for data retrieval through manual and electronic data processing equipment to create the necessary records of Village Operations for management and operational reporting of the above groups.

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	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	876,759	906,788	962,779	886,841	902,710	933,712	966,177	1,001,152	1,037,188
52-Supplies	12,430	14,870	16,350	11,750	16,350	16,350	16,350	16,350	16,350
53-Professional & Tech Services	55,043	61,467	70,350	26,991	35,499	51,100	56,100	56,100	56,100
54-Other Contractual Services	25,390	23,399	29,000	23,740	45,000	31,000	45,000	45,000	45,000
56-Claims, Grants, & Debt	10,452	10,620	11,400	10,027	9,575	9,615	9,946	10,293	10,658
57-Controlled Assets	4,008	-	-	-	-	7,200	-	-	-
58-Capital Assets	-	-	-	-	10,000	10,000	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**984,082**	**1,017,144**	**1,089,879**	**959,349**	**1,019,135**	**1,058,977**	**1,093,573**	**1,128,895**	**1,165,296**

682 Emergency Services

Description of Responsibilities & Services:

This program provides resources for the development, maintenance and implementation of the Village's Emergency Operating Plan (EOP). This program is run as an adjunct to the Village Operations Center (VOC). These program costs were transferred to Program 681 in 2010.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	4,219	-	-	-	-	-	-	-	-
52-Supplies	-	571	475	411	-	-	-	-	-
53-Professional & Tech Services	3,139	127	700	211	-	-	-	-	-
54-Other Contractual Services	6,085	8,694	16,000	15,953	-	-	-	-	-
56-Claims, Grants, & Debt	-	-	-	-	-	-	-	-	-
57-Controlled Assets	8,100	36,666	-	-	-	-	-	-	-
58-Capital Assets	33,460	-	10,000	4,900	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**55,003**	**46,058**	**27,175**	**21,475**	**-**	**-**	**-**	**-**	**-**

Fire Department Programs

711 Fire Services Management

Description of Responsibilities & Services:

This program is responsible for coordination and management of the Fire Department. Services within this program include secretarial support to the department, financial management, records management, personnel management, incident command staff response to incidents, office supplies and office equipment, staff vehicle maintenance and replacement costs, and education and training for management staff in the department.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	1,166,029	1,121,794	1,164,867	1,269,353	1,135,677	1,173,730	1,206,742	1,254,817	1,305,504
52-Supplies	17,034	10,920	11,850	9,750	11,100	11,200	11,650	11,950	11,950
53-Professional & Tech Services	68,570	71,240	66,423	33,900	64,029	66,500	77,500	85,850	85,850
54-Other Contractual Services	27,819	11,794	12,700	6,000	17,046	19,000	19,000	20,000	20,000
56-Claims, Grants, & Debt	50,220	61,968	65,404	35,894	55,808	61,952	61,936	63,483	64,180
57-Controlled Assets	-	-	-	-	-	-	-	-	-
58-Capital Assets	-	-	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**1,329,672**	**1,277,716**	**1,321,243**	**1,354,897**	**1,283,659**	**1,332,382**	**1,376,828**	**1,436,100**	**1,487,484**

722 Fire Suppression and Rescue

Description of Responsibilities & Services:

This program provides all personnel and other support costs necessary to maintain the Village's emergency response and fire suppression operations. Staff in the department are currently housed in four fire stations and respond throughout the Village, as well as to mutual aid calls from other jurisdictions.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	8,432,183	8,200,211	8,198,088	8,589,186	8,956,463	9,263,037	9,525,380	9,846,701	10,255,686
52-Supplies	66,969	56,155	72,378	53,724	91,928	242,100	101,500	110,800	112,800
53-Professional & Tech Services	45,852	37,844	44,612	47,350	68,612	46,900	47,100	47,900	47,900
54-Other Contractual Services	55,936	5,644	10,000	14,700	7,500	7,500	7,500	8,500	10,000
56-Claims, Grants, & Debt	1,082,628	1,366,172	1,226,635	1,150,758	1,245,545	1,281,078	1,319,123	1,378,850	1,430,243
57-Controlled Assets	59,835	134,599	44,900	6,100	44,900	48,000	50,000	55,000	55,000
58-Capital Assets	-	-	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**9,743,403**	**9,800,625**	**9,596,613**	**9,861,818**	**10,414,948**	**10,888,615**	**11,050,603**	**11,447,751**	**11,911,629**

731 Facilities Maintenance

Description of Responsibilities & Services:

This program provides resources to maintain the operational integrity of the Fire Department facilities, in addition to presenting an appearance appropriate to Downers Grove community standards. The program includes contractual services for the care and maintenance of Fire Department Facilities.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	-	-	-	-	-	-	-	-	-
52-Supplies	17,613	23,993	21,500	18,696	21,500	22,700	22,700	24,500	25,000
53-Professional & Tech Services	-	-	-	-	-	-	-	-	-
54-Other Contractual Services	38,164	26,133	38,500	31,350	34,000	43,900	46,500	56,000	56,500
56-Claims, Grants, & Debt	-	-	-	-	-	-	-	-	-
57-Controlled Assets	4,093	3,785	6,000	1,200	6,500	5,000	6,000	7,500	8,000
58-Capital Assets	-	-	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**59,870**	**53,911**	**66,000**	**51,246**	**62,000**	**71,600**	**75,200**	**88,000**	**89,500**

732 Fire Training

Description of Responsibilities & Services:

This program provides support to the Department's training system. The Training Officer's pay and benefits are a part of the program, but most of this program provides quality education and hands-on practical experience to the line personnel. The primary goal of the program is to maintain the highest level of competency and readiness. Members of the Department participate in numerous forms of continuing education and training. In-house fire and EMS programs, higher education, outside schools, seminars, and symposiums are attended to maintain the highest level of safety and performance standards.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	192,314	158,462	190,752	167,111	192,272	195,780	199,394	206,991	212,793
52-Supplies	6,273	3,391	13,000	5,533	13,650	13,850	14,425	14,425	14,425
53-Professional & Tech Services	48,313	17,628	16,500	3,600	14,576	16,600	20,600	20,700	20,700
54-Other Contractual Services	-	-	2,000	1,500	2,000	3,000	3,000	3,000	3,000
56-Claims, Grants, & Debt	31,016	29,295	30,955	26,563	21,297	24,454	24,556	25,146	25,453
57-Controlled Assets	1,909	9,390	7,000	2,320	7,000	7,000	7,000	7,000	7,000
58-Capital Assets	-	-	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**279,826**	**218,165**	**260,207**	**206,627**	**250,796**	**260,684**	**268,975**	**277,262**	**283,372**

741 Fire Prevention

Description of Responsibilities & Services:

This program supports the goal to ensure that all buildings in the Village are safe for their occupants, visitors, and owners. The Fire Prevention Bureau achieves this through reviewing and monitoring engineering, participating in educational activities, and enforcing building, fire and life safety codes, both in existing and new construction. The program's services include plan review for new construction and alterations, providing fire and life safety consultation, and monitoring the new construction projects.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	322,185	411,553	406,257	404,001	420,360	428,343	444,016	460,922	478,607
52-Supplies	8,471	6,198	14,800	6,000	13,300	15,900	16,100	17,100	18,200
53-Professional & Tech Services	7,198	6,410	13,434	3,834	12,023	13,800	14,800	16,400	17,400
54-Other Contractual Services	-	-	750	200	750	900	900	1,000	1,000
56-Claims, Grants, & Debt	31,452	22,140	22,386	21,928	15,144	16,769	16,719	17,281	17,517
57-Controlled Assets	750	3,320	7,200	1,200	7,200	7,200	7,500	7,500	8,000
58-Capital Assets	-	-	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**370,056**	**449,621**	**464,826**	**437,163**	**468,777**	**482,911**	**500,035**	**520,204**	**540,724**

742 HAZMAT

Description of Responsibilities & Services:

This program supports the activities of one of the hazmat response teams. It provides the Team with advanced training, special tools and sophisticated equipment. The Team is responsible for all hazardous materials emergencies, environmental issues, and homeland security preparedness.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	-	-	-	-	-	-	-	-	-
52-Supplies	17,166	14,318	20,758	10,300	16,958	21,500	21,500	21,900	23,500
53-Professional & Tech Services	32,055	425	43,550	37,600	43,430	53,800	58,800	58,800	64,000
54-Other Contractual Services	125	758	3,500	400	3,500	5,800	5,800	5,800	6,000
56-Claims, Grants, & Debt	1,800	1,908	-	-	6,429	20,514	20,878	21,358	21,716
57-Controlled Assets	-	3,047	5,400	1,500	5,400	7,000	7,000	7,000	8,000
58-Capital Assets	32,300	-	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**83,447**	**20,457**	**73,208**	**49,800**	**75,717**	**108,614**	**113,978**	**114,858**	**123,216**

743 Fire Education

Description of Responsibilities & Services:

This program addresses fire safety and injury prevention concerns for all ages and demographic areas of the Village. The programs provide timely and necessary information for young children through high school students, businesses, senior citizens, civic organizations, schools, churches and parent groups in an effort to prevent fires, injuries and unsafe behaviors before they occur. The program also provides media and victims' services at a structure fire. These services help business owners and occupants of homes in their time of need.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	129,298	130,121	130,711	124,784	139,177	143,907	148,848	154,011	160,412
52-Supplies	5,253	10,767	11,325	10,800	13,825	11,325	12,600	12,600	12,800
53-Professional & Tech Services	2,640	3,644	4,150	1,270	3,789	5,450	5,550	5,550	5,650
54-Other Contractual Services	-	-	-	-	-	-	-	-	-
56-Claims, Grants, & Debt	9,468	18,288	14,889	14,889	7,688	8,032	7,927	8,274	8,390
57-Controlled Assets	-	-	-	-	-	-	-	-	-
58-Capital Assets	-	-	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**146,659**	**162,820**	**161,076**	**151,743**	**164,479**	**168,714**	**174,924**	**180,435**	**187,251**

751 Emergency Medical Services

Description of Responsibilities & Services:

This program supports all non-personnel aspects of the department's Emergency Medical Services (EMS) program, including all equipment required for EMS and associated services. The program provides for the purchase of the necessary Basic Life Support (BLS) and Advanced Life Support (ALS) supplies and equipment used on the Department's engines and ambulances. The Fire Department's Bike Medic Program and Infection Control Exposure program are also supported by this program.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	-	-	-	-	-	-	-	-	-
52-Supplies	40,178	61,617	49,950	16,000	27,800	37,100	37,700	38,200	38,200
53-Professional & Tech Services	50,423	51,573	54,800	49,050	54,350	67,400	67,400	70,800	76,400
54-Other Contractual Services	6,698	6,325	15,400	9,500	15,400	16,000	16,000	16,000	17,000
56-Claims, Grants, & Debt	152,604	165,792	178,804	175,485	149,400	184,961	204,293	210,905	212,317
57-Controlled Assets	25,207	10,182	14,346	3,200	14,346	7,500	75,000	7,500	7,500
58-Capital Assets	-	-	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**275,110**	**295,489**	**313,300**	**253,235**	**261,296**	**312,961**	**400,393**	**343,405**	**351,417**

Communications Department Programs

840 Public Information

Description of Responsibilities & Services:

This program provides for communications with residents and businesses through a variety of Village-owned and other media. The Communications Director is responsible for all outgoing media communications and is the community liaison for service issues relating to ComEd, NiCor, Comcast and AT&T, also providing staff support to the Environmental Concerns Commission. The Community Response Center (CRC) functions as the centralized point for the distribution of complaints, requests and concerns generated by residents and members of the business community. The Public Relations Specialist is also responsible for updating information on the Village Web Site and the development of content for the Village Corner and quarterly newsletter. *The Printing and Publications Division* (PPD) provides in-house graphic design and duplication services for Village publications.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	138,516	140,996	137,596	138,417	144,296	148,532	152,892	157,652	162,374
52-Supplies	10,592	10,995	7,000	5,750	4,200	6,000	6,000	6,063	6,000
53-Professional & Tech Services	13,290	7,938	13,175	54,727	15,915	15,975	15,475	15,475	15,975
54-Other Contractual Services	105,766	86,351	53,003	51,063	56,108	43,608	43,608	43,608	43,608
56-Claims, Grants, & Debt	1,200	1,200	1,200	895	750	750	750	750	750
57-Controlled Assets	1,039	-	-	-	-	-	-	-	-
58-Capital Assets	-	-	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**270,403**	**247,480**	**211,974**	**250,852**	**221,269**	**214,865**	**218,725**	**223,548**	**228,707**

841 Cable Television Division

Description of Responsibilities & Services:

This program ensures oversight of cable operator performance relative to the Village CATV Franchise Ordinance. The department is responsible for management of the Village owned and operated Public, Educational and Governmental (PEG) Access Television Facility. The operation of the DGTV Studio includes the weekly live production of Village Council Meetings, provision of video production training classes to residents, video tape coverage of local events, and full "script to screen" production services to all Village Departments and several outside agencies. Also provided are in-house audiovisual (A/V) services throughout the Village organization for meetings. Studio personnel also design and post messages to the Community Calendar Message Board.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	250,927	278,185	279,687	263,115	245,741	259,133	268,388	278,348	288,593
52-Supplies	3,589	3,861	6,800	5,500	6,800	5,800	5,800	5,800	5,800
53-Professional & Tech Services	2,755	3,525	3,913	3,258	3,413	3,413	3,413	3,413	3,413
54-Other Contractual Services	15,173	2,977	6,570	6,565	6,070	6,070	6,070	6,070	6,070
56-Claims, Grants, & Debt	4,116	5,712	2,602	2,373	1,901	1,992	2,000	2,010	2,018
57-Controlled Assets	5,151	12,061	-	856	-	-	-	-	-
58-Capital Assets	-	-	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**281,711**	**306,321**	**299,572**	**281,667**	**263,925**	**276,408**	**285,671**	**295,641**	**305,895**

Community Events Department Programs

863 Heritage Festival

Description of Responsibilities & Services:

This program provides for the direct expenses associated with Heritage. Heritage Festival is suspended in 2010, during which time the Community Events Commission and staff will prepare a report and recommendation for the operation of Village Community Events for 2011 and beyond.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	160,994	162,276	161,300	131,714	-	-	-	-	-
52-Supplies	11,596	21,750	17,600	14,243	-	-	-	-	-
53-Professional & Tech Services	74,835	75,494	87,050	63,678	-	-	-	-	-
54-Other Contractual Services	333,023	289,592	250,500	213,975	-	-	-	-	-
56-Claims, Grants, & Debt	-	-	-	-	-	-	-	-	-
57-Controlled Assets	17,253	-	6,000	3,915	-	-	-	-	-
58-Capital Assets	-	-	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**597,701**	**549,111**	**522,450**	**427,525**	**-**	**-**	**-**	**-**	**-**

864 Community Events

Description of Responsibilities & Services:

This program is responsible for coordinating, planning, implementing and staffing all Village sponsored events. In 2010, these Village sponsored events include the July 4th activities, the Bike & Buggy Parade and the Tree Lighting ceremony.

	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2009 Estimate	FY2010 Adopted	FY2011 Projection	FY2012 Projection	FY2013 Projection	FY2014 Projection
51-Personnel	241,053	262,900	254,520	248,530	106,721	111,071	115,676	120,555	125,730
52-Supplies	5,186	2,316	3,650	2,325	3,050	3,205	3,304	3,450	3,190
53-Professional & Tech Services	12,326	12,555	12,050	7,800	9,670	10,418	14,771	15,150	15,805
54-Other Contractual Services	185,024	84,096	95,300	78,000	21,553	37,400	38,500	43,500	44,568
56-Claims, Grants, & Debt	1,500	1,500	1,500	1,119	1,050	1,050	1,050	1,050	1,050
57-Controlled Assets	-	-	-	-	-	-	-	-	-
58-Capital Assets	-	-	-	-	-	-	-	-	-
59-Other Financial Uses	-	-	-	-	-	-	-	-	-
Total Expenses	**445,090**	**363,367**	**367,020**	**337,774**	**142,043**	**163,144**	**173,301**	**183,705**	**190,343**

SUMMARY OF FINANCIAL POLICES AND PRACTICES

Financial policies guide staff during the preparation of the annual budget. Significant effort has been made during the FY2010 budget process to ensure that the organization's guiding financial principle was met: to achieve structural balance between revenues and expenditures/ expenses to ensure that desired service levels are provided on a sustained basis. The accounting policies of the Village of Downers Grove conform to generally accepted accounting principles as applicable to municipalities. The following is a summary of significant financial policies and practices.

