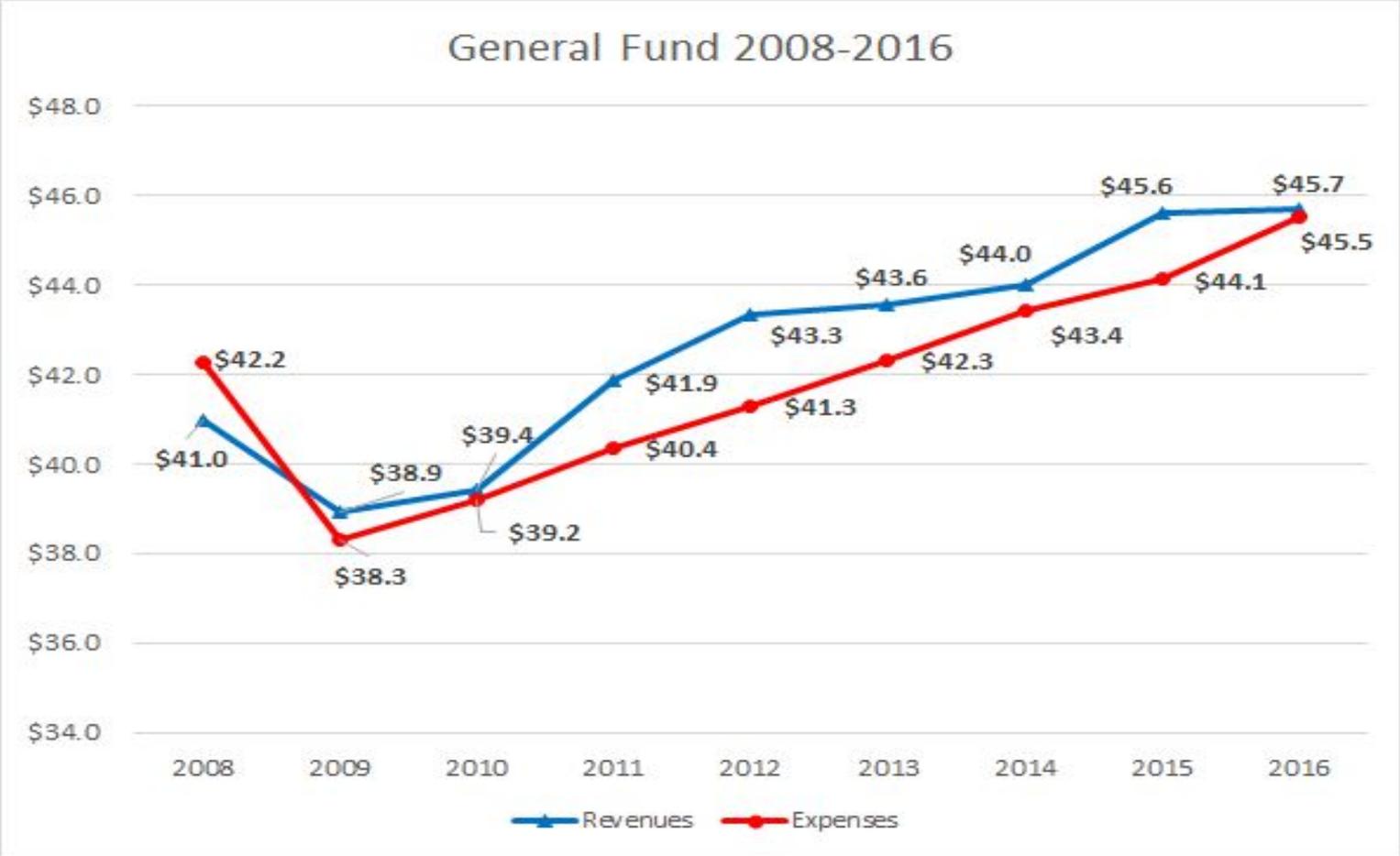


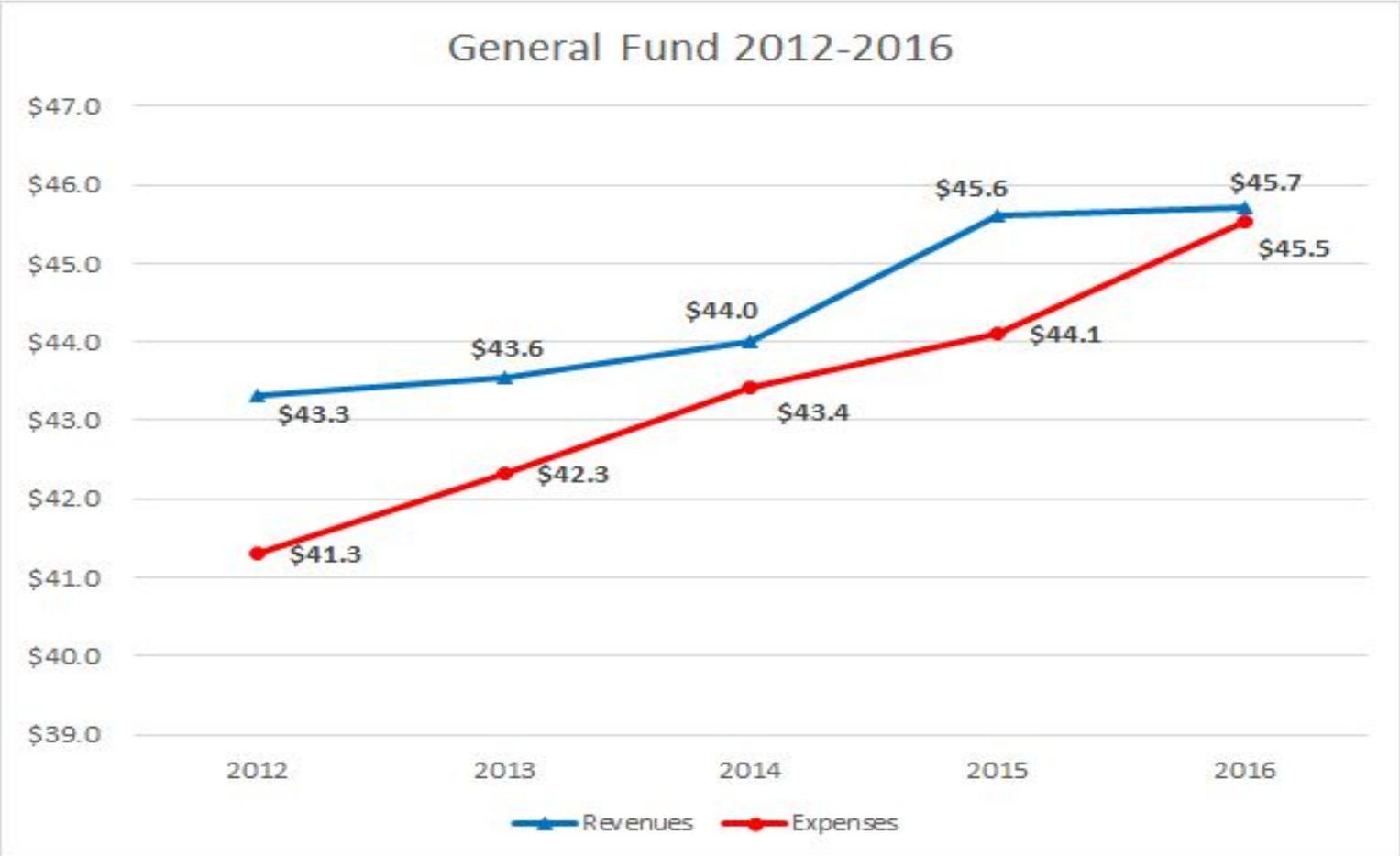
# The Village of Downers Grove Long Range Plan (LRP)