AUDITING AND FINANCIAL REPORTING POLICIES

The Village will produce annual financial reports in accordance with generally accepted accounting practices as outlined by the Governmental Accounting Standards Board.

An independent firm of certified public accountants performs an annual financial and compliance audit according to Generally Accepted Auditing Standards and publicly issues an opinion which is incorporated in the Comprehensive Annual Financial Report. The Village annually seeks the GFOA Certificate of Achievement for Excellence in Financial Reporting Program. The Village promotes full disclosure in its annual financial statements and bond presentations.

FUND PRESENTATION

The accounts of the Village are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures, or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

The Village has the following governmental-type funds:

General Fund—the principal operating fund of the Village. It accounts for all revenues and expenditures of the Village not accounted for in other funds. Most governmental services are provided by the General Fund including, but not limited to Police, Fire, Public Works, and many other smaller departments. This fund is also the repository for most general tax revenue including property, sales, utility and income taxes.

Downtown TIF Fund—a special revenue fund created to account for the Village's Central Business District (CBD) Tax Increment Finance (TIF) District resources and activities. TIF Fund resources are provided through the collection of the TIF property tax increment created from the district.

Ogden Avenue TIF—a special revenue fund created to account for the Village's Ogden Avenue TIF District resources and activities. This TIF provides a funding mechanism for Ogden Avenue infrastructure improvements and redevelopment.

Tax Rebate Fund—a special revenue fund created to account for economic development incentives in the form of tax rebates.

Motor Fuel Tax Fund—a state-required funding mechanism for the receipt and use of state revenue for highway maintenance and construction purposes.

Foreign Fire Insurance Fund—a special revenue fund created to account for the funds provided by the Illinois Municipal League for Foreign Fire Insurance.

Transportation Fund—a special revenue fund that derives its revenue directly from bus fees, and expends funds directly for the maintenance of transportation facilities and equipment and the transportation services that are provided to the community.

Capital Projects Fund—a capital fund created to account for financial resources to be used for projects in the Capital Projects Budget. It is used to account for general construction and capital improvements not included in other, more specific, capital funds.

Real Estate Fund—a capital fund created to track property management activities for all non-operational Village-owned parcels.

Municipal Buildings Fund—a capital fund included in the Budget and Five-Year Plan to track future building construction for Police, Fire, and Village Hall facilities. Revenues in this fund come from General Obligation Bond issue proceeds, and expenditures are for construction activities.

Stormwater Improvement Fund—a capital fund created to track stormwater and drainage infrastructure.

Fairview Avenue Debt Service Fund-a debt service fund which accounts for the accumulation of resources for, and the payment of, principal and interest on long-term debt for Fairview Avenue.

Downtown TIF Debt Service Fund-a debt service fund which accounts for the accumulation of resources for, and the payment of, principal and interest on long-term debt for the Downtown TIF.

Stormwater/ Facilities Debt Service Fund-a debt service fund which accounts for the accumulation of resources for, and the payment of, principal and interest on long-term debt for stormwater and facility improvements.

Any fund established to account for operations that are financed and operated in a manner similar to private business enterprises or where the intent of the governing body is that the cost of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges, to measure economic performance or that the determination of revenues earned, costs incurred and/ or net income is accurate for management accountability is a proprietary fund. The Village has the following proprietary funds:

Water Fund—an enterprise fund which derives its revenues directly from fees for water sales and services, and expends funds directly for water, the maintenance of the water distribution infrastructure, and services of Village Water customers. It is not a tax-supported fund. It is supported entirely by the population that benefits from the use of the products sold.

Parking Fund—an enterprise fund which derives its revenue directly from the users of the services provided through parking fees. Funds are expended for the maintenance of parking facilities.

Equipment Replacement Fund—an internal service fund which derives revenue from charges to Village departments, and resources are used for the purchase of vehicles and computer equipment according to the Village's Five-Year Plan.

Fleet Service Fund—an internal service fund which provides maintenance and purchasing support to all Village departmental fleet equipment. This internal service fund pays for its expenses through the collection of maintenance fees from user departments.

Health Insurance Fund—an internal service fund which accounts for the Village's self-insured medical, dental and vision insurance fund. Claims administration is accomplished by a combination of the internal staff and contractual support. The Village also provides coverage for the Library, Park District, and Village retirees, with these participants paying 100%of their premium costs.

Risk Management Fund—an internal service fund used to administer the Villages workers compensation program and Village liability insurance program, handle all Village liability claims, coordinate safety training programs, and handle the legal issues of the OMNIBUS testing for all commercial drivers (CDL).

Any fund established to account for assets held by the Village in a trustee capacity or as an agency for individuals, private organizations, other governments, and/ or other funds is classified as a trust or agency fund. The Village has the following trust and agency funds:

Police Pension Fund—a trust fund for the safekeeping and operation of the local Police Pension system. The fund is set by state statute, and is administered by a separate Police Pension Board, comprised of two active officers, one retired officer, two appointees of the Mayor, and the Treasurer is an ex-officio member.

Fire Pension Fund—a trust fund for the safekeeping and operation of the local Fire Pension system. The fund is set by state statute, and is administered by a separate Fire Pension Board, comprised of two active officers, one retired officer, two trustees appointed by the Mayor, and the Village Treasurer is an ex-officio member.

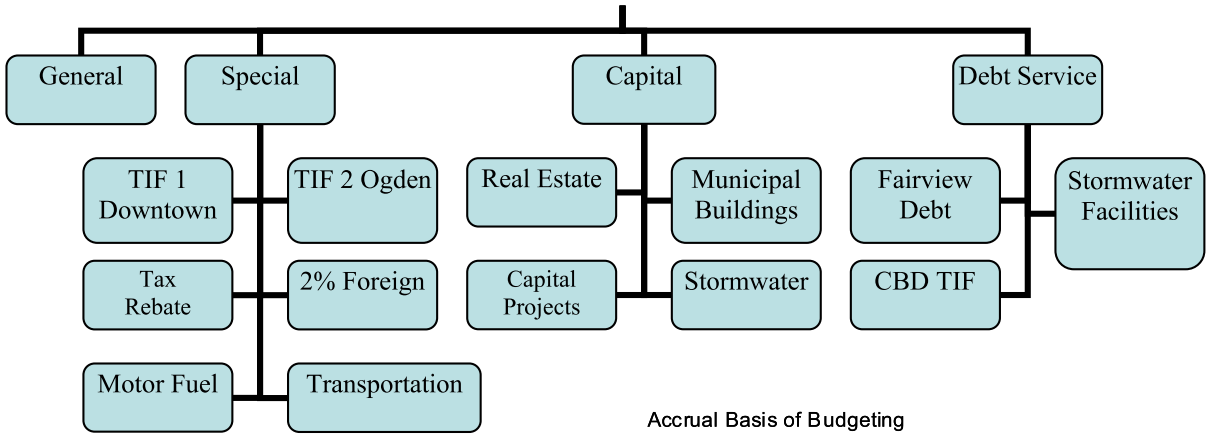
Construction Deposit Fund—a fund established to track the activity of all development and construction bonds held by the Village during construction projects.

Component Unit—Downers Grove Public Library- The Downers Grove Library has a separately elected board that annually determines its budget and resulting tax levy. Because the library possesses the characteristics of a legally separate government and does not service the primary government, the Library is reported as a component unit in this budget.

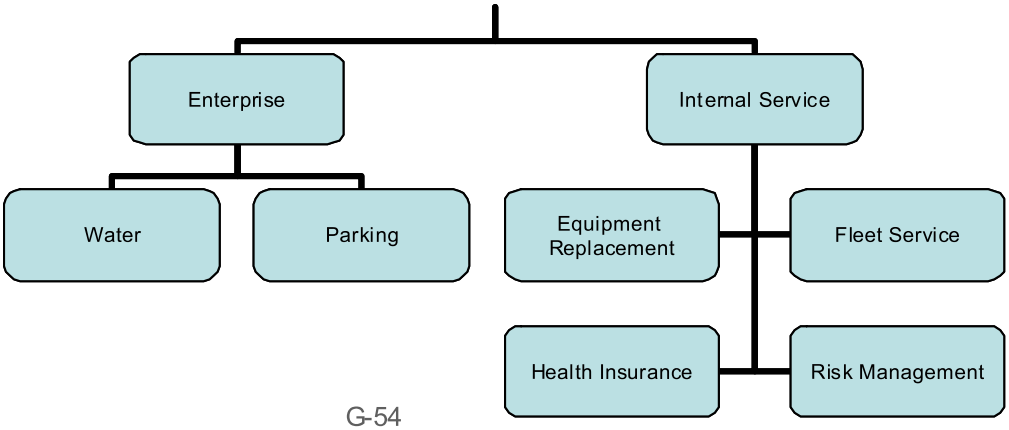
BASIS OF ACCOUNTING

Budgetary Basis refers to the basis of accounting used to estimate financing sources and uses in the budget. All governmental funds are accounted for using a modified basis of accounting where revenues and other financial resource increments are recognized when they become susceptible to accrual; that is, when they become both "measurable" and "available to finance expenditures of the current period". "Available" means collectible in the current period or soon enough thereafter to be used to pay the liabilities of the current period. All proprietary funds are accounted for using an accrual basis of accounting where revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time or not). Agency and trust funds are accounted for using a cash basis of accounting where transactions are recognized only when cash is increased or decreased. See Diagrams.

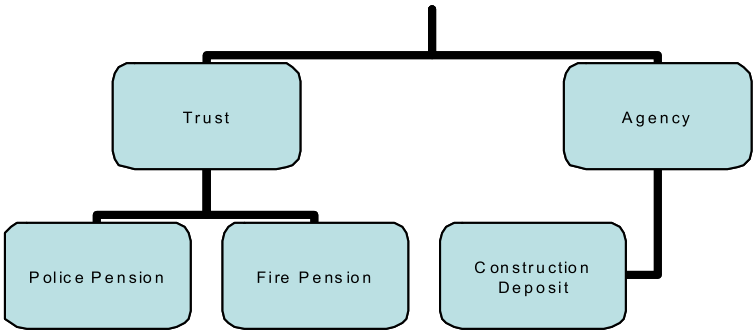
Modified Accrual Basis of Budgeting



Accrual Basis of Budgeting



Cash Basis of Budgeting



LONG RANGE FINANCIAL PLAN

The Village of Downers Grove conducts a continuing and comprehensive program of financial planning in all funds for both operational and capital improvement needs. The overarching objective of the Long Range Financial Plan will be to address potential revenue and expenditure issues before they arise, in an effort to avoid future fiscal difficulties. Visit www.downers.us for more information on the Village's Long Range Financial Plan.

BALANCED BUDGET

The Village considers the budget, at the fund level, to be balanced if the budgeted expenditures, plus expected reserve drawdown, are matched by budgeted new revenues and available beginning fund balances. Current national economic conditions have necessitated a blend of additional revenues, reduced expenditures and budgeted drawdown of reserves in FY2010 to maintain the high level of services that Downers Grove residents have come to expect. Strategies for balancing the budget include improving efficiency within the organization, identifying alternative revenue sources, eliminating programs or services and increasing current revenues. If expenditures exceed revenues in any fund, operating reserves are used to meet the shortfalls.

OPERATING BUDGET POLICIES

All budgetary expenditures are incorporated into a budget ordinance, and appropriations lapse at year end. The budget ordinance shall be adopted at the legal level of budgetary control, which is the Fund level.

The Village maintains a budgetary control system, which enables the municipality to adhere to the adopted budget. This includes decentralized purchasing, but a centralized requisition, purchase order and accounts payable system to be adhered to by all programs and activities receiving annual Village Council appropriations.

The Village prepares monthly financial reports comparing actual revenues and expenditures to budgeted amounts and historical amounts. These reports are available online at http://www.downers.us/page/view/272 and can be found in the Monthly Statistical Report. Additionally, staff provides the Village Council and public with quarterly budget updates comparing actual versus budgeted revenue and expenditure activities. These updates include changes or revisions in requested budget authority, estimated outlays, and estimated receipts for the current fiscal year.

GENERAL FUND - CASH BALANCE/ RESERVE POLICIES

The Village's current reserve policy refers to cash balance. Cash balance refers to the targeted amount of cash anticipated for the last month of the fiscal year. A General Fund year-end cash balance is maintained between *2 months* of annual operating expenses and *4 months* of annual operating expenses where the term "operating expenses" refers to the total amount of budgeted expenses used for regular operations, less the amounts budgeted for:

- Controlled assets
- Capital assets, and

Pension expense that is specifically supported with a tax levy, (i.e. the Police and Fire Pension contributions).

The Village plans to evaluate and formulate an official reserve policy in 2010 which establishes an appropriate level of reserves based on historical and projected stability and predictability of the underlying revenues and expenditures. The goals will be developed this year and will likely at a minimum:

(a) provide for temporary funding of unforeseen needs of an emergency or non-recurring nature;

(b) permit orderly budgetary adjustments in the event of unanticipated revenue shortfalls;

(c) meet unexpected increases in service delivery costs.

REVENUE POLICIES

The Village maintains a broad-based, well-diversified portfolio of revenues with a balance of property taxes, excise taxes, and user fees. The Village re-evaluates all user charges and fees to ensure that they remain at a rate that directly correlates to the cost of providing such services. Tax and revenue burdens are to be appropriately distributed through the imposition of excise taxes, such as sales and hotel taxes, and user fees.

CAPITAL ASSETS

The Village maintains capital asset records to comply with governmental financial reporting standards, to provide a basis for determining appropriate insurable values, and establish responsibility for property control. Capital assets are defined as having a useful life greater than one year with an initial, individual cost of $25,000 or more. Capital Assets include property, plant, equipment and infrastructure assets.

Capital assets are depreciated using the straight-line method over the following estimated useful lives:

Description	Years
Infrastructure	20-50
Buildings	50-65
Improvements other than buildings	50-65
Capital Equipment	5-15

CAPITAL BUDGET POLICIES

A five-year Capital Improvement Plan (CIP) is updated annually and adopted as part of the budget process. The Village funds a portion of the CIP on a "pay-as-you-go basis" and a portion on a "pay-as-you-use" basis.

2010 annual funding levels for capital expenditures are approximately:
$ 16.6 million for stormwater improvements and maintenance
$ 7.3 million for projects involving street maintenance and reconstruction
$ 2.2 million for water fund facility and infrastructure improvements
$ 2.0 million for sidewalk installation and sidewalk repair
$ .84 million for bikeways
$ .15 million for parking system improvements
$ .15 million for facility improvements
$ .19 million for public safety, traffic and street light projects
$ 29.5 million total

A significant drawdown of fund balance in the Stormwater Fund from the proceeds of the 2008 bond issuance is planned in 2010. The construction of stormwater infrastructure is outlined in the Village's Capital Improvement Plan and the Village is aware that new stormwater infrastructure will result in ongoing maintenance costs to the Village. About $1.5 million is budgeted in 2010 for new sidewalk along Ogden Avenue in the Village. Additionally, $120,000 was appropriated for the installation of a new roof on the Village Civic Center which should reduce maintenance costs to the Village.

Current funding sources for infrastructure are outlined in the table below:

Revenue Sources for Capital Projects

Fund	Infrastructure or Facility	Current Revenue Source
102 - Motor Fuel Tax Fund	Streets-Roadway maintenance	Motor Fuel Tax
220 - Capital Fund	Streets Bikeways Facility Maintenance Fire Station #2 Debt Service Sidewalks Traffic Projects	Home Rule Sales Tax Telecommunications Tax
471 - Parking Fund	Parking Projects	Parking Fees
243 - Stormwater Fund	Stormwater and Drainage Stormwater Debt Service Payment	Property Tax Home Rule Sales Tax
481 - Water Fund	Watermains and Water System Automated Water Meter System Debt Service	Water Fees
107 - Downtown TIF Fund	Downtown TIF Debt Service Parking Deck Downtown Infrastructure	TIF Increment Property Taxes Parking Fees

* Grant Revenue or intergovernmental revenue is not included as a source of revenue.

TAX INCREMENT FINANCING POLICIES

The Village will consider TIF districts, where viable, as a funding mechanism to encourage additional development in the Village. TIF districts were created in 1997 in the Central Business District and in 2001 along the Ogden Avenue Corridor.

INVESTMENT POLICIES

The Village maintains a cash management and investment policy which is reviewed on a regular basis. Cash reserves and temporarily idle funds are invested in accordance with this policy. The primary objectives of Village investment activities shall be legality, safety, liquidity and yield. The intent of the Village Investment Policy is to outline a plan for ensuring prudent investments of the Village funds and maximizing the efficiency of the Village's cash management procedures. The goal is to invest public funds in a manner that will provide the maximum security and the highest investment return while meeting both the daily cash flow demands of the Village and conforming to all state and local statutes governing the investment of public funds, in particular, Statute 30 ILCS 235, the Public Funds Investing Act.

All participants in the Village's investment process shall act responsibly as custodians of the public trust. Investment officials shall recognize that the investment portfolio is subject to public review and evaluation. The overall investment program shall be designed and managed with a degree of professionalism that is worthy of public trust.

The Village's policy authorizes investments in a restricted selection of the State authorized investments. The financial institutions with whom the Village does business are all selected through a qualified process. The policy identifies parameters for diversification as it relates to types of investments, number of institutions invested in and length of maturity for investment. Village funds on deposit in excess of FDIC limits must be secured by collateral. All security transactions entered into by the Village are conducted on a delivery vs. payment basis to ensure that securities are deposited in an eligible financial institution prior to the release of funds. Securities are held by a third party custodian. The Finance Director provides an investment report to the Village Council on a monthly basis.

DEBT POLICIES

The Village of Downers Grove faces continuing capital infrastructure requirements to meet the increasing needs of the community. The costs of these requirements will be partially met through the issuance of debt. The Village has a debt management policy which was developed to help ensure the Village's credit worthiness and to provide a functional tool for debt management and capital planning. In accordance with this policy, the Village shall pursue the following goals:

- Maintain at least an AA credit rating for each general obligation debt issue.
- Take all practical precautions to avoid any financial decision which will negatively impact current credit ratings on existing or future debt issues.
- Consider market timing.
- Determine the amortization (maturity) schedule which will best fit with the overall debt structure of the Village's general obligation debt and related tax levy at the time the new debt is issued. Consideration will be given to coordinating the length of the issue with the lives of assets, whenever practicable.
- Consider the impact of new debt on overlapping debt and the financing plan of local governments which overlap, or underlie the Village.
- Assess financial alternatives to include new and innovative financing approaches, including, whenever feasible, categorical grants, revolving loans or other state/federal aid.
- Minimize debt interest costs.

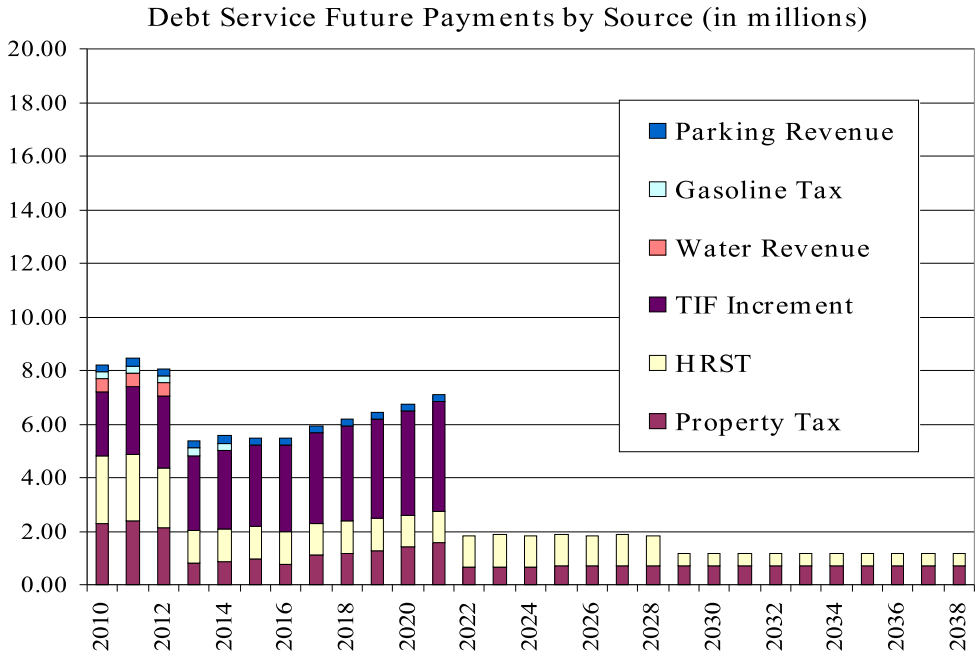
The Village is a "home-rule" community and is presently not subject to any debt limitations. If, however, the Village were a non-home rule municipality, according to Illinois statutes, its available debt could not exceed 8.625% of the community's equalized assessed valuation (EAV). The Village's EAV for the 2008 calendar year was $2,547,555,176. Using the current debt limit restriction for non home-rule municipalities, 8.625% of the Village's EAV would yield a maximum debt limit amount of $219,726,633. As of December 31, 2008, the Village had $71,235,000 in outstanding debt. As of December 31, 2009, the Village had a debt to EAV ratio of 2.80%

The Village has maintained a conservative philosophy on issuance of debt to minimize the potential long-term effect on Village property taxes.

The Village's bond rating remains quite high at AA+, last affirmed by Standard & Poor's with the 2009 refunding bond issue. The rating agency cited the Village's participation in the deep and diverse Chicago metropolitan economy; very strong income and extremely strong wealth levels; strong financial operations and reserve levels, supported by strong financial management practices; and low overall debt burden. This higher bond rating improves the marketability of future debt issuances and provides lower interest rate costs to the Village. Also, the low overall debt burden allows the Village to issue debt in the future as capital needs arise.

Future debt service payments are summarized below with a more detailed schedule on the next page.

	Governmental Activities			Business-type Activities	
	Principal	Interest		Principal	Interest
2010	$ 4,810,000	$ 2,974,410		$ 450,000	$ 53,708
2011	$ 4,810,000	$ 2,993,208		$ 470,000	$ 33,003
2012	$ 4,390,000	$ 3,069,810		$ 485,000	$ 11,155
2013	$ 2,990,000	$ 2,317,679		$ -	$ -
2014	$ 3,280,000	$ 2,209,941		$ -	$ -
2015-2019	$ 20,040,000	$ 6,184,304		$ -	$ -
2020-2024	$ 15,595,000	$ 5,604,411		$ -	$ -
2025-2029	$ 5,730,000	$ 2,956,555		$ -	$ -
2030-2034	$ 4,100,000	$ 1,753,875		$ -	$ -
2035-2038	$ 4,085,000	$ 647,375		$ -	$ -
Totals	$ 69,830,000	$ 30,711,568		$ 1,405,000	$ 97,866



All outstanding debt has a revenue pledged to pay for the debt service as outlined in the figure above.

The Village's policies for the issuance of debt are: (1) to attempt to keep a level of debt service which falls at or below what is considered a "moderate" debt level by the bond rating institute. Maintaining lower or moderate debt levels provides for greater flexibility in issuing additional bonds should the need arise. (2) The duration of a debt issue shall not exceed the economic or useful life of the improvement or asset that is being financed. (3) The Village may issue short-term debt (3 years or less) to finance the purchase of non-capital equipment having a life exceeding one year or provide increased flexibility in financing programs. The Village will have no more than 10%of its outstanding general obligation debt in short term debt. (4) The Village may issue long-term debt which may include, but not limited to, general obligation bonds, certificates of participation, capital appreciation bonds, special assessment bonds, self-liquidating bonds and double barreled bonds. The Village may also enter into long-term leases for public facilities, property, and equipment with a useful life greater than one year. (5) The use of debt is subject to review and approval by the Village Council.

DEBT SERVICE SUMMARY

	Series 1999	Series 2000	Series 2001	Series 2002	Series 2003A	Series 2005	Series 2008B
Type	G.O.	G.O.	G.O.	G.O.	G.O.	G.O.	G.O.
Auth. Issue	6,500,000	6,200,000	6,000,000	6,000,000	12,000,000	9,950,000	3,900,000
Outstanding Principal	250,000	395,000	5,900,000	5,605,000	750,000	9,625,000	3,900,000
Purpose	Downtown TIF Improvements	Downtown TIF Improvements	Downtown TIF	Downtown TIF Improvements	Downtown TIF Improvements	Refund 1999 & 2000 Bonds	Refund '99, '00, '03 Bonds
Funding Source	Parking Fund Revenues	TIF Increment (Prop. Taxes)	TIF Increment (Prop. Taxes)	TIF Increment (Prop. Taxes)	TIF Increment (Prop. Taxes)	TIF Increment (Prop. Taxes)	TIF Increment (Prop. Taxes)
Remaining Debt Service Payments (Principal & Interest):							
FY 2010	256,125	188,600	354,838	348,409	776,250	420,225	181,925
FY 2011		231,750	356,869	344,407		417,775	496,675
FY 2012			422,119	359,707		425,150	770,713
FY 2013			464,288	418,309		422,350	842,175
FY 2014			523,288	489,308		1,166,250	153,788
FY 2015			408,163	566,641		1,465,694	108,000
FY 2016			386,038	419,600		1,610,268	108,000
FY 2017			437,788	742,744		1,698,608	108,000
FY 2018			413,413	840,325		1,869,420	108,000
FY 2019			540,913	951,200		1,888,198	108,000
FY 2020			1,703,706	1,059,778		902,036	1,136,625
FY 2021			2,757,250	1,233,619			1,132,625
Totals	**256,125**	**420,350**	**8,768,669**	**7,774,045**	**776,250**	**12,285,973**	**5,254,526**

	Series 2009	Subtotal TIF	Series 1998	Series 2001A	Series 2007	Series 2008A	Total
Type	G.O.		G.O.	G.O.	G.O.	G.O.	
Auth. Issue	9,030,000		3,000,000	4,000,000	9,250,000	25,000,000	
Outstanding Principal	8,010,000	34,435,000	1,245,000	1,405,000	9,150,000	25,000,000	**71,235,000**
Purpose	Refund '03 Bonds		Fairview Ave. Improvements	Installation of AMR System	Construct Fire Station #2	Stormwater Improvements	
Funding Source	TIF Increment (Prop. Taxes)		$.015/ gallon Gasoline Tax	Water Fund Revenues	Capital Proj. Fund Revenues	Stormwater Fund Revenues	
Remaining Debt Service Payments (Principal & Interest):							
FY 2010	349,057	2,875,428	274,325	503,708	703,008	3,931,650	**8,288,118**
FY 2011	1,049,675	2,897,151	270,600	503,003	704,308	3,931,150	**8,306,211**
FY 2012	1,048,650	3,026,339	269,600	496,155	700,108	3,463,763	**7,955,965**
FY 2013	1,041,750	3,188,871	271,350		700,408	1,147,050	**5,307,679**
FY 2014	1,038,350	3,370,983	274,050		700,108	1,144,800	**5,489,941**
FY 2015	1,032,250	3,580,747			691,308	1,146,187	**5,418,242**
FY 2016	1,034,263	3,558,168			688,758	1,146,087	**5,393,013**
FY 2017	1,033,025	4,020,164			684,051	1,145,387	**5,849,602**
FY 2018	1,028,388	4,259,545			682,345	1,144,087	**6,085,977**
FY 2019	1,025,100	4,513,410			684,748	1,140,037	**6,338,195**
FY 2020		4,802,145			686,268	1,142,913	**6,631,326**
FY 2021		5,123,494			677,085	1,139,663	**6,940,242**
FY 2022					681,835	1,140,287	**1,822,122**
FY 2023					685,335	1,139,663	**1,824,998**
FY 2024-2028					3,421,508	5,680,045	**9,101,553**
FY 2029-2038						11,291,250	**11,291,250**
Totals	**9,680,507**	**45,216,443**	**1,359,925**	**1,502,865**	**13,091,181**	**40,874,019**	**102,044,433**

Vehicle and Equipment List FY10

Cost Center	Unit Number	Model Year/ Replacement Year	Description	Cost/ Replacement Cost	Life	Replacement Year	2010 Replacement Vehicle	Other Notes
142								
Building Admin	103	2002	2002 Ford Ranger pickup	$15,000.00	11	2013		
		2013	Future Replacement	$25,000.00	11	2024		
	214	2006	2006 Ford F450 Utility	$47,000.00	13	2019		
311								
PW Admin								
312								
PW Development	190	2004	2004 Ford F150 pickup CNG	$25,000.00	15	2019		Life changed from 9 to 15 years
Engineering		2019	Future Replacement	$25,000.00	15	2034		
	191	2005	2005 Ford Taurus sedan	$18,000.00	7	2012		
		2012	Future Replacement	$17,500.00	7	2019		
	649	2004	2004 Ford F150 pickup CNG	$25,000.00	15	2019		Life changed from 9 to 15 years
		2019	Future Replacement	$25,000.00	15	2034		
	106	2008	2008 Ford Ranger pick-up	$17,500.00	9	2017		
	654	2001	2001 Ford F150 pickup CNG	$25,000.00	15	2016		Life changed from 9 to 15 years
		2016	Future Replacement	$27,654.00	15	2031		
220342								
Street Construction	104	2008	2008 Ford Ranger pick-up	$25,000.00	9	2017		
	655	2001	2001 Ford F150 pickup	$25,000.00	15	2016		Life changed from 9 to 15 years
		2016	Future Replacement	$27,654.00	15	2031		
313								
	199	2001	2001 Ford F150 pickup CNG	$25,000.00	15	2016		Life changed from 9 to 15 years
PW Engineering		2016	Future Replacement	$27,654.00	15	2031		
	656	2001	2001 Ford F150 pickup CNG	$25,000.00	9	2010	CNG Pickup	Vehicle totaled - Funded from Risk
		2010	Future Replacement	$32,000.00	15	2025		
	862	2001	2001 Ford Taurus sedan	$19,000.00	7	2008		To be sold after temporary use in 313
320								
PW Supplies	31	2007	2007 Tennant floor scrubber	$44,000.00	7	2014		
		2014	Future Replacement	$45,000.00	7	2021		
	33	2006	2006 Toyota 7FGU30 forklift	$29,000.00	20	2026		
333								
PSRT	217	2006	2006 Ford E350 Utility	$47,000.00	5	2011		
		2011	Future Replacement	$49,409.00	5	2016		
	236	2007	2007 International Aerial	$136,000.00	11	2018		
335								
Forestry	29	2008	2008 Mac Vac	$73,500.00	13	2021		
		2021	Future Replacement	$73,500.00	13	2034		
	56	2007	2007 New Holland L185	$30,000.00	13	2020		
	59	2007	2007 Towmaster Trailer	$7,000.00	21	2028		
		2028	Future Replacement	$7,000.00	21	2049		
	155	1993	1993 R&W utility trailer	$2,500.00	21	2014		
		2014	Future Replacement	$7,000.00	21	2035		
	157	1992	1992 Deere F911MT tractor			1992		No replacement
	182	2007	2007 Ford Escape Hybird	$27,000.00	9	2016		
	184	2005	2005 Ford F250 pickup	$31,000.00	9	2014		
		2014	Future Replacement	$35,000.00	9	2023		
	216	2006	2006 Ford F450 Chipper	$55,000.00	13	2019		
	248	2004	2004 Cat 938G loader	$122,000.00	16	2020		
	274	1996	1996 Ford LN8000 5 ton dump	$89,000.00	16	2012		
		2012	Future Replacement	$125,000.00	16	2028		
	275	1997	1997 Ford F350 1 ton dump	$50,000.00	13	2010		
		2010	Future Replacement	$65,000.00	13	2023		
	276	1997	1997 Ford F350 1 ton dump	$50,000.00	13	2010		