Issue: General Fund Sustainability

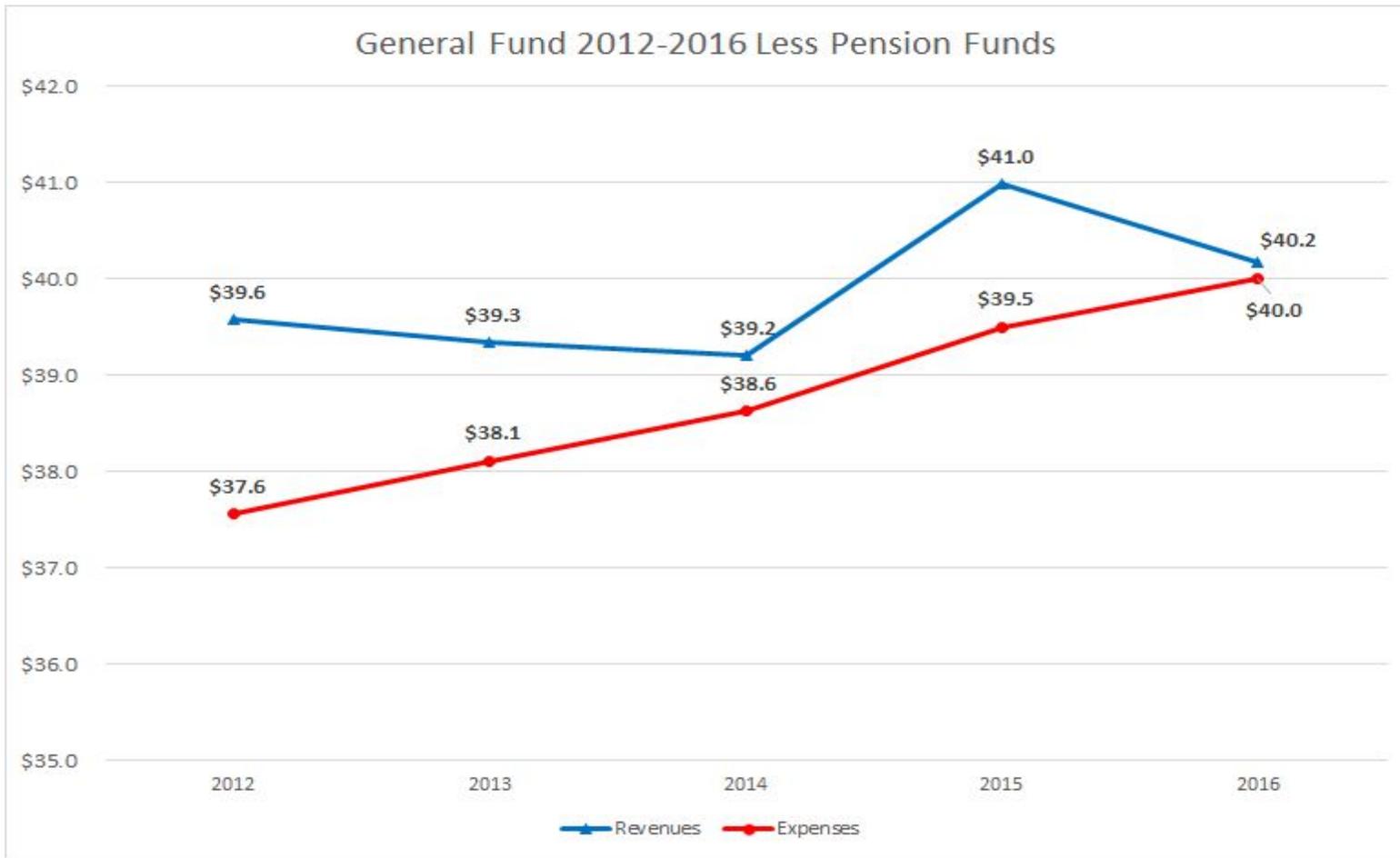
# General Fund Sustainability



# General Fund Sustainability



# General Fund Sustainability



# General Fund Sustainability

Top General Fund Revenues, 2012-2016

Revenue Source	2012	2013	2014	2015	2016
Sales Tax	\$10.77	\$11.35	\$11.44	\$11.99	\$11.25
Property Taxes (Ops)	\$6.73	\$5.90	\$5.89	\$5.89	\$5.91
Utility Taxes	\$5.69	\$5.28	\$5.17	\$5.08	\$4.80
State Income Tax	\$4.20	\$4.56	\$4.58	\$5.20	\$4.78
Home Rule Sales Tax	\$1.86	\$1.91	\$1.90	\$1.96	\$2.00
Building Related Permits	\$1.45	\$1.23	\$1.28	\$1.32	\$1.43
Ambulance Fees	\$1.11	\$1.06	\$1.12	\$1.24	\$1.34
Local Use Tax	\$0.75	\$0.82	\$0.94	\$1.09	\$1.16
Cellular eqp. Rental Fees	\$1.11	\$1.18	\$1.20	\$1.12	\$1.06
Hotel Tax	\$0.83	\$0.85	\$0.92	\$0.97	\$0.96
Other	\$5.07	\$5.21	\$4.78	\$5.12	\$5.48

Issue	<p>Expenses are increasing faster than Revenues</p> <p>Expenses may exceed Revenues in 2018 and beyond if changes are not made</p>
Background & Key Facts	<p>Expenses have increased by about 2.16% per year since 2011</p> <p>Cost control measures were achieved through continual process improvement, staff level reduction, and controlled health expenses</p> <p>The Village established a strong fund balance for both the 2016 and 2017 Budgets</p> <ul style="list-style-type: none"><li>● 40 and 41% of annual expenses, respectively</li></ul>
Actions	<p>Continue to implement General Fund strategies:</p> <ul style="list-style-type: none"><li>● Increasing operating efficiencies</li><li>● Reduce personnel expenses</li><li>● Look for opportunities to enhance the revenue base</li></ul> <p>Continue to monitor state budget actions and work to protect municipal revenues</p> <p>Maintain reserve balances within Village policies</p> <p><b>PRIORITY ACTION</b> - Consider creating new revenue sources or enhancing existing revenues consist with the modern economy</p>

# The Village of Downers Grove Long Range Plan (LRP)

Issue: General Fund Sustainability

# The Village of Downers Grove Long Range Plan (LRP)

Issue: Other Post-Employment Benefits (OPEB)  
Unfunded Liability

Issue	<p>Unfunded Liability for Required Retiree Health Benefits is \$11.5 Million</p> <p>Will appear in 2018 CAFR &amp; May Affect Bond Rating</p>
Background & Key Facts	<p>Required to Provide Retiree Health Benefits at Same Premium as Other Participants</p> <p>Difference Between Amount Paid by Retiree (Premium) and the Village Cost of Providing Benefits</p> <p>Reduced Unfunded Liability by \$7.2M in 2012 with Fully Insured Medicare Supplement Plan</p>
Actions	<p>Consider Establishing an OPEB Trust to Fund Current &amp; Future Liabilities</p> <p>Consider Changing Premiums</p>

# The Village of Downers Grove Long Range Plan (LRP)

Issue: Other Post-Employment Benefits (OPEB)  
Unfunded Liability