Cost Center	Unit Number	Model Year/ Replacement Year	Description	Cost/ Replacement Cost	Life	Replacement Year	2010 Replacement Vehicle	Other Notes
		2010	Future Replacement	$65,000.00	13	2023		
	283	1997	1997 Finn hydroseeder	$25,000.00	16	2013		
		2013	Future Replacement	$30,000.00	16	2029		
	291	2007	2007 Holder 4.75	$74,500.00	16	2023		
	292	1998	1998 Int. 4900 Stellar	$105,000.00	16	2014		
		2014	Future Replacement	$125,000.00	16	2030		
	293	1999	1999 Vermeer chipper	$25,000.00	11	2010		
		2010	Future Replacement	$50,000.00	11	2021	Larger capacity chipper	Will help reduce outside contractor costs
	294	2000	2000 Int. 4900 5 ton dump	$89,000.00	16	2016		
	295	2000	2000 Trackless tractor	$75,000.00	16	2016		
	296	2000	2000 Trackless tractor	$75,000.00	16	2016		
	299	2000	2000 Ford F350 1 ton dump	$50,000.00	13	2013		
		2013	Future Replacement	$50,000.00	13	2026		
342								
Pavement	60	1997	1997 Spaulding hotbox trailer			1997		Replace as needed
	61	2001	2001 Spaulding hotbox trailer			2001		Replace as needed
	63	2008	2008 Hot Patcher			2008		Replace as needed
	99	2006	2006 Cat 938G loader	$125,000.00	16	2022		
	144	2006	2006 Chevrolet 1500 pickup	$23,000.00	9	2015		
	150	2004	2004 Towmaster trailer	$6,900.00	21	2025		
	151	1983	1983 Cronkite trailer	$6,900.00	21	2004		
	152	2006	2006 Diamond Concrete saw	$10,000.00	16	2022		
	161	1998	1998 Jamar saw trailer		21	2019		
	183	2007	2007 Chevy Silverado	$25,000.00	9	2016		
	202	2004	2004 Cat roller	$37,899.00	13	2017		
	205	2002	2002 Freightliner 10 ton dump	$113,000.00	16	2018		
	209	2002	2002 Bobcat 873G loader	$30,000.00	13	2015		
	215	2006	2006 Ford F450 Utility	$65,000.00	13	2019		
	25	2008	Bomag Asphalt Paver	$65,000.00	16	2024		
	232	2004	2004 Freight. M2 10 ton dump	$113,000.00	16	2020		
	270	1994	1994 Ford LN8000 5 ton dump	$89,000.00	16	2010		
		2010	Future Replacement	$180,000.00	16	2026	CNG Truck	
	272	1996	1996 Ford LN8000 5 ton dump	$89,000.00	16	2012		
		2012	Future Replacement	$125,000.00	16	2028		
	279	1997	1997 Ford F350 1 ton dump	$50,000.00	13	2010		
		2011	Future Replacement	$65,000.00	13	2024		Purchase deferred from 2010
	286	1997	1997 Ford F350 1 ton dump	$50,000.00	13	2010		
		2011	Future Replacement	$65,000.00	13	2024		Purchase deferred from 2010
	297	2000	2000 Ford F350 1 ton dump	$50,000.00	13	2013		
		2013	Future Replacement	$65,000.00	13	2026		
	298	2000	2000 Ford F350 1 ton dump	$50,000.00	13	2013		
		2013	Future Replacement	$65,000.00	13	2026		
343								
Drainage								
	98	2007	2007 Volvo L 90F	$125,000.00	16	2023		
	194	2006	2006 Towmaster T70 DTG	$32,000.00	20	2026		
	197	2000	2000 Ford E450 video truck	$115,000.00	16	2016		
	200/193	2006	2006 Sterling Tractor/Trailer	$128,000.00	20	2026		
	206	2002	2002 Freight. 10 ton dump	$113,000.00	16	2018		
	207	2002	2002 Freight. 10 ton dump	$113,000.00	16	2018		
	208	2004	2004 Freight. M2 10 ton dump	$113,000.00	16	2020		
	211	2002	2002 Cat 430 backhoe	$67,000.00	11	2013		
		2013	Future Replacement	$95,000.00	11	2024		
	212	2006	200 Ford F450 1 ton dump	$60,000.00	13	2019		
	218	2007	2007 Ford F450 dump/crane	$60,000.00	13	2020		
	233	2004	2004 Freight. M2 10 ton dump	$113,000.00	16	2020		
	234	2007	2007 Freightliner M2 106V	$115,000.00	16	2023		
	235	2007	2007 Freightliner M2 106V	$115,000.00	16	2023		
	237	2007	2007 Sterling Vactor	$275,000.00	11	2018		
	273	1996	1996 Ford LN8000 5 ton dump	$89,000.00	16	2012		
		2012	Future Replacement	$125,000.00	16	2028		

Cost Center	Unit Number	Model Year/ Replacement Year	Description	Cost/ Replacement Cost	Life	Replacement Year	2010 Replacement Vehicle	Other Notes
	277	1997	1997 Ford F350 1 ton dump	$50,000.00	13	2010		
		2010	Future Replacement	$65,000.00	13	2023		
	278	1997	1997 Ford F350 1 ton dump	$60,000.00	13	2010		
		2010	Future Replacement	$71,000.00	13	2023		
344								
PW Traffic	143	2006	2006 Ford E450 Step Van	$66,000.00	16	2022		
	181	2007	2007 Ford Escape Hybird	$26,000.00	10	2017		
	198	2001	2001 Ford E250 van	$23,000.00	15	2016		Life changed from 9 to 15 years
	213	2006	2006 Ford F450 dump	$56,000.00	13	2019		
	223	2005	2005 Solar Tech Message Board	$0.00	11	2016		Replace as needed
	224	2006	2006 PCS Message Board	$0.00	11	2017		Replace as needed
	227	2004	2004 arrowboard	$0.00	11	2015		Replace as needed
	228	2005	2005 Solar Tech Message Board	$0.00	11	2016		Replace as needed
	230	2006	2006 PCS Message Board	$0.00	11	2017		Replace as needed
	231	2004	2004 Freight. M2 5 ton dump	$113,000.00	16	2020		
349								
Snow & Ice rem								
481.391								
Water Admin.	100	2006	2006 Chevy Express Cargo Van	$23,000.00	9	2015		
	105	2001	2001 Honda Civic sedan CNG	$21,000.00	15	2016		Life changed from 9 to 15 years
	180	2007	2007 Chevy Silverado	$25,000.00	9	2016		
	653	2001	2001 Ford Taurus sedan	$15,000.00	7	2008		Temp use - will be auctioned
481.392								
Water pumping & treatment	101	2006	2006 Chevy Express Cargo Van	$23,000.00	9	2015		
481.393								
Water trans/dist								
	24	2009	Felling Trailer	$18,500.00	20	2029		
	26	2008	John Deere 410J Backhoe	$71,000.00	13	2021		
	196	1998	1998 Ford E350 van	$50,000.00	13	2011		
		2008	2009 Freightliner MT-55	$170,000.00	13	2021		
	210	2006	2006 Ford F450 Service Body	$70,000.00	13	2019		
	281	1996	1996 Case 590SL backhoe	$67,000.00	13	2009		Purchase deferred from 2009
		2011	Future Replacement	$150,000.00	13	2024		Compact Excavator
	287	1999	1999 Ford F350 1 ton utility	$70,000.00	13	2012		
		2012	Future Replacement	$70,000.00	13	2025		
611								
Police Admin	138	2007	2007 Chevy Impala	$17,000.00	7	2014		
		2014	Future Replacement	$21,000.00	7	2021		
	815	2007	2007 Chevy Impala	$19,000.00	7	2014		
		2014	Future Replacement	$21,000.00	7	2021		
	863	2002	2002 Ford Taurus sedan	$19,000.00	7	2009		Purchase deferred from 2009-low usage
		2011	Future Replacement	$26,000.00	11	2022		Hybrid
624								
Police Traffic/								
Enforcement	800	2006	2006 Crown Vic. Sedan	$30,000.00	4	2009		Will become Unit #874
		2009	Future Replacement	$30,750.00	4	2013		
	801	2006	2006 Crown Vic. Sedan	$30,000.00	4	2010	Crown Vic - E-85	
		2010	Future Replacement	$31,000.00	4	2014		
	802	2006	2006 Crown Vic. Sedan	$30,000.00	4	2010		
		2009	Crown Vic - E-85	$30,750.00	4	2013		
	803	2006	2006 Crown Vic. Sedan	$30,000.00	4	2010		
		2009	Future Replacement	$30,750.00	4	2013		
	804	2006	2006 Crown Vic. Sedan	$30,000.00	4	2010	Crown Vic - E-85	

Cost Center	Unit Number	Model Year/ Replacement Year	Description	Cost/ Replacement Cost	Life	Replacement Year	2010 Replacement Vehicle	Other Notes
		2010	Future Replacement	$31,000.00	4	2014		
	805	2006	2006 Crown Vic. Sedan	$30,000.00	4	2010	Crown Vic - E-85	
		2010	Future Replacement	$31,000.00	4	2014		
	806	2006	2006 Crown Vic. Sedan	$30,000.00	4	2010	Crown Vic - E-85	Will become Unit #877
		2010	Future Replacement	$31,000.00	4	2014		
	807	2006	2006 Crown Vic. Sedan	$30,000.00	4	2010		No replacement planned - to be sold
	808	2006	2006 Crown Vic. Sedan	$30,000.00	4	2010		
		2009	Future Replacement	$33,000.00	4	2013		
	810	2007	2007 Crown Vic. Sedan	$30,000.00	4	2011		
		2012	Future Replacement	$35,000.00	4	2016		
	811	2007	2007 Crown Vic. Sedan	$30,000.00	4	2011	Crown Vic - E-85	
		2011	Future Replacement	$35,000.00	4	2015		
	812	2007	2007 Crown Vic. Sedan	$30,000.00	4	2011	Crown Vic - E-85	
		2011	Future Replacement	$35,000.00	4	2015		
	813	2007	2007 Crown Vic. Sedan	$30,000.00	4	2011	Crown Vic - E-85	
		2011	Future Replacement	$35,000.00	4	2015		
	814	2007	2007 Crown Vic. Sedan	$30,000.00	4	2011	Crown Vic - E-85	
		2011	Future Replacement	$35,000.00	4	2015		
	823	2007	2007 Crown Vic. Sedan	$30,000.00	4	2011		Will replace 807 when sold
	824	1997	1997 Patco speed trailer	$9,500.00	16	2013		
		2013	Future Replacement	$15,000.00	16	2029		
	825	2007	2007 Crown Vic. Sedan	$30,000.00	4	2011		
	828	2007	2007 Crown Vic. Sedan	$30,000.00	4	2011		
	833	2007	2007 Crown Vic. Sedan	$30,000.00	4	2011		
	835	2007	2007 Crown Vic. Sedan	$30,000.00	4	2011		
	841	2007	2007 Ford Explorer	$30,000.00	4	2011		
		2011	Future Replacement	$35,000.00	4	2015		
	847	2007	2007 Chevy Tahoe	$40,000.00	7	2014		
	848	2004	2004 Crown Vic. sedan	$29,000.00	4	2008		Will become Unit # 876
		2009	Future Replacement	$30,000.00	4	2013		
	851	2004	2004 Crown Vic. sedan	$30,000.00	4	2008		
		2010	Future Replacement	$35,000.00	4	2014		
	854	2008	2008 Chevy Impala	$20,000.00	6	2014		
		2014	Future Replacement	$22,000.00	6	2020		
	855	2004	2004 Crown Vic. sedan	$29,000.00	4	2008		Will become Unit # 878
		2009	2008 Ford Crown Vic Sedan	$30,500.00	4	2013		
	858	2004	2004Crown Vic. sedan	$29,000.00	4	2008		Will become Unit # 875
	873	2003	2003 Chev Tahoe SUV	$45,000.00	7	2010	Tahoe Hybrid - 10yr. Life	
		2009	Chevy Tahoe Hybrid	$60,000.00	10	2019		
	886	2005	2005 Ford Explorer	$25,000.00	7	2012		
		2012	Future Replacement	$30,000.00	7	2019		
	870	2008	2008 Dodge Caravan	$23,000.00	7	2015		
625								
Police Investigations								
	816	2004	2004 Chev Impala sedan	$19,000.00	7	2011		
		2011	Future Replacement	$20,484.00	7	2018		
	817	2004	2004 Chev Impala sedan	$19,000.00	7	2011		
		2011	Future Replacement	$20,484.00	7	2018		
	818	2004	2004 Chev Impala sedan	$19,000.00	7	2011		
		2011	Future Replacement	$20,484.00	7	2018		
	819	2004	2004 Chev Impala sedan	$19,000.00	7	2011		
		2011	Future Replacement	$20,484.00	7	2018		
	820	2006	2006 Chevy Impala sedan	$19,000.00	7	2013		
		2013	Future Replacement	$19,000.00	7	2020		
	821	2007	2007 Chev Impala sedan	$19,000.00	7	2014		
		2014	Future Replacement	$19,000.00	7	2021		
	822	2008	2008 Chevy Impala	$20,000.00	7	2015		
	888	2001	2001 Dodge Ram Van					Seized - lo be auctioned
	892	1999	1999 Ford F-150					Seized - no replacement
	895	2001	2001 Ford F150 pickup					Seized - lo be auctioned
	896	1998	1998 Ford E-250					Seized - no replacement

Cost Center	Unit Number	Model Year/ Replacement Year	Description	Cost/ Replacement Cost	Life	Replacement Year	2010 Replacement Vehicle	Other Notes
628								
Police Emergency	853	1987	1987 Ford F350 SWAT			1987		No replacement
633								
Police Comm.	868	2001	2001 Chev. G2500 van	$25,000.00	7	2008		Low usage - purchase moved to 2011
		2011	Future Replacement	$29,717.00	7	2018		
638								
DARE								
471.665								
Parking Enforcement	890	2007	2007 Honda Civic CNG	$25,000.00	15	2022		Life changed from 11 to 15 years
	891	2007	2007 Honda Civic CNG	$25,000.00	15	2022		Life changed from 11 to 15 years
711								
Fire	911	1998	1998 Ford Crown Vic. Sedan			1998		Emergency use - no replacement
Management	913	1999	1999 Ford Crown Vic. sedan			1999		Emergency use - no replacement
	923	2005	2005 Ford Explorer	$28,000.00	6	2011		
		2011	Future Replacement	$29,812.00	6	2017		
	924	2005	2005 Ford Explorer	$28,000.00	6	2011		
		2011	Future Replacement	$29,812.00	6	2017		
	928	2006	2006 Ford Expedition	$35,000.00	6	2012		
		2012	Future Replacement	$37,260.00	6	2018		
	929	2006	2006 Chevy Impala sedan	$19,000.00	8	2014		
		2014	Future Replacement	$21,000.00	8	2022		
722								
Fire	900	1946	1946 Chev.			1946		
Suppression	902	1991	1991 Ford F350 utility			1991		
	904	1992	1992 Cargo trailer	$5,000.00	31	2023		
	907	1995	1995 Pierce Saber engine	$369,000.00	16	2011		No replacement if Darwood implemented
		2011	Future Replacement	$400,000.00	16	2027		
	908	1995	1995 Pierce Saber engine	$0.00	16	2011		
	910	1998	1998 Pierce Ladder	$1,000,000.00	17	2015		Replacement will be leased
	916	2000	2000 Pierce engine	$369,000.00	10	2010		
	920	2002	2002 Pierce Rescue Squad	$480,000.00	12	2014		
	921	2003	2003 Chev. Tahoe SUV	$45,000.00	7	2010	Chevy Suburban E-85	
		2009	Chevy Suburban E-85	$60,000.00	6	2015		
	925	2005	2005 Pierce Enforcer engine	$369,000.00	10	2015		
	932	2007	2007 Pierce Impel Pumper	$369,000.00	10	2017		
	936	2008	2008 Ford F 350	$41,000.00	16	2024		
		2024	Future Replacement	$41,000.00	16	2040		
732								
Fire Training	903	1991	1991 Ideal trailer			1991		No replacement
	922	2003	2003 Cargomate trailer			2003		Replace as needed
	933	2008	2008 Chevy Suburban	$40,000.00	7	2015		
741								
Fire								
Prevention								
	918	2001	2001 Ford Taurus sedan	$15,000.00	8	2009		No replacement
	112	2009	2009 Honda Civic CNG	$26,000.00	15	2024		CNG Unit 112 moved from Comm Dev
	926	2005	2005 Ford Taurus sedan	$15,000.00	8	2013		
		2013	Future Replacement	$19,000.00	8	2021		
	927	2005	2005 Ford Taurus sedan	$15,000.00	8	2013		
		2013	Future Replacement	$19,000.00	8	2021		
	937	2008	2008 Chevy Impala	$20,000.00	8	2016		

Cost Center	Unit Number	Model Year/ Replacement Year	Description	Cost/ Replacement Cost	Life	Replacement Year	2010 Replacement Vehicle	Other Notes
742								
Hazmat Cost Center	901	1998	1998 Wells trailer	$15,000.00	31	2029		
	935	2000	2000 Peterbuilt	$0.00				No replacement
743								
Public Education	912	1998	1998 Scotts trailer	$35,000.00	16	2014		
	931	2006	2006 Dodge Caravan	$23,000.00	7	2013		
		2013	Future Replacement	$23,000.00	7	2020		
751								
Fire EMS	906	1994	1994 Ford F350 ambulance			1994		
	915	2000	2000 Freightliner ambulance	$200,000.00	9	2009		Will remain if Darwood implemented
		2009	Future Replacement	$220,000.00	8	2017	International Bio-Diesel	Waiting Delivery
	917	2000	2000 Freightliner ambulance	$200,000.00	9	2009		
		2009	Future Replacement	$220,000.00	8	2017	International Bio-Diesel	Waiting Delivery
	919	2002	2002 Ford F350 ambulance			2002		Spare - no replacement
	930	2006	2006 Ford E350 Medtec	$200,000.00	8	2014		
	934	2007	2007 Polaris XL	$0.00		2007		No funding - replace if needed
841								
Cable TV	620	1998	1998 Ford E250 van	$22,000.00	9	2007		
		2011	Future Replacement	$35,000.00	9	2020		Purchase deferred due to low usage
112.346								
Transportation	001	2008	2008 Eldorado Aeroelite					
	002	2008	2008 Eldorado Aeroelite					
	003	2008	2008 Eldorado Aeroelite					
	004	2008	2008 Eldorado Aeroelite					
	005	2008	2008 Eldorado Aeroelite					
	006	2008	2008 Ford Champion	$67,500.00	10	2018		
		1992	Gillig					Emergency use only
441								
Community Development	107	2009	2009 Honda Civic CNG	$25,000.00	15	2024		
	108	2009	2009 Honda Civic CNG	$25,000.00	15	2024		
	109	2009	2009 Honda Civic CNG	$25,000.00	15	2024		
	110	2009	2009 Honda Civic CNG	$25,000.00	15	2024		
	111	2009	2009 Honda Civic CNG	$25,000.00	15	2024		
531.361								
Fleet Maintenance	30	1998	1998 Cat GP25 forklift	$18,000.00	16	2014		
		2014	Future Replacement	$20,000.00	16	2030		
	192	2005	2005 Chevy Suburban	$30,000.00	11	2016		
	240	2007	2007 Chevy C4500	$80,000.00	13	2020		
	659	2007	2007 Ford Explorer	$26,000.00	7	2014		
		2014	Future Replacement	$26,000.00	7	2021		
	650	1998	1998 Ford Ranger pickup	$25,000.00	9	2007		Moved to pool from PW - no replacement
Summary:								
Number of Vehicles\Equipment by Cost Center:								

Vehicle and Equipment List 2010

Cost Center	Unit Number	Model Year/ Replacement Year	Description	Cost/ Replacement Cost	Life	Replacement Year	2010 Replacement Vehicle	Other Notes
Cost Center				2008	2009		2010	
142	Building Admin			2	2		2	
311	PW Admin			1	1		0	
312	PW Development Engineering			5	5		5	
220.342	PW Street Construction			2	2		2	
313	PW Engineering			3	3		2	
320	PW Supplies			2	2		2	
333	PSRT			2	2		2	
335	PW Forestry			21	21		20	
342	PW Pavement			21	21		21	
343	PW Drainage			17	17		17	
344	PW Traffic			10	10		10	
481.391	Water Admin			3	3		4	Vehicle 653 listed but plan to auction
481.392	Water Pumping & Treatment			2	2		1	
481.393	Water Transportation\Distribution			5	5		6	
611	Police Admin			3	3		3	
624	Police Traffic/Enforcement			32	31	2007 Crown Vic - Totaled	30	Vehicle 807 listed but plan to auction
625	Police Investigations			15	11	4 - Seized Vehicles to be auctioned	11	
628	Police Emergency			1	1		1	
633	Police Comm			1	1		1	
638	DARE			1	0	1992 Bonneville to be sold	0	
471.665	Parking Enforcement			2	2		2	
711	Fire Management			6	6		6	
722	Fire Suppression			12	12		12	
732	Fire Training			3	3		3	
741	Fire Prevention			4	4		5	
742	Hazmat			2	2		2	
743	Public Education			2	2		2	
751	Fire EMS			6	6		6	
841	Cable TV			1	1		1	
112.346	Transportation (List only shows currrent inventory)			8	7	6 new, sold 7 old	7	
441	Community Development			9	7	2 Tauruses not replaced	5	
531.361	Fleet Maintenance			5	4	1 Escort not replaced	5	
	Totals			209	199		196	194 after auction of 807 & 653

Fee Schedule

Ch.No.	Sect.No.	Chapter	Classification	Fee
1	27	General Provisions	Standard Copy (8 1/2 x 11)	$ 0.25
1	27	General Provisions	Standard Copy (11 x 17)	$ 0.35
1	27	General Provisions	Standard Microfilm Copy	$ 0.25
1	27	General Provisions	11" x 17" Microfilm Copy	$ 0.50
1	27	General Provisions	18" x 24" Microfilm Copy	$ 0.50
1	27	General Provisions	Blackline Print of Maps, Surveys and Other Documents Exceeding 11" x 17" (per lin.ft.)	$ 0.55
1	27	General Provisions	Plotted Maps (per lin.ft.)	$ 0.65
1	27	General Provisions	Downers Grove Zoning Ordinance	$ 13.00
1	27	General Provisions	Downers Grove Municipal Code	$ 90.00
1	27	General Provisions	Supplements to Municipal Code (per year)	$ 16.00
1	27	General Provisions	Blueline Print of Maps, Surveys and Similar Documents	Actual Cost (AC)
1	27	General Provisions	Photographs or Video Tapes	AC
1	27	General Provisions	Use of Copy Service for Requested Records	AC
1	27	General Provisions	Zoning map (24 x 36) black and white	$ 1.00
1	27	General Provisions	Zoning map (24 x 36) color	$ 10.00
1	27	General Provisions	Street map (24 x 36)	$ 10.00
1	27	General Provisions	Land use map (24 x 36)	$ 10.00
1	27	General Provisions	Digital orthophoto map (36 x 36)	$ 15.00
1	27	General Provisions	Contour map	$ 15.00
1	27	General Provisions	Miscellaneous maps (11 x 17)	5
1	27	General Provisions	Customized sized map	$20-$25
3	9	Alcoholic Liquor	Application for Liquor License	$ 1,400.00
3	9	Alcoholic Liquor	License for outdoor liquor sales non-refundable application fee	$ 615.00
3	14	Alcoholic Liquor	B-1	$ 3,240.00
3	14	Alcoholic Liquor	C-1	$ 770.00
3	14	Alcoholic Liquor	E-1	$ 1,700.00
3	14	Alcoholic Liquor	E-2	$ 1,700.00
3	14	Alcoholic Liquor	E-3-A	$ 1,860.00
3	14	Alcoholic Liquor	E-3-B	$ 2,300.00
3	14	Alcoholic Liquor	E-3-C	$ 3,670.00
			E-3-D	$ 3,670.00
3	14	Alcoholic Liquor	E-4	$ 1,930.00
3	14	Alcoholic Liquor	E-5	$ 3,670.00
3	14	Alcoholic Liquor	H-1	$ 4,050.00
3	14	Alcoholic Liquor	K-1	$ 950.00
3	14	Alcoholic Liquor	K-2	$ 1,090.00
3	14	Alcoholic Liquor	O-1	$ 270.00
3	14	Alcoholic Liquor	P-1	$ 2,070.00
3	14	Alcoholic Liquor	P-2	$ 1,300.00
3	14	Alcoholic Liquor	P-3	$ 1,240.00
3	14	Alcoholic Liquor	R-1	$ 3,100.00
3	14	Alcoholic Liquor	R-2	$ 1,750.00
3	14	Alcoholic Liquor	S-1	$ 420.00
3	14	Alcoholic Liquor	S-2	$ 95.00

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Ch.No.	Sect.No.	Chapter	Classification	Fee
3	14	Alcoholic Liquor	W-1	$ 1,550.00
3	16	Alcoholic Liquor	Renewal of Liquor License	Same price as original license
3	16	Alcoholic Liquor	Late Renewal Fee of Liquor License	$ 250.00
3	31	Alcoholic Liquor	Extension of Business Hours with a Liquor License (per day)	$ 55.00
4	108	Temporary Use	General Application	$ 75.00
4	108	Temporary Use	Block Party Application	$ 25.00
4	108	Temporary Use	Circus/Amusement/Live Entertainment	$100.00 per day
4	108	Temporary Use	Temporary Signs	$10.00 per week
4	108	Temporary Use	Tents	$ 25.00
4	108	Temporary Use	Fee for the use of Public Property	$1.00 per square footage of property
4	108	Temporary Use	Additional inspection fee	$ 50.00
4	108	Temporary Use	Fingerprinting Fee	$ 20.00
4	108	Temporary Use	Late Fee	$ 75.00
5	8	Animals and Fowl	Rabies Cash Bond	To be determined by the Manager
5	9	Animals and Fowl	Impounding All Animals	
5	9	Animals and Fowl	a. Impounding and releasing animal on the first day	$ 20.00
5	9	Animals and Fowl	b. Additional day of impounding (per day)	$ 5.00
5	9	Animals and Fowl	c. Additional day of impounding if animal has been previously impounded in six months (per day)	$ 100.00
5	9	Animals and Fowl	d. Feeding and maintenance (per day)	$ 10.00
5	9	Animals and Fowl	Impounding Horses and Ponies	
5	9	Animals and Fowl	a. Impounding and releasing animal	$ 50.00
5	9	Animals and Fowl	b. Feeding and maintenance	AC
5	9	Animals and Fowl	Impounding All Fowl	
5	9	Animals and Fowl	a. Impounding and releasing animal	$ 2.00
5	9	Animals and Fowl	b. Feeding and maintenance	AC
5	25	Animals and Fowl	Animal Trap Loan (one week)	$ 106.00
6	6	Bicycles	Bicycle Registration Replacement Tag	$ 0.25
7	11	Building	Demolition Permit Fees	
7	11	Building	a. Accessory buildings for one, two, and three family dwellings	
7	11	Building	i. Basic fee for first 30000 sq.ft.	$ 500.00
7	11	Building	ii. Per each 100 sq.ft. or fraction	$ 33.00
7	11	Building	New Accessory Bldg (<200 sf) (sheds)	$ 100.00
7	11	Building	New Accessory Bldg (200 sf +) (garages)	$ 425.00
7	11	Building	Residential, Non-Residential and Associated Buildings	Basic fee (for the first 1,000 square feet) $1,350.00, plus an additional $675.00 per 1,000 square feet.
7	11	Building	Additions, alterations and repairs (residential)	$350.00, plus additional plumbing and electrical fees set forth in the Downers Grove Municipal Code.

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Ch.No.	Sect.No.	Chapter	Classification	Fee
7	11	Building	Additions, alterations, and repairs (commercial)	(for the first 1,000 square feet) $725.00, plus an additional $675.00 per 1,000 square feet.
7	11	Building	Heating and Mechanical Ventilation Systems	$ 100.00
7	11	Building	Canopy, Fixed Awning or Alteration	$ 100.00
7	11	Building	Inspection Fees for Elevators, Escalators, Lifts, Hoists, Dumbwaiters, Conveyors (NEW)	$ 125.00
7	11	Building	Inspection Fees for Elevators, Escalators, Lifts, Hoists, Dumbwaiters, Conveyors (EXISTING)	$ 50.00
7	11	Building	Swimming Pools and Hot tubs	$ 425.00
7	11	Building	Deck Permits	$ 100.00
7	11.1	Building	Demolition/Construction Site Management Bond	$ 5,000.00
7	11.2A	Building	Certificant of Occupancy	$75.00
7	11.5	Building	Re-inspection Fee	$ 50.00
7	37	Building	Inspection Fee	$ 75.00
8	3	Business and Activity License and Regulations	Denied Application Processing Charge	$50.00 or 50%
8	12	Business and Activity License and Regulations	Musical/theatrical performances live entertainment on the street and publi ways, readings in the art of divination	$500/year or $50/day
8	31.04	Business and Activity License and Regulations	Accepted Application	$ 100.00
8	31.04	Business and Activity License and Regulations	Fingerprint Fee	AC
8	31.07	Business and Activity License and Regulations	Pre-Adolescent Entertainment Facility License (per year)	$ 1,925.00
8	31.07	Business and Activity License and Regulations	Adolescent Entertainment Facility License (per year)	$ 1,925.00
8	31.07	Business and Activity License and Regulations	Adult Entertainment Facility License (per year)	$ 1,925.00
8	31.07	Business and Activity License and Regulations	Mixed Entertainment Facility License	$ 1,925.00
8	31.07	Business and Activity License and Regulations	Fingerprint Fee	AC
8	31.07	Business and Activity License and Regulations	Request For a Variance	$ 100.00

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Ch.No.	Sect.No.	Chapter	Classification	Fee
8	38	Business and Activity License and Regulations	Electrical Contractor License (per year)	$ 75.00
8	39	Business and Activity License and Regulations	Electrical Contractor Written Test	$ 75.00
8	50	Business and Activity License and Regulations	Business Providing Twenty or Less Amusement Devices (per year)	$ 600.00
8	50	Business and Activity License and Regulations	Business Providing Twenty To Twenty-Nine Amusement Devices (per year)	$ 800.00
8	50	Business and Activity License and Regulations	Business Providing Thirty to Thirty-Nine Amusement Devices (per year)	$ 1,000.00
8	50	Business and Activity License and Regulations	Business Providing Forty or More Amusement Devices	$ 1,200.00
8	54	Business and Activity License and Regulations	Movie Arcade License (per year)	$ 50.00
8	58	Business and Activity License and Regulations	Scavenger License (per year)	$ 300.00
8	58	Business and Activity License and Regulations	a. Class "A"	$ 300.00
8	58	Business and Activity License and Regulations	b. Class "B"	$ 300.00
8	61	Business and Activity License and Regulations	Late Filing of Scavenger License Fee	$ 300.00
8	61	Business and Activity License and Regulations	Late Renewal Filing of Scavenger License Fee	$ 75.00
8	70	Business and Activity License and Regulations	Going Out-Of-Business/Removal Sale License Application Fee	$ 25.00
8	73	Business and Activity License and Regulations	Tree Removal License (per year)	$ 40.00
8	1904	Business and Activity License and Regulations	Adult Establishment License Processing Fee	$250 plus a $5000 letter of credit
8	2007	Business and Activity License and Regulations	Massage Establishment License Processing Fee	$ 250.00

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Ch.No.	Sect.No.	Chapter	Classification	Fee
8	2007	Business and Activity License and Regulations	License and Renewal Fee	$ 100.00
8	2007	Business and Activity License and Regulations	Fingerprint Fee	AC
10	21	Electricity	Electrical Installation Re-Inspection	$ 50.00
10	21	Electricity	Repair or Remodeling Work	$ 80.00
11	200	Cable/Video Service	Any holder providing cable service or video service	5% of holder's gross revenues
11	300	Cable/Video Service	PEG fee	1% of holder's gross revenues or (if greater) percentage of gross revenues that incumbent cable operators pay to the Village for PEG access support
14	108	Motor Vehicles and Traffic	Handicap Parking Permit Placard	$ 2.00
14	109	Motor Vehicles and Traffic	Resident overnight permit	$ 195.00
14	109	Motor Vehicles and Traffic	Late fee CBD	$ 10.00
14	109	Motor Vehicles and Traffic	Late fee for Lot S and Lot R	$ 25.00
14	123	Motor Vehicles and Traffic	Class VII	$3/day
14	123	Motor Vehicles and Traffic	Permit refund administrative fee	$ 6.00
14	97.4	Motor Vehicles and Traffic	Violation of Art. VIII of Chap. 14 or Sec. 14.159 and 14.160 or Art. IX of Chap. 14 in Sixty Days in CBD	$ 20.00
14	97.4	Motor Vehicles and Traffic	a. First and second violation of Sec. 14.105.7	$ 5.00
14	97.4	Motor Vehicles and Traffic	b. First and second violation of Sec. 14.106, 14.107, or 14.109	$ 10.00
14	97.4	Motor Vehicles and Traffic	c. Third or subsequent violation of Sec. 14.105.7, 14.106, 14.107, or 14.109	$ 100.00
14	97.4	Motor Vehicles and Traffic	d. Violation of Sec. 14.97.1 or 14.98.1 involving vehicle over 8000 pounds (excepting registered recreational vehicles)	$ 100.00
14	97.4	Motor Vehicles and Traffic	Late Payment of Citation Fee	$ 10.00
14	97.4	Motor Vehicles and Traffic	Guilty of a Violation of Art. VIII or XI in Chap. 14 Fine	$20.00-$150.00
14	97.4	Motor Vehicles and Traffic	Referral of Late Payment of Citation to a Collection Agency	$ 25.00
14	109	Motor Vehicles and Traffic	Daily Fee in Parking Deck	$ 3.00

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Ch.No.	Sect.No.	Chapter	Classification	Fee
14	109	Motor Vehicles and Traffic	Quarterly Resident Commuter Parking Permit in Parking Deck	$ 90.00
14	109	Motor Vehicles and Traffic	Quarterly Non-Resident Commuter Parking Permit in Parking Deck	$ 120.00
14	109	Motor Vehicles and Traffic	Quarterly CBD Permit in Parking Deck	$ 25.00
14	123	Motor Vehicles and Traffic	Class I Parking Permits	
14	123	Motor Vehicles and Traffic	a. Quarterly resident parking permit	$ 80.00
14	123	Motor Vehicles and Traffic	b. Quarterly non-resident parking permit	$ 110.00
14	123	Motor Vehicles and Traffic	Class II Parking Permits	
14	123	Motor Vehicles and Traffic	a. Quarterly resident parking permit	$ 75.00
14	123	Motor Vehicles and Traffic	b. Quarterly non-resident parking permit	$ 105.00
14	123	Motor Vehicles and Traffic	Class III Quarterly Parking Permit (Resident)	$ 25.00
14	123	Motor Vehicles and Traffic	Class IV Quarterly Parking Permit (Resident)	$ 250.00
14	123	Motor Vehicles and Traffic	Class V Parking Permits	
14	123	Motor Vehicles and Traffic	a. Quarterly resident parking permit	$ 90.00
14	123	Motor Vehicles and Traffic	b. Quarterly non-resident parking permit	$ 120.00
14	123	Motor Vehicles and Traffic	Late Fee	
			a. Class I, II, V	$ 25.00
			b. Class III	$ 25.00
14	162	Motor Vehicles and Traffic	Vehicle Permit: Weight With Load	
14	162	Motor Vehicles and Traffic	a. Up to 88,000 pounds	
14	162	Motor Vehicles and Traffic	i. Single trip	$ 50.00
14	162	Motor Vehicles and Traffic	ii. Round trip	$ 75.00
14	162	Motor Vehicles and Traffic	iii. Continuous	$ 150.00
14	162	Motor Vehicles and Traffic	b. 88,001-100,000 pounds	
14	162	Motor Vehicles and Traffic	i. Single trip	$ 75.00
14	162	Motor Vehicles and Traffic	ii. Round trip	$ 100.00

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Ch.No.	Sect.No.	Chapter	Classification	Fee
14	162	Motor Vehicles and Traffic	iii. Continuous	$ 175.00
14	162	Motor Vehicles and Traffic	c. 100,001-120,000 pounds	
14	162	Motor Vehicles and Traffic	i. Single trip	$ 100.00
14	162	Motor Vehicles and Traffic	ii. Round trip	$ 125.00
14	162	Motor Vehicles and Traffic	iii. Continuous	$ 225.00
14	162	Motor Vehicles and Traffic	d. 120,001-150,000 pounds	
14	162	Motor Vehicles and Traffic	i. Single trip	$ 125.00
14	162	Motor Vehicles and Traffic	ii. Round trip	$ 150.00
14	162	Motor Vehicles and Traffic	iii. Continuous	$ 300.00
14	162	Motor Vehicles and Traffic	e. Over 150,000 pounds	
14	162	Motor Vehicles and Traffic	i. Single trip	$ 125.00
14	162	Motor Vehicles and Traffic	ii. Round trip	$ 150.00
14	162	Motor Vehicles and Traffic	iii. Continuous	$ 300.00
14	162	Motor Vehicles and Traffic	iv. Necessary and appropriate administrative, engineering and road damage fees	AC
14	162	Motor Vehicles and Traffic	Vehicle Permit: Width With Load	
14	162	Motor Vehicles and Traffic	a. Up to 12"	
14	162	Motor Vehicles and Traffic	i. Single trip	$ 50.00
14	162	Motor Vehicles and Traffic	ii. Round trip	$ 75.00
14	162	Motor Vehicles and Traffic	iii. Continuous	$ 150.00
14	162	Motor Vehicles and Traffic	b. 12'1" to 13'6"	
14	162	Motor Vehicles and Traffic	i. Single trip	$ 75.00
14	162	Motor Vehicles and Traffic	ii. Round trip	$ 100.00
14	162	Motor Vehicles and Traffic	iii. Continuous	$ 175.00
14	162	Motor Vehicles and Traffic	c. Over 13'6"	

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Ch.No.	Sect.No.	Chapter	Classification	Fee
14	162	Motor Vehicles and Traffic	i. Single trip	$ 75.00
14	162	Motor Vehicles and Traffic	ii. Round trip	$ 100.00
14	162	Motor Vehicles and Traffic	iii. Continuous	$ 175.00
14	162	Motor Vehicles and Traffic	iv. Necessary and appropriate administrative, engineering and road damage fees	AC
14	162	Motor Vehicles and Traffic	Vehicle Permit: Height With Load	
14	162	Motor Vehicles and Traffic	a. 13'6" to 14'6"	
14	162	Motor Vehicles and Traffic	i. Single trip	$ 50.00
14	162	Motor Vehicles and Traffic	ii. Round trip	$ 75.00
14	162	Motor Vehicles and Traffic	iii. Continuous	$ 150.00
14	162	Motor Vehicles and Traffic	b. Over 14'6"	
14	162	Motor Vehicles and Traffic	i. Single trip	$ 50.00
14	162	Motor Vehicles and Traffic	ii. Round trip	$ 75.00
14	162	Motor Vehicles and Traffic	iii. Continuous	$ 150.00
14	162	Motor Vehicles and Traffic	iv. Necessary and appropriate administrative, engineering and road damage fees	AC
14	162	Motor Vehicles and Traffic	Vehicle Permit: Length With Load	
14	162	Motor Vehicles and Traffic	a. Up to 75'	
14	162	Motor Vehicles and Traffic	i. Single trip	$ 50.00
14	162	Motor Vehicles and Traffic	ii. Round trip	$ 75.00
14	162	Motor Vehicles and Traffic	iii. Continuous	$ 150.00
14	162	Motor Vehicles and Traffic	b. 76' to 100'	
14	162	Motor Vehicles and Traffic	i. Single trip	$ 75.00
14	162	Motor Vehicles and Traffic	ii. Round trip	$ 100.00
14	162	Motor Vehicles and Traffic	iii. Continuous	$ 175.00

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Ch.No.	Sect.No.	Chapter	Classification	Fee
14	162	Motor Vehicles and Traffic	c. Over 100'	
14	162	Motor Vehicles and Traffic	i. Single trip	$ 75.00
14	162	Motor Vehicles and Traffic	ii. Round trip	$ 100.00
14	162	Motor Vehicles and Traffic	iii. Continuous	$ 175.00
14	162	Motor Vehicles and Traffic	Altered Permit/No Permit Fine	$ 750.00
14	162	Motor Vehicles and Traffic	Reinstated Permit	
14	162	Motor Vehicles and Traffic	a. Suspended	$ 50.00
14	162	Motor Vehicles and Traffic	b. Revoked	$ 75.00
15	36	Offenses--Miscellaneous	Commercial Solicitation Permit	$ 25.00
16	7	Plumbing	Residential	$ 225.00
16	7	Plumbing	Commerical	$ 375.00
17	3.2	Police and Fire	Administrative Booking Fee	$ 30.00
17	28	Police and Fire	Emergency Medical Service and/or Transportation for Resident	
17	28	Police and Fire	a. Basic life support calls	$ 350.00
17	28	Police and Fire	b. Advanced life support calls I	$ 500.00
17	28	Police and Fire	c. Advanced life support calls II	$ 550.00
17	28	Police and Fire	d. Oxygen	$ 50.00
17	28	Police and Fire	e. Mileage-per-loaded mile	$ 5.00
17	28	Police and Fire	Emergency Medical Service and/or Transportation for Non-Resident	
17	28	Police and Fire	a. Basic life support calls	$ 450.00
17	28	Police and Fire	b. Advanced life support calls I	$ 650.00
17	28	Police and Fire	c. Advanced life support calls II	$ 700.00
17	28	Police and Fire	d. Oxygen	$ 50.00
17	28	Police and Fire	e. Mileage-per-loaded mile	$ 5.00
17	46	Police and Fire	Sprinkler System Plan Examination Fee	
17	46	Police and Fire	a. 1 to 20 sprinklers	$ 200.00
17	46	Police and Fire	b. 21-100 sprinklers	$ 400.00
17	46	Police and Fire	c. 101-200 sprinklers	$ 500.00
17	46	Police and Fire	d. 201-300 sprinklers	$ 600.00
17	46	Police and Fire	e. 301-500 sprinklers	$ 700.00
17	46	Police and Fire	f. Over 500 sprinklers	$ 815.00
17	46	Police and Fire	g. Per sprinkler over 500	$ 1.00
17	46	Police and Fire	Standpipe System Plan Examination Fee (per standpipe)	$ 150.00
17	46	Police and Fire	Fire Pump Plan Examination Fee (per firepump)	
17	46	Police and Fire	Upgraded or Enhanced Design for Existing Sprinkler or Standpipe	Additional fees for review of design

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Ch.No.	Sect.No.	Chapter	Classification	Fee
17	46	Police and Fire	Suppression System Plan Examination Fee	
17	46	Police and Fire	a. Restaurant wet chemical system	$ 300.00
17	46	Police and Fire	b. Restaurant mechanical hood and duct systems	$ 300.00
17	46	Police and Fire	Gas Suppression or Dry Chemical System Plan Examination Fee	
17	46	Police and Fire	a. 1 to 50 pounds of suppression agent	$ 115.00
17	46	Police and Fire	b. 51 to 100 pounds	$ 115.00
17	46	Police and Fire	c. 101 to 200 pounds	$ 200.00
17	46	Police and Fire	d. 201-300 pounds	$ 275.00
17	46	Police and Fire	e. 301 to 400 pounds	$ 355.00
17	46	Police and Fire	f. 401 to 500 pounds	$ 435.00
17	46	Police and Fire	g. 501 to 750 pounds	$ 515.00
17	46	Police and Fire	h. 751 to 1000 pounds	$ 600.00
17	46	Police and Fire	i. Over 1000 pounds	$ 600.00
17	46	Police and Fire	j. Per pound of agent over 1000 pounds	$ 0.80
17	46	Police and Fire	Fire Detection Alarm System Plan Examination Fee	
17	46	Police and Fire	a. First 15,000 sq.ft. of complete system	$ 150.00
17	46	Police and Fire	b. First 15,000 sq.ft. of partial system	$ 150.00
17	46	Police and Fire	Additional Technical Resources or Assistance Plan Examination Fee	Consultant fee
17	68	Police and Fire	Alarm System Connection Fee	$ 200.00
17	71	Police and Fire	Alarm System Connection Fee	
17	71	Police and Fire	a. Initial connection fee for connection to Village's digital alarm receiving panel	$ 100.00
17	71	Police and Fire	b. Annual surveillance fee for systems connected to Village's system	$ 200.00
17	71	Police and Fire	c. Alarm System plan review fee	$ 100.00
17	71	Police and Fire	Alarm System Fines, Penalties, or Additional Fees	
17	71	Police and Fire	a. User fails to post notice	$ 75.00
17	71	Police and Fire	b. User fails to provide written results of test	$ 150.00
17	71	Police and Fire	c. Use violates 17.62(a) for more than 30 days (per day)	$ 10.00
17	71	Police and Fire	d. User violates 17.62(d) or (e)	$ 100.00
17	71	Police and Fire	e. User violates 17.63	$ 100.00
17	71	Police and Fire	f. User violates 17.66 and 17.67	$ 150.00
17	71	Police and Fire	g. Failure to correct problem in 15 days	Penalty on subsequent false alarms
17	71	Police and Fire	Commercial Fire Alarm Systems	
17	71	Police and Fire	a. Three, four, or five false alarms in 60 days	$ 300.00
17	71	Police and Fire	b. Six or more false alarms in 60 days	$ 600.00
17	71	Police and Fire	Residential Fire Alarm Systems	

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Ch.No.	Sect.No.	Chapter	Classification	Fee
17	71	Police and Fire	a. Three, four, or five false alarms in 60 days	$ 100.00
17	71	Police and Fire	b. Six or more false alarms in 60 days	$ 150.00
17	71	Police and Fire	Commercial Security Alarm Systems	
17	71	Police and Fire	a. Four to nine false alarms	$ 300.00
17	71	Police and Fire	b. Ten to fourteen false alarms	$ 600.00
17	71	Police and Fire	c. Fifteen or more false alarms	$ 1,000.00
17	71	Police and Fire	Residential Security Alarm Systems	
17	71	Police and Fire	a. Four to nine false alarms	$ 100.00
17	71	Police and Fire	b. Ten to fourteen false alarms	$ 150.00
17	71	Police and Fire	c. Fifteen or more false alarms	$ 200.00
17	71	Police and Fire	Late Fees	
17	71	Police and Fire	a. User fails to pay charges/fees within 30 days	10% late fee
17	71	Police and Fire	b. Alarm board fees received from Feb. 1 to March 1	$ 250.00
17	71	Police and Fire	c. Alarm board fees received after May 1	$ 300.00
18	37	Sewers and Sewage Disposal	Residential Buildings with One Dwelling Unit	$ 225.00
18	37	Sewers and Sewage Disposal	Per Additional Dwelling Unit in Residential Building	$ 100.00
18	37	Sewers and Sewage Disposal	Commercial/Combination Commercial-Residential Structures Initial Connection	$ 250.00
18	37	Sewers and Sewage Disposal	Per Additional Commercial/Commercial-Residential Structures Connection	$ 25.00
18	37	Sewers and Sewage Disposal	Industrial or Manufacturing Property Connection Permit	
18	37	Sewers and Sewage Disposal	a. Less than 25,000 sq.ft.	$ 500.00
18	37	Sewers and Sewage Disposal	b. 25,000 to 49,999 sq.ft.	$ 750.00
18	37	Sewers and Sewage Disposal	c. 50,000 to 74,999 sq.ft.	$ 1,000.00
18	37	Sewers and Sewage Disposal	d. 75,000 to 99,999 sq.ft.	$ 1,500.00
18	37	Sewers and Sewage Disposal	e. 100,000 to 149,999 sq.ft.	$ 2,000.00
18	37	Sewers and Sewage Disposal	f. 150,000 to 199,999 sq.ft.	$ 2,500.00
18	37	Sewers and Sewage Disposal	g. 200,000 or more sq.ft.	$ 3,000.00
18	37	Sewers and Sewage Disposal	Elementary and Secondary Public and Parochial Schools and Churches	$ 25.00
18	44	Sewers and Sewage Disposal	Sewerage and Sewage Treatment Charges (per 100 cubic feet)	$ 1.35
19	14.1	Street and Sidewalks	Appeal of Denial of Sidewalk Construction Permit	$ 100.00
19	28	Street and Sidewalks	Bituminous Driveway Approach	

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Ch.No.	Sect.No.	Chapter	Classification	Fee
19	28	Street and Sidewalks	a. Permit fee	$ 45.00
19	28	Street and Sidewalks	b. Bond	$ 400.00
19	28	Street and Sidewalks	P.C.C. Driveway Approach	
19	28	Street and Sidewalks	a. Permit fee	$ 45.00
19	28	Street and Sidewalks	b. Bond	$ 600.00
19	28	Street and Sidewalks	New Curb and Gutter Removal and Replacement	
19	28	Street and Sidewalks	a. Permit fee	$ 45.00
19	28	Street and Sidewalks	b. Bond (per lineal foot)	$ 30.00
19	28	Street and Sidewalks	Curb and Gutter	
19	28	Street and Sidewalks	a. Permit fee	$ 45.00
19	28	Street and Sidewalks	b. Bond	$ 200.00
19	28	Street and Sidewalks	Public Walk	
19	28	Street and Sidewalks	a. Permit fee	$ 45.00
19	28	Street and Sidewalks	b. Bond (per lineal foot)	$ 25.00
19	28	Street and Sidewalks	Street Opening Removal and Replacement	
19	28	Street and Sidewalks	a. 1 to 50 sq.ft.	
19	28	Street and Sidewalks	i. Permit fee	$ 45.00
19	28	Street and Sidewalks	ii. Bond	$ 400.00
19	28	Street and Sidewalks	b. 51 to 100 sq.ft.	
19	28	Street and Sidewalks	i. Permit fee	$ 60.00
19	28	Street and Sidewalks	ii. Bond	$ 1,000.00
19	28	Street and Sidewalks	c. 101 or more sq.ft.	
19	28	Street and Sidewalks	i. Permit fee	10% of estimated cost
19	28	Street and Sidewalks	ii. Bond	$ 5,000.00
19	28	Street and Sidewalks	iii. Additional bond amount if estimated work is over $5000.00	100% of estimated value of work
19	28	Street and Sidewalks	Connection to Storm Sewer	
19	28	Street and Sidewalks	a. Permit fee	$ 130.00
19	28	Street and Sidewalks	b. Bond	$ 200.00
19	28	Street and Sidewalks	Tree Planting	
19	28	Street and Sidewalks	a. Permit fee	$ 30.00
19	28	Street and Sidewalks	b. Bond	$ 200.00
19	28	Street and Sidewalks	Tree Bonding Protection Permit Fee	
			a. Permit fee	$ 30.00
			b. Bond	AC
19	28	Street and Sidewalks	Temporary Access Across a Parkway	
19	28	Street and Sidewalks	a. Permit fee	$ 30.00
19	28	Street and Sidewalks	b. Bond	$ 200.00
19	28	Street and Sidewalks	Othe Work in Right-Of-Way	
19	28	Street and Sidewalks	a. 1 to 50 sq.ft.	
19	28	Street and Sidewalks	i. Permit fee	$ 45.00
19	28	Street and Sidewalks	ii. Bond	$ 200.00
19	28	Street and Sidewalks	b. 50 to 100 sq.ft.	
19	28	Street and Sidewalks	i. Permit fee	$ 60.00
19	28	Street and Sidewalks	ii. Bond	$ 500.00
19	28	Street and Sidewalks	c. 100 or more sq.ft.	
19	28	Street and Sidewalks	i. Permit fee	10% of estimated cost
19	28	Street and Sidewalks	ii. Bond	$ 1,000.00

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Ch.No.	Sect.No.	Chapter	Classification	Fee
19	28	Street and Sidewalks	iii. Additional bond amount if estimated work is over $5000.00	100% of estimated value of work
19	35	Street and Sidewalks	Six-Month Permit Extension	25% of original permit fee
19	35	Street and Sidewalks	Permit Fee If Work Commenced Without a Permit	100% of original permit fee
19	35	Street and Sidewalks	Basic Fee for a Refunded Permit	$ 25.00
19	49	Street and Sidewalks	Sidewalk Café License Fee (per sq.ft. of occupied public right-of-way)	$ 1.00
19	49	Street and Sidewalks	Sidewalk Café Application Fee	$ 150.00
19	50	Street and Sidewalks	Special Commercial Events Application Fee	$ 150.00
19	50	Street and Sidewalks	Special Commercial Events Security Deposit	Directed by Village Manager
20	201	Subdivisions	Planning Fees	
20	201	Subdivisions	a. Preliminary plat	$ 750.00
20	201	Subdivisions	b. Final plat (preliminary approved/valid)	$ 200.00
20	201	Subdivisions	c. Final play (preliminary not approved/valid)	$ 750.00
20	201	Subdivisions	d. Lot split	$ 200.00
20	201	Subdivisions	e. Lot reconfiguration	$ 200.00
20	201	Subdivisions	f. Exceptions	$100 per exception, max. of $500
20	201	Subdivisions	g. County plat	$ 750.00
20	201	Subdivisions	h. Miscellaneous	AC
20	201	Subdivisions	Engineering Review Fee	
20	201	Subdivisions	a. Less than $10,000.00 estimate	$ 325.00
20	201	Subdivisions	b. $10,000 to $75,000.00 estimate	$325.00 + 3.25% of estimated amount over $10,000.00
20	201	Subdivisions	c. $75,000.01 to $250,000 estimate	$2437.50 + 2.25% of estimated amount over $75,000.00
20	201	Subdivisions	d. $250,000.01 and over	$6375.00 + 1.25% of amount per $250,000
20	201	Subdivisions	Engineering Inspection Fee	2.25% of final public improvement estimate
22	15	Taxis and Other Vehicles for Hire	Cab Company License Fee	$ 200.00
22	15	Taxis and Other Vehicles for Hire	Cab Company Late Filing Fee	$ 50.00
22	19	Taxis and Other Vehicles for Hire	Taxi Driver's License Fee	$ 50.00
25	5	Water	Watering Permit For Watering New Sod, Newly Seeded Lawns, and Newly Planted Shrubs or Trees	$ 30.00
25	11	Water	Public Hydrant Usage Security Deposit	
25	11	Water	a. 5/8 inch meter	$ 500.00
25	11	Water	b. 1 inch meter	$ 700.00
25	11	Water	c. 3 inch meter	$ 1,800.00
25	11	Water	Permit Fee	$ 25.00

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Ch.No.	Sect.No.	Chapter	Classification	Fee
25	11	Water	Meter Rental Charge (per week)	$ 10.00
25	31	Water	Service Fee For Shutting Off Water Service At Buffalo Box or Meter At Request of Consumer (7am to 4pm)	$ 42.00
25	31	Water	Reconnection Service Fee	
25	31	Water	a. Between 7am and 4pm	$ 42.00
25	31	Water	b. Before 7am or after 4pm	$ 55.00
25	31	Water	First Offence in Rolling 12-Month Period	$ 50.00
25	31	Water	Second Offence in Rolling 12-Month Period	$ 100.00
25	31	Water	Third Offence in Rolling 12-Month Period	$ 150.00
25	31	Water	Fee For Late Payments	10% of delinquency amount
25	31	Water	Handling and Service Charge	$ 50.00
25	31	Water	Disconnection of Water Service Pipes	AC
25	40	Water	Water System Capacity Charge	$ 600.00
25	40	Water	Water Service Inspection Fee	$ 60.00
25	40	Water	Connections to Village-Supplied Meters, Corporation and Curb Cocks, and Buffalo Box	
25	40	Water	a. Tap Fees	
25	40	Water	i. 1 inch	$ 200.00
25	40	Water	ii. 1 1/2 inches	$ 250.00
25	40	Water	iii. 2 inches	$ 325.00
25	40	Water	iv. Over 2 inches	$ 400.00
25	40	Water	b. Meter Charge	
25	40	Water	i. 5/8 to 3/4 inch	$ 250.00
25	40	Water	ii. 1 inch	$ 325.00
25	40	Water	iii. 1 1/2 inches	$ 400.00
25	40	Water	iv. 2 inches	$ 500.00
25	40	Water	v. Over 2 inches	$100.00 + AC of meter and required fittings
25	40	Water	Connections to Main Taps Installed at Village's Expense	
25	40	Water	a. 1 inch	$ 1,900.00
25	40	Water	b. 1 1 /2 inch	$ 2,200.00
25	40	Water	c. 2 inches	$ 2,400.00
25	40	Water	d. 4 inches	$ 2,900.00
25	40	Water	e. 6 inches	$ 6,500.00
25	40	Water	f. 8 inches	$ 11,800.00
25	40	Water	g. 10 inches	$ 18,300.00
25	40	Water	h. 12 inches	$ 26,300.00
25	40	Water	i. 14 inches	$ 35,700.00
25	40	Water	j. 16 inches	$ 46,400.00
25	40	Water	Construction Water Charge	
25	40	Water	a. Single family residence	$ 45.00
25	40	Water	b. Multiple family residence	$ 90.00
25	40	Water	c. Commercial or industrial structure	$ 90.00
25	40	Water	Charge for High Rate of Consumption	TBD by Water Department

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Ch.No.	Sect.No.	Chapter	Classification	Fee
26	77	Stormwater and Flood Plain Ordinance	Stormwater Management Permits for Accessory Structures, Additions, and New Surfaces	
26	77	Stormwater and Flood Plain Ordinance	a. Disturbed area is less than 500 sq.ft.	$50 + consultant fee
26	77	Stormwater and Flood Plain Ordinance	b. Disturbed area is 500 to 5000 sq.ft.	
26	77	Stormwater and Flood Plain Ordinance	i. If review is done by a consultant	$110.00 + consultant fee
26	77	Stormwater and Flood Plain Ordinance	ii. If review is done by the Village	$ 220.00
26	77	Stormwater and Flood Plain Ordinance	c. Disturbed area is over 5000 sq.ft.	
26	77	Stormwater and Flood Plain Ordinance	i. If review is done by a consultant	$255.00 + consultant fees
26	77	Stormwater and Flood Plain Ordinance	ii. If review is done by the Village	$ 465.00
26	77	Stormwater and Flood Plain Ordinance	Stormwater Management Permits for New Single Family Residential Construction	
26	77	Stormwater and Flood Plain Ordinance	a. Conforms with previously approved site plan	
26	77	Stormwater and Flood Plain Ordinance	i. If review is done by a consultant	$255.00 + consultant fees
26	77	Stormwater and Flood Plain Ordinance	ii. If review is done by the Village	$ 465.00
26	77	Stormwater and Flood Plain Ordinance	b. Does not conform with previously approved site plan	
26	77	Stormwater and Flood Plain Ordinance	i. If review is done by a consultant	$255.00 + consultant fees
26	77	Stormwater and Flood Plain Ordinance	ii. If review is done by the Village	$ 465.00
26	77	Stormwater and Flood Plain Ordinance	Stormwater Management Permits for New Construction, Subdivisions, or Planned Developments	
26	77	Stormwater and Flood Plain Ordinance	a. Estimated cost for stormwater facility construction is $2499 or less	
26	77	Stormwater and Flood Plain Ordinance	a. $2499 or less	6.00%
26	77	Stormwater and Flood Plain Ordinance	b. $2500-$9999	5.00%
26	77	Stormwater and Flood Plain Ordinance	c. $10,000-$24,999	4.50%
26	77	Stormwater and Flood Plain Ordinance	d. $25,000-$49,999	4.00%
26	77	Stormwater and Flood Plain Ordinance	e. $50,000-$99,999	3.75%
26	77	Stormwater and Flood Plain Ordinance	f. $100,000-$199,999	3.50%

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Ch.No.	Sect.No.	Chapter	Classification	Fee
26	77	Stormwater and Flood Plain Ordinance	g. $200,000 or more	3.25%
26	77	Stormwater and Flood Plain Ordinance	Special Management Area Submittal	$ 20.00
26	77	Stormwater and Flood Plain Ordinance	Re-Inspection Fee	$ 50.00
26	77	Stormwater and Flood Plain Ordinance	Consultant Fee	$ 200.00
26	110	Stormwater and Flood Plain Ordinance	Filing Fee for an Appeal	$ 350.00
26	120	Stormwater and Flood Plain Ordinance	Filing Fee for Variance Petitions	$ 350.00
26	125	Stormwater and Flood Plain Ordinance	Detention Variance Fee	Per-acre-foot cost of closest off-site storage facility multiplied by the varied storage
26	125	Stormwater and Flood Plain Ordinance	Detention Variance Fee - Salt Creek	$133,000 per acre
26	125	Stormwater and Flood Plain Ordinance	Detention Variance Fee - east branch of DuPage River	$106,000 per acre
26	125	Stormwater and Flood Plain Ordinance	Detention Variance Fee - Sawmill Creek	$87,000 per acre
26	125	Stormwater and Flood Plain Ordinance	Salt Creek Variance Fee	$ 133,000.00
26	125	Stormwater and Flood Plain Ordinance	East Branch DuPage River Variance Fee	$ 106,000.00
26	125	Stormwater and Flood Plain Ordinance	Sawmill Creek Variance Fee	$ 87,000.00
28	305	Zoning Ordinance	Signs	
28	305	Zoning Ordinance	a. Basic fee for first 25 square feet	$ 70.00
28	305	Zoning Ordinance	b. Per square foot over 25 square feet	$ 1.00
28	305	Zoning Ordinance	Electrical Connection for Signs	$ 50.00
28	305	Zoning Ordinance	Sign Plan Review	$ 75.00
28	305	Zoning Ordinance	Fence Permit	$ 50.00
28	305	Zoning Ordinance	Zoning Applications	
28	305	Zoning Ordinance	(1) Variations	
28	305	Zoning Ordinance	a. Residential	$ 350.00
28	305	Zoning Ordinance	b. Commerical	$ 425.00
28	305	Zoning Ordinance	(2) Rezoning	$ 425.00
28	305	Zoning Ordinance	(3) Special Use	
28	305	Zoning Ordinance	a. Residential	$ 425.00
28	305	Zoning Ordinance	B. Commerical	$ 850.00
28	305	Zoning Ordinance	(4) Planned Development and Amendment to Planned Development	$ 1,150.00
28	305	Zoning Ordinance	(5) Text Amendments	$ 425.00
28	305	Zoning Ordinance	(6) Annexation Petition	$ 350.00
28	305	Zoning Ordinance	(7) Appeals Fee	$ 425.00
28	305	Zoning Ordinance	(8) Zoning Verification Letter	$ 30.00

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Ch.No.	Sect.No.	Chapter	Classification	Fee
Administrative Regulation			If a person or entity damages Village property and billed by independent contractor	$ 75.00
Administrative Regulation			Feeding and Maintenance of Any Impounded Animal (per day)	$ 6.00
Administrative Regulation			Nuisance Abatement by Village (bill to owner)	$ 40.00
Administrative Regulation			Mosquito Treatment by Village (bills to owner)	$ 35.00
Administrative Regulation			Weed Maintenance by Village (bill to owner)	$ 40.00
Administrative Regulation			Referral of unpaid parking ticket to a collection agency	$ 5.00
Administrative Regulation			Authorization of a tow of abandoned vehicle at a repair shop	$ 85.00
Administrative Regulation			Pruning/removal of a Tree Obstructing Street Lights or Pedestrians on Streets or Sidewalks (bill to owner)	
Administrative			a. Initial bill	$ 70.00
Administrative			b. 30 day late fee	$ 100.00
Administrative			Removal of Diseased Tree (bill to owner)	
Administrative			a. Initial bill	$ 70.00
Administrative			b. 30 day late fee	$ 100.00
Administrative Regulation			Loan of Animal Trap and Village Disposal of Animals (per week)	$ 106.00
Administrative			Village Debit Card for Parking	$ 3.00
Administrative			Handicap Parking Permit Placard	$ 2.00
Administrative Regulation			Replacement Handicap Parking Permit Placard	$ 2.00
Council Policy			Staff Processing for an Easement Request and Recordation Costs	$ 50.00
Council Policy			Application Fee for Rental of Public Parking Facility	$ 150.00
Council Policy			Rental Fee of Public Parking Facility (per sq.ft./day)	$ 0.10
Council Policy			Monthly Bus Rate	$ 45.00
Council Policy			12 Ride Bus Ticket	$ 18.00
Council Policy			Single Ride Bus Ticket	$ 2.00
Council Policy			Hourly Bus Ticket (Bristol Club Route)	$ 43.60
Miscellaneous			Zoning Map: 24" by 36"	
Miscellaneous			a. Black and white	$ 1.00
Miscellaneous			b. Color	$ 10.00
Miscellaneous			Street Map: 24" by 36"	$ 10.00
Miscellaneous			Land Use Map: 24" by 36"	$ 10.00
Miscellaneous			Digital Orthophoto Map: 36" by 36"	$ 15.00
Miscellaneous			Contour Map: 36" by 36"	$ 15.00
Miscellaneous			Miscellaneous Maps: 11" by 17"	$ 5.00
Miscellaneous			Customized Size Map	$20.00-$25.00
Miscellaneous			Cash Key	$ 25.00

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Cost Center	Unit #	Description	Life	Budget
Vehicle Replacements				
Public Works	656	2001 Ford F150 Pickup CNG	15	$ 32,000
Public Works	293	1999 Vermeer Chipper	11	$ 50,000
Public Works	270	1994 Ford LN8000 5 Ton Dump	16	$180,000
Police	801	2006 Crown Victoria Sedan	4	$ 25,000
Police	804	2006 Crown Victoria Sedan	4	$ 25,000
Police	805	2006 Crown Victoria Sedan	4	$ 25,000
Police	806	2006 Crown Victoria Sedan	4	$ 25,000
Police	848	2004 Crown Victoria Sedan	4	$ 25,000
Fire	921	2003 Chevy Tahoe	7	$ 60,000
Subtotal				**$ 447,000**
Technology Replacements				
Public Works		Laptops	4	$ 10,800
Public Works		Desktops	4	$ 39,000
Various		Server Replacements	6	$ 25,000
Subtotal				**$ 74,800**
TOTAL EQUIPMENT REPLACEMENT FUND EXPENSES				**$ 521,800**
OTHER				
Fire		100' Ladder Truck		$90,000 Lease
Deferred Vehicle Replacement				
Communication	620	1998 Ford E250 Van		Life extended 1 more year
PD	868	2001 Chevy G2500 Van		Life extended 1 more year
PD	863	2002 Ford Taurus		Life extended 1 more year
PW - Water	281	1996 Case 590SL Backhoe		Life extended 1 more year
PW	198	2001 Ford E250 Van CNG		Life extension due to CNG
PW	275	1997 Ford F350 1 ton dump		Life extended 1 more year
PW	276	1997 Ford F350 1 ton dump		Life extended 1 more year
PW	277	1997 Ford F350 1 ton dump		Life extended 1 more year
PW	278	1997 Ford F350 1 ton dump		Life extended 1 more year
PW	279	1997 Ford F350 1 ton dump		Life extended 1 more year
PW	286	1997 Ford F350 1 ton dump		Life extended 1 more year
PW	199	2001 Ford F150 pickup CNG		Life extension due to CNG
PW	654	2001 Ford F150 pickup CNG		Life extension due to CNG
PW	655	2001 Ford F150 pickup CNG		Life extension due to CNG

GLOSSARY

Accomplishments: Provides information about major changes and other accomplishments of the department or activity during the current budget year.

Accrual Basis: The basis of accounting under which revenue is recorded when earned and expenses when the liability is incurred.

Appropriation: An authorization for a specific time period granted by a legislative body to make expenditures and to incur obligations for specific purposes.

Bond: A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date in the future, called the maturity date, together with periodic interest at a specified rate.

Bonded Debt: That portion of indebtedness represented by outstanding bonds.

Budget: A fiscal plan showing estimated expenditures; revenue and service levels for a specific fiscal year.

Budget Calendar: The schedule of key dates or milestones which the Village follows in the preparation, adoption and administration of the budget.

Budget Message: The opening section of the budget which provides the Village Council and the public with a general summary of the most important aspects of the budget and the views and recommendations of the Village Manager.

Budgetary Control: The level at which management must seek government body approval to amend the budget once it has been approved. The Village has a few layers of budgetary control. There is this level, but also the levels that the Manager imposes on his Directors and Depts.

Capital Assets/ Improvements: An acquisition or addition to fixed assets that has an estimated useful life of greater than one year. General categories commonly used included, land, buildings, building improvements, machinery and equipment and construction in progress. The capitalization limit varies by category of asset. The current capitalization limits by asset category are: Land, no limit all land purchases are capitalized; Buildings, $20,000; Machinery & Equipment, Capital Computerized Equipment, Motorized Vehicles & Intangible Assets, $5,000; Infrastructure, to be established.

Capital Improvement Program: A plan for capital expenditures to provide long-term physical improvements to be incurred over the next five years. The plan is reviewed and amended annually.

Capital Projects Budget: A Community Investment Program (CIP) budget is a separate budget from the operating budget. Items in the CIP are usually construction projects designed to improve the value of the government assets and are included in the first year in the five-year Capital Improvement Plan.

Capital Projects Fund: A fund created to account for financial resources to be used for projects in the Capital Projects Budget. It is used to account for general construction and capital improvements not included in other, more specific, capital funds.

Construction Deposit Fund: Tracks the activity of all development and construction bonds held by the Village during construction projects.

Corporate Personal Property Replacement Tax: Law enacted in 1979 to replace the corporate personal property tax. It consists of a State income tax on corporations, trusts, partnerships and a tax on the invested capital of public utilities. The tax is collected by the Illinois Department of Revenue and distributed to over 6,000 local governments based on each government s share of Corporate Personal Property tax collections in a base year (1976 in Cook County or 1977 in Downstate Counties).

Debt Service: The Village s obligation to pay the principal and interest of all bonds and other debt instruments according to a pre-determined payment schedule.

Debt Service Fund: Is established to account for the accumulation of resources for, and the payment of, principal and interest on long-term debt.

Depreciation: That portion of the cost of a capital asset, which is charged as an expense during a particular period. This is a process of estimating and recording the cost of using up a fixed asset.

Downtown Redevelopment Tax Increment Financing Fund: The Fund is a special revenue fund and was created to account for the Village s Central Business District (CBD) Tax Increment Finance (TIF) District resources and activities. TIF Fund resources are provided through the collection of the TIF property tax increment created from the district. TIF resources are used for construction and redevelopment projects within the district in accordance with the Development Plan.

Effective Tax Rate: Is a measure of the property tax burden that reflects both the aggregate tax rate and the level of assessment.

Enterprise Fund: A fund established to account for operations that are financed and operated in a manner similar to private business enterprises or where the intent of the governing body is that the cost of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges, to measure economic performance or that the determination of revenues earned, costs incurred and/ or net income is accurate for management accountability. (Includes Water, Parking and Transportation Funds.)

Equalization: The application of a uniform percentage increase or decrease to assessed values of various areas or classes of property to bring assessment levels, on average, to a uniform level of market value. Equalization Factor (multiplier): The factor that must be applied to local assessments to bring about the percentage increase or decrease that will result in an equalized assessed valuation equal to one-third of the market value of the taxable property in a jurisdiction.

Equalized Assessed Valuation (EAV): The assessed value multiplied by the State equalization factor minus adjustments for exemptions. Taxes are calculated based on this property value.

Equipment Replacement Fund: Is classified as an internal service fund. Revenue is derived from charges to Village departments, and resources are used for the purchase of vehicles according to the Village s Vehicle Five-Year Plan.

Exemption: The removal of property from the tax base. An exemption may be partial, as a homestead exemption, or complete as, for example, a church building used exclusively for religious purposes. Village properties are tax exempt.

Expenditure: This term refers to the cost incurred to acquire goods or receive services regardless of when the expense is actually paid.

Fire Pension Fund: Is designated as a trust fund for the safekeeping and operation of the local Fire Pension system. The fund is set by state statute, and is administered by a separate Fire Pension Board, comprised of two active officers, one retired officer, two trustees appointed by the Mayor, and the Village Treasurer is an ex-officio member.

Fiscal Year (FY): The time period designating the beginning and ending period for recording financial transactions. The Village uses January 1 to December 31 as its fiscal year.

Fixed Assets: Assets of a long term character which are intended to continue to be held or used, such as land, buildings, and equipment.

Fleet Services: Provides maintenance and purchasing support to all Village departmental fleet equipment. This internal service fund pays for its expense through the collection of maintenance fees from user departments.

Foreign Fire Insurance Fund: This program was created in fiscal year 1999/ 00 to account for the funds provided by the Illinois Municipal League for Foreign Fire Insurance. The expenditures for this program are evaluated and determined by the Foreign Fire Insurance Board, which is comprised of Fire Department members, per State Statute.

Fund: An independent fiscal and accounting entity with a self-balancing set of accounts. Commonly used funds in public accounting are: general fund, special revenue funds, debt service funds, capital project funds, enterprise funds, internal service funds and fiduciary funds.

Fund Accounting: A governmental accounting system which is organized and operates on a fund basis. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions.

Fund Balance: The assets of a fund less liabilities, as determined at the end of each fiscal year. Any reserved portions of fund balance are deducted to result in an unreserved fund balance .

General Fund: The principal operating fund of the Village. It accounts for all revenues and expenditures of the Village not accounted for in other funds. Most governmental services are provided by the General Fund including, but not limited to Police, Fire, Public Works, and many other smaller departments. This fund is also the repository for most general tax revenue including property, sales, utility and income taxes.

General Obligation Bonds: Bonds that finance public projects such as new buildings and major renovation projects. The repayment of these bonds is made from property taxes and the bonds are backed by the full faith and credit of the issuing entity.

Goals: Describe specific plans a department or agency has for upcoming and future years. Goals identify intended end results, but are often ongoing and may not be achieved in one year.

Grant: A contribution by a government or other organization to support a particular function. Typically, these contributions are made to the system from the state or federal government or from private foundations.

Health Insurance Fund: Is the Village s self insured medical, dental and vision insurance fund. Claims administration is accomplished by a combination of the internal staff and contractual support. The Village also provides coverage for the Library, Park District, and Village retirees, with these participants paying 100%of their premium costs.

Infrastructure: Long-lived capital assets that normally are stationary in nature and normally can be preserved for a significantly greater number of years than most capital assets. Examples include: roads, bridges, tunnels, drainage, systems, water and sewer systems, dams, and lighting systems.

Interest Earnings: The earnings from available funds invested during the year in U.S. Treasury Bonds, Certificates of Deposit and other securities as approved in the Council s investment policy.

Investments: A security or other asset acquired primarily for the purpose of obtaining income or profit.

Levy: The amount of money a taxing body certifies to be raised from the property tax.

Liabilities: Debts or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date.

Long Term Debt: Debt with a maturity of more than one year from the original date of issuance.

Maintenance: All materials or contract expenditures covering repair and upkeep of buildings, machinery and equipment, systems, and land improvements.

Municipal Buildings Fund: Is included in the Budget and Five-Year Plan to track future building construction for Police, Fire, and Village Hall facilities. Revenues in this fund come from General Obligation Bond issue proceeds, and expenses are for construction activities.

Modified Accrual Basis: Under the modified accrual basis of accounting, revenue is recognized when susceptible to accrual (i.e., when they are measurable and available). Measurable means the amount of the transaction can be determined and available means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The government considers all revenues available if they are collected within 60 days after year end. Expenditures are recorded when the related fund liability is incurred, except for interest on future debt service payments on general long-term debt which is recognized when due, and certain compensated absences and claims and judgments which are recognized when the obligations are expected to be liquidated with expendable available financial resources.

Motor Fuel Tax (MFT): This fund is a state-required funding mechanism for the receipt and use of state revenue for highway maintenance and construction purposes. MFT revenue is received in this fund, and then expended each year on the Villages roadway maintenance program.

Multiplier: See equalization factor.

Operating Budget: A financial plan outlining estimated revenues and expenditures and other information for a specified period (usually a fiscal year).

Operating Expenses: Fund expenses which are directly related to the fund s primary service activities. The term expenses applies only to enterprise fund operations which are accounted for on an accrual basis of accounting.

Objectives: Objectives are intended to address either a new service or project, or a significant change in focus or priority in response to a special community need or Village effort to improve productivity. Objectives are generally limited to one fiscal year and linked to the Strategic Plan.

Ogden Avenue TIF: In February 2001, the Village Council established the Ogden Tax Incremental Financing (TIF) area in order to address the blighted condition of this area of the Village. The Ogden TIF Fund provides a funding mechanism for Ogden Avenue infrastructure improvements and redevelopment.

Parking Fund: Is classified as an enterprise fund. It derives its revenue directly from the users of the services provided through parking fees. Funds are expended for the maintenance of parking facilities.

Police Pension Fund: Is designated as a trust fund for the safekeeping and operation of the local Police Pension system. The fund is set by state statute, and is administered by a separate Police Pension Board, comprised of two active officers, one retired officer, two appointees of the Mayor, and the Treasurer is an ex-officio member.

Program: Are group activities, operations or organizational units directed to attaining specific purposes or objectives.

Property Tax Revenue: Revenue from a tax levied on the equalized assessed value of real property.

Public Hearing: The portions of open meetings held to present evidence and provide information on both sides of an issue.

Prior Year s EAV: Equalized Assessed Valuation for the year prior to the year of the levy.

Real Estate Fund: Tracks property management activities for all non-operational Village-owned parcels. Properties are rented on a lease basis, pending development decisions made by the Village Council.

Reserve: Portion of the fund balance not appropriable for expenditure or legally segregated for a specific or future use.

Reserved Fund Balance: The fund balance that is not available for appropriation or is legally segregated for a special future use.

Revenue: Funds that the government receives or earns. Examples of revenue sources include taxes, program fees, receipts from other governments, fines, forfeitures, grants, shared revenue and interest income.

Revenue Bonds: Bonds whose principal and interest are payable exclusively from a revenue source pledged as the payment source before issuance, typically net income derived from the operation of the project or projects they finance. The Village does not have any Revenue Bonds, although it has added specific revenues as dedicated funding sources in the GO Bond covenants. Examples of these include the local gasoline tax that provides funding for the 1998 Fairview Avenue GO Bond, and the water revenue that is designated as a funding source for the AMR Water System GO Bond.

Risk Management Fund: The purpose of Risk Management is to administer the Villages workers compensation program and Village liability insurance program, handle all Village liability claims, coordinate safety training programs, and handle the legal issues of the OMNIBUS testing for all commercial drivers (CDL).

Special Revenue Funds: A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts or for major capital projects) that are legally restricted to expenditures for specific purposes.

Special Assessments: Are compulsory levies made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties. Under GASB 34, special service receipts are not recorded as taxes, even though they are collected and received with other taxes. If they are for operating expenses, they are treated as charges for services. If they are for capital items, they are treated as capital grants or contributions.

Strategic Plan: Long-range planning tool, updated every year and developed through a community planning process. It provides direction regarding the Village's main focus and activities.

Tax Base: The total value of all taxable real and personal property in the district as of January 1st of each year, as certified by the Appraisal Review Board. The tax base represents net value after all exemptions.

Tax Caps: An abbreviated way of referring to the tax increase limitations imposed by the Property Tax Extension Limitation Law (P. A. 87-17) which was effective October 1, 1991. The Village is a home rule entity and is not subject to this tax cap law.

Tax-Increment Financing (TIF): Is financing secured by the anticipated incremental increase in tax revenue, resulting from the redevelopment of an area. A TIF area is designated by law. The Village has two TIF areas: The Downtown Redevelopment District and the Ogden Street District.

Tax Rate: The amount of a tax stated in terms of a percentage of the tax base.

Tax Rate Limit: The maximum tax rate that a county clerk can extend for a particular levy. Not all tax levies have a tax rate limit. Some levies are unlimited as to rate. The Village does not have a legal tax rate limit; however, the Council imposes controls on the rate of tax.

Taxes: Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. (The term does not include charges for services rendered only to those paying such charges, for example membership charges.)

Transportation Fund: Is classified as a special revenue fund that derives its revenue directly from bus fees, and expends funds directly for the maintenance of transportation facilities and equipment and the transportation services that are provided to the community.

Water Fund: Is classified as an enterprise fund. This fund derives its revenues directly from fees for water sales and services, and expends funds directly for the maintenance of the water distribution infrastructure and services of Village Water customers. It is not a tax-supported fund. It is supported entirely by the population that benefits from the use of the products sold.

COMMON ACRONYMS

AVL	Automatic Vehicle Locations
AMR	Automated Meter Reading
CAD	Computer Aided Dispatch, systems used to provide 911 services.
CALEA	Commission on Accreditation for Law Enforcement Agencies
CBD	Central Business District
CNG	Compressed Natural Gas, used in special vehicles that can use alternative fuel sources. The Village has a CNG station that provides this fuel to Village vehicles as well as other local governments.
CPQ	Comprehensive Position Questionnaire, used to re-evaluate the ranking of the position, based on new tasks regularly assigned to the position.
CRC	Community Response Center
CSO	Community Service Officer
DMB	Downtown Management Board
DUI	Driving Under the Influence
EDC	Economic Development Commission
EMS	Emergency Medical Services, provided by Fire Department paramedic and ambulance service.
EPA	Environmental Protection Agency
FIAT	Felony Investigations Assistance Team
FMLA	Family Medical Leave Act
FOIA	Freedom of Information Act
FD	Fire Department
FTE	Full Time Equivalent
FY	Fiscal Year
GASB	Governmental Accounting Standards Board
GIS	Geographic Information System
GO	General Obligation (a type of bond backed by the full faith and credit of taxable property in the Village)
GPS	Global Positioning System
HAZMAT	Hazardous Materials

HR	Human Resources
IMRF	Illinois Municipal Retirement Fund, a state mandated retirement program for employees of municipal governments, except for member of a police or fire pension.
IRB	Industrial Revenue Bond(s)
IDPH	Illinois Department of Public Health
NFPA	National Fire Protection Association
NPDES	National Pollutant Discharge Elimination System
OSFM	Office of the State Fire Marshall
PD	Police Department
PSRT	Public Service Response Team
PW	Public Works
SCBA	Self-Contained Breathing Apparatus
SSA	Special Service Area
TAC	Transportation Advisory Commission
VEBA	Voluntary Employee Benefit Association
VOC	Village Operations Center (Public Safety Dispatch Operations)